



# ABAG BUDGET AND WORK PROGRAM

APPROVED

FISCAL YEAR 2020-21



Association of Bay Area Governments



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## LETTER FROM THE PRESIDENT



**JESSE ARREGUIN**

ABAG President  
Mayor, City of Berkeley



**BELIA RAMOS**

ABAG Vice President  
Supervisor, County of Napa

Dear ABAG Delegates,

ABAG’s programs and services have supported Bay Area local governments for almost 60 years, providing a forum to discuss and work together to solve regional issues. As we address the COVID-19 pandemic, it has never been more important for us to come together, and address shared challenges. This is an unprecedented time for our region and world. We must work together to make sure our region is prepared and resilient, while addressing growing economic and housing insecurity. The impacts of this pandemic on our economy will be felt for years, as local governments and agencies see a decrease in revenues, while also maintaining a community safety net.

How can we work together to make sure our communities are healthy, safe and economically secure? These are the challenges that we all face, and will be ABAG’s and the Executive Board’s priority in the coming months. We also know that even prior to this pandemic, the Bay Area faced an acute shortage of housing. Our region continues to grow, and more people are on the verge of displacement because they cannot afford their rent or mortgage due to loss of employment or reduction in income.

ABAG’s work in the coming year will not only focus on how our region responds to COVID-19 but also how it builds a foundation for the future by creating a more affordable, sustainable and resilient Bay Area.

While COVID-19 has shifted all levels of governments’ focus, ABAG still has a statutory responsibility to develop the Regional Housing Needs Allocation (RHNA). The State Legislature recently made significant changes to several housing laws, including state Housing Element law and RHNA. While the changing landscape of housing laws has created a “new normal,” what remains the same is that the California Department of Housing and Community Development determines the total number of new homes the Bay Area needs to build—and how affordable those homes need to be—in order to meet the housing needs of people at all income levels.

ABAG, working with our Housing Methodology Committee (HMC), is creating the distribution formula, and then each city, town and county will receive its share of the region’s housing need. Each local government must then update its general plan’s housing element to show the locations where housing can be built, and the policies and strategies necessary to meet the community’s housing needs.

Staff has already secured an early disbursement of \$5.9 million to begin a new Regional Housing Technical Assistance Program, supporting Bay Area jurisdictions in Housing Elements updates. These funds represent 25 percent of a one-time allocation to local jurisdictions and regional governments to implement RHNA. More work on this assistance is under way and planned for the next fiscal year.

The next iteration of our regional long-range land use and transportation plan — Plan Bay Area 2050 — is well underway. Building on the Horizon initiative, a process that explored investments and policies through three divergent Futures or “what if…” scenarios, staff moved into Plan Bay Area 2050 with thousands of Bay Area residents providing feedback on strategies for the region’s future, followed by workshops with stakeholders to continue refining strategies and growth geographies for the Plan’s Blueprint.

Our staff accomplished much in 2019-2020 and will contribute more in 2020-2021, as shown in the following pages of this Budget and Work Program. Projects and programs from planning for housing to helping local governments gain access to the bond market will provide continued support for the Bay Area’s cities, town and counties—and for their residents. We are all committed to creating a better Bay Area with support from our Council of Governments and our shared staff. Our cooperative regional spirit has brought us together to address the issues of today and to plan for the tomorrow we all share.

Sincerely,

**Jesse Arreguin**  
ABAG President, Mayor of Berkeley



## LETTER FROM THE EXECUTIVE DIRECTOR



**THERESE W. MCMILLAN**

Executive Director

**ADRIENNE WEIL**

Secretary / Legal Counsel

Dear ABAG Delegates,

The weeks spent sheltering in place during this public health emergency underscore the importance of resilience as a key to our work. As the executive director for ABAG, as well as for the Metropolitan Transportation Commission (MTC), I have been working with all of you for the last fiscal year. Our work together includes the long-range joint ABAG-MTC Horizon/Plan Bay Area 2050 planning initiative as well as ABAG’s work in housing planning and its efforts on the Regional Housing Needs Allocation (RHNA). All this work is to make the Bay Area more resilient — to a wide range of current and future challenges.

While the coronavirus emergency eventually will pass, ABAG’s Resilience Program supports members’ preparedness for earthquakes and other natural disasters that are sure to come; and supports planning and investment to meet our region’s enduring housing challenges and to adapt to sea level rise and other long-range environmental factors. Sea level rise also impacts the San Francisco Bay Trail Program’s work to close gaps in the Trail. The Estuary Partnership is addressing the challenge with its work to improve estuary health.

Resilience is a word that applies to the ABAG-MTC staff as well. We are a consolidated staff, serving two independent organizations with unique statutory responsibilities. Three years into consolidation, we are still learning.

Governance has been and will continue to be a topic of discussion. In July 2019 we began a conversation to look at how and if we should consolidate or otherwise better coordinate governance. Over the past fiscal year a core set of MTC and ABAG committees have met jointly, providing opportunities for both the Executive Board and the MTC Commission to work together. These partnerships will continue to be central to how we work both internally and externally.

Housing the Bay Area also can be defined as resilience-related work, with extensive challenges to meeting the region’s housing needs. The ABAG and MTC Housing Legislative working group developed amendments to numerous housing bills, including AB 1487 (Chiu), which authorizes ABAG and MTC to place a regional housing funding measure on the ballot.

Thanks to the Housing Methodology Committee, the sixth cycle of the RHNA process is off to a great start and ABAG will distribute the numbers by the end of FY 2021. President Arreguin’s letter has more detail about this collaborative effort. The expanded work done by the Planning Group’s Housing unit will help cities and counties implement RHNA via the local housing element and the Governor’s Budget Act provided assistance with a one-time allocation of \$250 million to regions, counties and local jurisdictions.

As mentioned above, the development of Plan Bay Area 2050 is now well underway, building on the joint Horizon planning initiative with MTC that considered various policy and investment solutions designed to ensure the Bay Area can continue to thrive across a range of future scenarios. Plan Bay Area 2050 work will continue through the next fiscal year, with a task list that includes not just the final Plan document but an associated Environmental Impact Report and an Implementation Plan.

Clearly, there is much to do over the next fiscal year. And in a region with skyrocketing living costs, the most burdened households tend to be households of color. So we are committed to making equity a top priority. To this end, ABAG and MTC launched an Equity Platform. Bringing an equity lens to our work and related issues is critical if we are to learn from the past and bring about a just, inclusive and dynamic Bay Area where expanding access to opportunity brings greater dividends to our whole region.

More information on ABAG’s programs and activities is included in this document and more on [abag.ca.gov](http://abag.ca.gov). I look forward to discussing these and other items at our June 11th General Assembly.

Sincerely,

**Therese W. McMillan**  
Executive Director

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# 01

## **ABOUT THE ASSOCIATION OF BAY AREA GOVERNMENTS**

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# ABOUT THE ASSOCIATION OF BAY AREA GOVERNMENTS

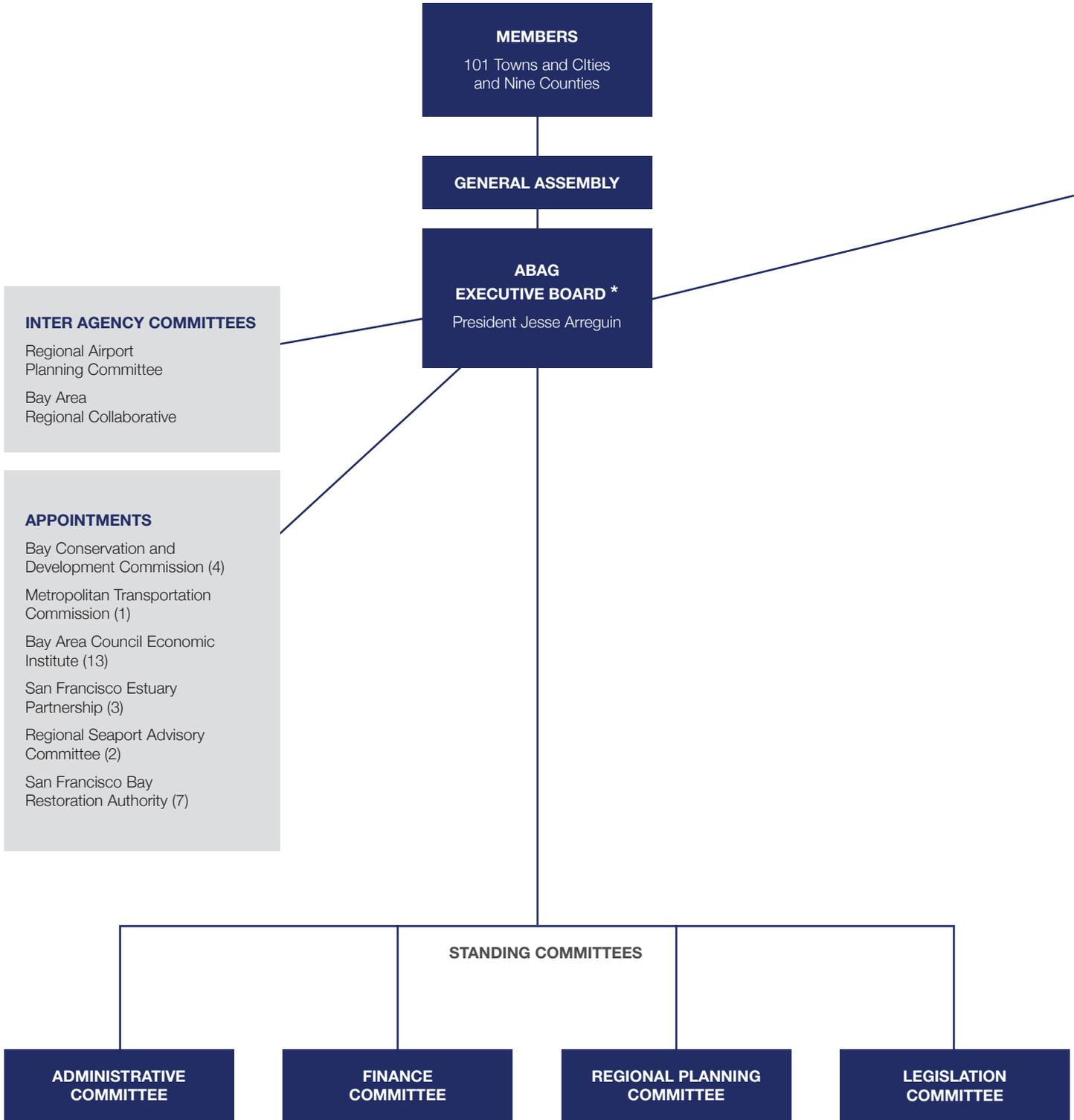
## SECTION 01



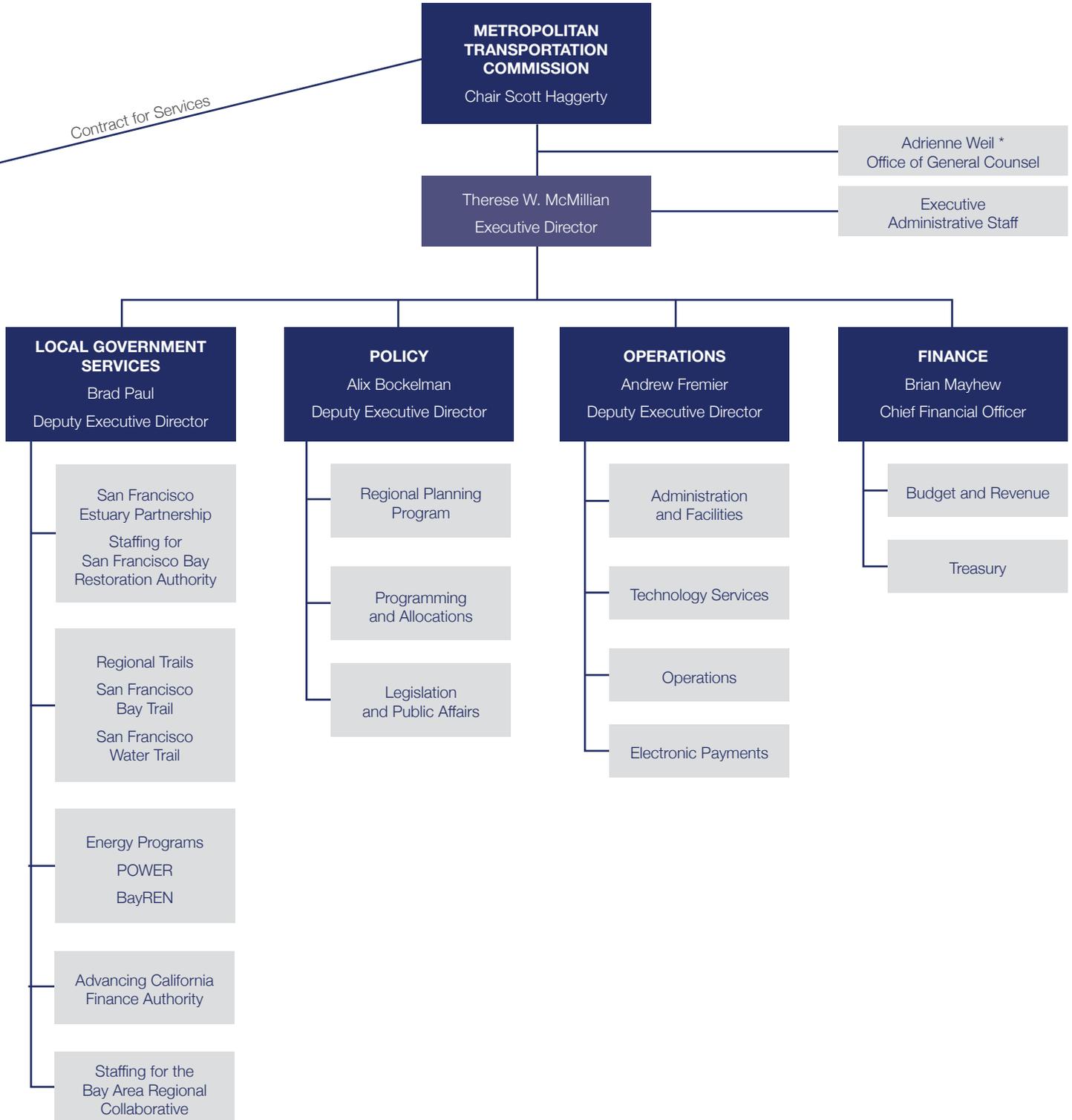
As the San Francisco Bay Area's regional Council of Governments, the Association of Bay Area Governments (ABAG) provides a range of services to its member cities, towns and counties. ABAG was created in 1961 to provide a forum for local elected officials to discuss topical issues, specifically around regional planning and, in later years, services. ABAG was the first Council of Governments established in California. Recognizing that community issues transcend local boundaries, ABAG now examines issues of regional and local concern addressing planning and research needs related to land use, environmental, and water resource protection; builds local governments' capacity regarding disaster resilience and energy and water efficiency; and provides financial services to local counties, cities and towns. ABAG is a joint powers authority and membership is comprised of the 101 cities and towns and the nine counties of the San Francisco Bay Area. Elected officials from each serve as governance for the organization. Organizational and governance charts are included in this document (see pages 6 and 7).

The consolidated ABAG and Metropolitan Transportation Commission (MTC) staff, as of July 1, 2017, serves both organizations and since the consolidation has found new and stronger connections between programs, policies and activities. The staff functions under one executive director, ABAG and MTC continue to be separate governance entities with their own statutory authorities and responsibilities, policy positions, assets, liabilities, revenues, debts and local collaboration programs. The next step, per a MOU between ABAG and MTC, is to continue discussion on whether the two agencies should restructure their governing boards to better serve the region and utilize the consolidated staff. That effort began with an information gathering process in mid-2018 and will continue into 2021. This Budget and Work Program contains the details of all the programs and services provided in 2019 - 2020 and the planned activities and budget for 2020-2021. Additional information is provided at [abag.ca.gov](http://abag.ca.gov).

# GOVERNANCE CHART



# CONSOLIDATED ORGANIZATIONAL CHART



\* Advises the Executive Board and Commission directly



02

**REGIONAL  
PLANNING  
PROGRAM**

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# REGIONAL PLANNING PROGRAM

## SECTION 02



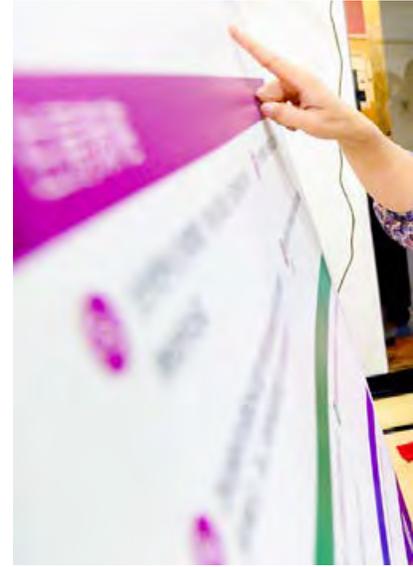
The ABAG and MTC Regional Planning Program will continue planning work to address key long-standing challenges facing the region, including housing affordability, economic development, resilience to hazards, and planning for investments in the region's transportation infrastructure. Central to this effort will be the culmination of the Final Blueprints for Plan Bay Area 2050, as well as the Regional Housing Needs Allocation (RHNA) and the expanded work on Housing with the Regional Early Action Planning funding. In all our upcoming work, the staff will continue to emphasize the importance of engagement with our local cities, towns and counties, and stakeholders, including residents and businesses across the Bay Area.

This document focuses on the major outward-facing projects and programs that will be considered by the ABAG Executive Board and committees throughout the fiscal year. The Regional Planning Program staff continue to work collaboratively — across functional areas — to deliver planning work that distills the region's challenges and opportunities and serves the needs of our diverse communities and residents.



# REGIONAL PLANNING PROGRAM

## SECTION 02



### HORIZON AND PLAN BAY AREA 2050

The Horizon initiative was the first comprehensive Bay Area planning effort to examine not just transportation and housing but economic development, resilience and the effects of emerging technologies. The process explored dozens of potential strategies – public policies and investments that could be advanced on the local, regional, or state levels – in three divergent Futures, “what if...” scenarios. Horizon concluded in fall 2019 with specific policy recommendations on resilient and equitable strategies for consideration in Plan Bay Area 2050, the region’s next-generation long-range plan.

Plan Bay Area 2050 began in fall 2019 with public engagement that involved thousands of Bay Area residents providing feedback on strategies for the region’s future, followed by workshops with stakeholders to continue refining strategies and growth geographies for the plan’s Blueprint. Identifying both “where we grow” and “how we grow” are critical steps in ensuring an affordable, connected, diverse, healthy and vibrant region for all by 2050.

### 2019-20 HIGHLIGHTS

- **Horizon Futures:** Both existing strategies from Plan Bay Area 2040 and bold new strategies were explored through the Futures scenario planning effort. The Futures Interim Report, published in spring 2019, summarized the opportunities and challenges the region could face in the next 30 years. The Futures Final Report, published in winter 2020, documents the efficacy of these strategies to move the region towards a better future. Both reports are available on the project website: [mtc.ca.gov/horizon](http://mtc.ca.gov/horizon).
- **Outreach on Strategies:** In 2019, staff held a series of strategy workshops in spring and a second series of “pop-up” events in fall to seek feedback on strategy analyses conducted as part of the Horizon Futures planning process. Upcoming outreach will seek further feedback on strategies integrated into the Plan Bay Area 2050 Draft Blueprint, as well as feedback on potential outcomes associated with those strategies.
- **Vision, Guiding Principles and Overarching Issues:** In September 2019, ABAG and MTC adopted the vision for Plan Bay Area 2050 — to ensure that by 2050 the Bay Area is affordable, connected, diverse, healthy and vibrant for all. Overarching issues for this Plan cycle included resilience and equity.



- **Plan Bay Area 2050 Draft Blueprint:** Integrating feedback from public events and stakeholder workshops— as well as robust feedback from elected officials serving on ABAG and MTC — the Draft Blueprint comprised of 25 strategies was approved for further study by both boards in February 2020. Associated growth geographies, going beyond today’s PDAs to a “PDAs Plus” framework that more closely aligns with critical sustainability and equity goals – was also approved for integration into the Draft Blueprint. Results of this analysis are anticipated in late spring 2020.

#### **2020-21 GOALS**

- **Plan Bay Area 2050 Final Blueprint:** Seek feedback on further refinements to the Blueprint strategies and conduct analysis to identify a growth pattern and associated performance outcomes, with robust public feedback from workshops and other engagement activities across the Bay Area.
- **Environmental Impact Report:** Seek approval of the Final Blueprint to advance into the EIR phase and conduct CEQA analysis as required by state law.
- **Plan Document & Implementation Plan:** Develop the official Plan Bay Area 2050 document, integrating an Implementation Plan that focuses on how ABAG and MTC can help advance the bold long-range strategies in the Blueprint with shorter-term actions and partnerships over the next four years.
- **Preferred Plan Development:** Begin development of the preferred plan this fall in conjunction with our partners and stakeholders, supported by a major public outreach effort in the winter of 2019-20. Seek adoption of the preferred plan in June 2020, with adoption of the final plan and EIR in June 2021.



# REGIONAL PLANNING PROGRAM

## SECTION 02



### REGIONAL HOUSING NEEDS ALLOCATION

The Regional Housing Need Allocation (RHNA) is the state-mandated process to identify the total number of housing units (by affordability level) that each city, town and county must accommodate in its Housing Element. As part of this process, the California Department of Housing and Community Development (HCD) identifies the total housing need for the Bay Area for an eight-year period (in this cycle, from 2022 to 2030). ABAG must then develop a methodology to distribute this need to local governments in a manner that is consistent with the development pattern included in Plan Bay Area 2050.

RHNA statutes outline a detailed process and schedule for how ABAG must develop an allocation methodology that meets the statute's objectives. The methodology must consider 12 statutory factors and accomplish two outcomes:

- Allocate a share of housing need (in units) to each jurisdiction
- Identify each jurisdiction's share of need by income category.

After ABAG adopts the methodology it issues a draft allocation to jurisdictions. Jurisdictions and HCD then have an opportunity to appeal a jurisdiction's allocation. After ABAG takes action on the appeals, it issues the final allocation. Each local government must then revise its Housing Element

to show how it plans to accommodate its portion of the region's housing need. The Housing Element must include an inventory of sites that have been zoned for sufficient capacity to accommodate the jurisdiction's RHNA allocation. ABAG's formal role within RHNA ends with adoption of the final allocation.

A highlight for the RHNA process in fiscal year 2019-2020 was the convening of the Housing Methodology Committee (HMC). As it has done for the past three RHNA cycles, ABAG convened the HMC to advise staff on the methodology for allocating a share of the region's total housing need to every local government in the Bay Area. The HMC includes local elected officials and staff as well as regional stakeholders to facilitate sharing of diverse viewpoints across multiple sectors. This RHNA cycle, the number of stakeholders has been increased, expanding the number of viewpoints. The dialogue and information sharing at the HMC is a key part of ABAG's approach to creating the RHNA allocation methodology, and supports coordinated understanding and action to address the Bay Area's housing challenges.

This fiscal year, staff will continue to work closely with the HMC, ABAG Regional Planning Committee, and ABAG Executive Board to develop the methodology that will provide local governments with their draft RHNA allocations.



#### **2019-20 HIGHLIGHTS**

- Began monthly meetings of Housing Methodology Committee to advise staff on RHNA allocation methodology
- Surveyed jurisdictions about methodology factors and challenges and strategies to affirmatively furthering fair housing
- Finalized subregion formation and released draft subregion share methodology
- Received the Regional Housing Need Determination from HCD.

#### **2020-21 GOALS**

- Continue meetings with Housing Methodology Committee to develop proposed RHNA allocation methodology
- Develop draft and final versions of RHNA methodology
- Finalize subregion shares
- Release draft RHNA allocations.



## SECTION 02



### HOUSING

During the past year, staff has increased efforts to assist local jurisdictions working to meet the region's housing needs. ABAG staff played a key role in facilitating access for Bay Area jurisdictions to state funding through the California Department of Housing and Community Development's (HCD) SB 2 Planning Grants. As part of this effort, staff conducted extensive outreach to local government staff and collaborated with HCD to ensure that Bay Area cities and towns had the information, technical assistance and time needed to submit applications.

Additionally, staff helped to secure new resources from the state budget process to assist local jurisdictions adapt to the swiftly changing legal landscape for housing. The 2019-2020 Budget Act (AB 101) provided a one-time allocation to local jurisdictions and regional governments to implement the sixth cycle of the Regional Housing Needs Allocation (RHNA) and otherwise accelerate housing production. These funds will be divided into two programs: the Regional Early Action Planning (REAP) grants program and the Local Early Action Planning (LEAP) grants program.

As the Bay Area's Council of Governments, ABAG is eligible to receive funding through the REAP program on a population-based formula — totaling nearly \$24 million. ABAG secured an early disbursement of \$5.9 million (25% of the total regional allocation) to jumpstart a new Regional Housing Technical Assistance Program (program),

supporting Bay Area jurisdictions in updating their Housing Elements. Housing Elements must be submitted to HCD by approximately December 2022. Staff has engaged in extensive outreach to local jurisdictions and other stakeholders to perform a needs assessment that will inform the design of the new program.

In addition to the ABAG-administered REAP program, the LEAP program is designed to help cities and counties directly by providing funding, incentives, and technical assistance to local governments through over-the-counter grants. ABAG staff served a bridge between local staff and HCD to ensure that Bay Area jurisdictions have the information and resources necessary to secure the new state funding.

Looking to the future, ABAG will continue in a more active role in securing state resources and providing technical assistance to Bay Area jurisdictions, supporting local housing efforts. ABAG staff will seek to develop efficiencies and opportunities for cross-jurisdictional learning from the regional perspective, while crafting programs flexible enough to tailor solutions for each jurisdiction's unique challenges.



#### **2019-2020 HIGHLIGHTS**

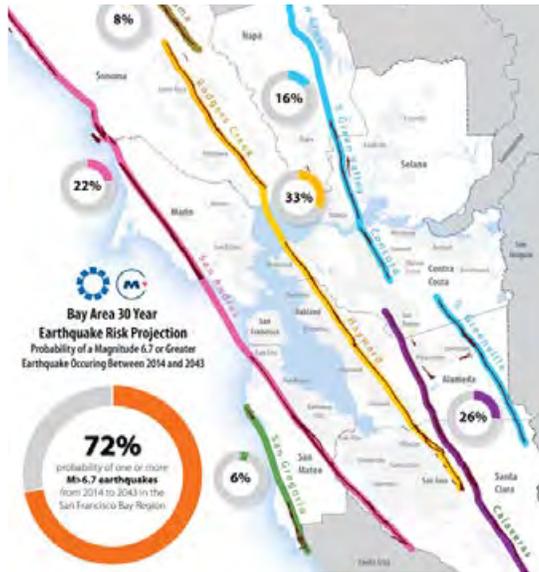
- Outreach and collaboration with HCD on the SB 2 Planning Grant application process resulted in 105 jurisdictions securing funds totaling 97% of the funding eligible to the Bay Area.
- Developed housing datasets, setting the statewide standard and serving as the model for new data systems being developed by HCD. These regional datasets continue to inform transportation funding decision through MTC's Housing Incentive Pool funding program, making the Bay Area affordable housing projects more competitive for various state funding sources.

#### **2020-2021 GOALS**

- Launch a new Regional Housing Technical Assistance Program, partnering with local jurisdictions to update Housing Elements and otherwise work towards meeting the region's housing needs.
- Continue to partner with HCD to improve their data-gathering system for housing permits to minimize burdens on local jurisdictions and enhance analytic functionality of submitted data.
- At the direction of the Executive Board, support the design of the new Bay Area Regional Housing Finance Authority (BAHFA), which was established in 2019 by AB 1487 (Chiu). Partner with counties and local jurisdictions that could receive new resources to address the "3 Ps" of housing: protection of current residents, preservation of existing homes, and production of new homes.



## SECTION 02



### RESILIENCE PROGRAM

The Resilience Program continues to provide a The Resilience Program continues to support hazard mitigation and climate adaptation research, planning and action for a resilient Bay Area. The program offers local government leaders access to robust technical analyses, best practices for disaster resilience, as well as special events featuring prominent local and national resiliency experts. Over the last year, the resilience program has integrated earthquake, wildfire and sea level rise analyses into the Horizon process and Plan Bay Area 2050. The Plan Bay Area Draft Blueprint incorporates two new regional strategies to adapt the region’s shoreline to sea level rise and modernize deficient older buildings with energy, water, seismic and wildfire upgrades.

### 2019-20 HIGHLIGHTS

- Incorporated resilience research into Plan Bay Area 2050 analysis and strategy development.
- Updated the online hazard viewer which allows any Bay Area resident to see which hazards are a concern for their community.
- Developed the first regional level needs and revenue assessment for resilience for use in Plan Bay Area 2050. The assessment highlights the funding gap for near-term sea level rise adaptation and residential seismic retrofit.

- Developed a regional methodology for quantifying residential seismic safety risk for communities with basic parcel and building data sets.
- Presented updates on recent state resilience legislation to the Bay Area Planning Directors Association (BAPDA).

### 2020-21 GOALS

- Provide continued resilience subject matter guidance to the Plan Bay Area 2050 process and work with regional stakeholders on an implementation approach for adopted Plan Bay Area resilience strategies.
- Coordinate with partner regional agencies, including the BAAQMD, BARC and BCDC, on advanced climate adaptation planning guidance and resources for local governments. This effort will include internal sections, such as the San Francisco Estuary Partnership.
- Support state and federal partners in the advancement of local soft-story building inventories and seismic retrofit standard guidance.



## About BASIS



The Bay Area Spatial Information System (**BASIS**) is a new Data as a Service (DaaS) Initiative operated by the Association of Bay Area Governments (ABAG) and Metropolitan Transportation Commission (MTC). Managed by the Data and Visualization Team, a unit within the Regional Planning Program (RPP), this system will bring key regional datasets onto an industry standard DaaS platform where users internal and external to ABAG/MTC can download it or access it via API.

### DATA ENGAGEMENT

Vital Signs is the Bay Area’s regional performance monitoring initiative, which provides users with the opportunity to interact with data for 41 indicators related to transportation, land use, the economy, the environment, and social equity. Spurred by the adoption of Plan Bay Area (2013), Vital Signs is designed to regularly track progress towards crosscutting goals established in the long-range regional plan, as well as federally-mandated short-range performance targets. Data are available at the regional, county, city, and neighborhood level and visualized using interactive charts and maps, with updates to the site occurring roughly once every two years. To date, the site has been used by about 120,000 unique visitors, including the public, journalists, academics, and planning staff at city, county, and regional agencies.

The Bay Area Spatial Information System (BASIS) is a new initiative that has been developed by ABAG and MTC. Managed by the Data and Visualization Team, this system has been designed to manage key regional datasets on an industry standard platform, empowering regional and local stakeholders to manage, update, disseminate and consume these datasets via an intuitive user interface. BASIS is an evolution of past data management efforts, such as the Local Policy Development Survey (2005) that sought to collect data from local jurisdictions for use in regional forecasts and long-range planning activities for the nine county San Francisco Bay Area region.

### 2019-20 HIGHLIGHTS

- Updates to select economy, transportation, land & people, and environment Vital Signs indicator pages showcasing the latest data.
- Updates to targets page on Vital Signs to highlight progress toward federally-mandated, short-range regional targets.
- Collection of key datasets for the long-range plan from all Bay Area jurisdictions, including zoning and general plan data at the parcel level, development pipeline projects, and sphere of influence boundaries.

### 2020-21 GOALS

- Conduct design and engineering work needed to release a next-generation version of Vital Signs (“Vital Signs 2.0”) in mid-2021. The updates to the Vital Signs site will seek to improve user experience through updated designs and data visualizations based on the latest tools, while upgrades to the backend of the site will improve site sustainability and security for years to come.

Identify new datasets to manage using BASIS via needs assessment of ABAG-MTC and regional and local partners. Work with regional and local partners to build tools that enable the management, analysis and visualization of their data on the BASIS platform.



03

**LOCAL  
GOVERNMENT  
SERVICES**

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# LOCAL GOVERNMENT SERVICES

## SECTION 03



### LOCAL GOVERNMENT SERVICES

This group provides a range of programs and services including: protection, enhancement and restoration of the San Francisco Bay-Delta Estuary; natural gas and energy conservation programs and infrastructure through ABAG POWER and BayREN; supporting the planning and development of regional trails via the San Francisco Bay Trail and San Francisco Bay Area Water Trail; and assisting local governments and nonprofits gain access to tax exempt bond financing for housing, schools, hospitals, clinics, parks and other projects.



# LOCAL GOVERNMENT SERVICES

## SECTION 03



### ESTUARY PARTNERSHIP

The San Francisco Estuary Partnership and its cooperating agencies and organizations initiated and continued work on a wide array of projects and activities in support of the Partnership's mandate: to protect, enhance and restore the San Francisco Estuary.

#### 2019-20 HIGHLIGHTS

- Released the 2019 State of the Estuary Report, describing the current environmental health of the Estuary.
- Produced the two-day 2019 State of the Estuary Conference, with over 100 speakers, 150 poster presenters and attendance by more than 800 people.
- Worked closely with partners to complete a Wetlands Regional Monitoring Program Plan for the San Francisco Bay.
- Received an Outstanding Service Award from the States Organization for Boating Access and an Outstanding Environmental Project Award from the Friends of the Estuary for "Pumpout Nav," an online app to locate recreational boater sewage pumpouts.
- Completed two innovative green stormwater retrofit projects in Oakland and Berkeley.

- Received \$3 million from the Department of Water Resources to administer the Integrated Regional Water Management's Disadvantaged Community and Tribal Involvement Program to conduct needs assessments to identify water-related needs and solutions.
- Received over \$2 million in grant funds from various sources for the Transforming Urban Waters Initiative to work with wastewater treatment plants to advance multi-benefit projects that link wastewater treatment, water quality improvement, habitat, and sea level rise resilience.

#### 2020-21 GOALS

- Advance multi-benefit, nature-based shoreline restoration and protection solutions in Palo Alto and San Leandro.
- Continue to manage a dynamic boater education/outreach and monitoring program to improve water quality.
- With Coastal Conservancy staff, support the San Francisco Restoration Authority's Advisory Committee, the Governing Board, and coordinate with MTC finance and accounting staff as the Treasurer of the Authority, and manage funded projects.
- Release four issues of the award-winning ESTUARY News Magazine.
- Work with partners to implement the 2016 Estuary Blueprint and keep the public and partners informed about efforts to increase the health and resiliency of the Estuary.



## REGIONAL TRAILS

The San Francisco Bay Trail, the San Francisco Bay Area Water Trail and the Priority Conservation Areas (PCAs) are regional programs coordinated by ABAG and implemented by local agencies and organizations. The programs advance the protection and stewardship of natural resources and expand the system of urban trails, parks and bikeways to increase the quality of life, health and economic prosperity of the region. This upcoming fiscal year, through strong partnerships with local agencies and organizations, staff will support these programs by providing technical assistance, allocating funding and promoting awareness.

### 2019-2020 HIGHLIGHTS

- Promoted the Bay Trail's 30th Anniversary with multiple ribbon-cuttings, a social media contest, public events and special Bay Trail programming on NBC Bay Area's Open Road with Doug McConnell.
- Celebrated the installation of the Bay Trail on the Richmond-San Rafael Bridge, one of six toll bridge spans allowing access for cyclists and pedestrians.
- Secured \$2 million in Prop. 68 funds from the State Coastal Conservancy for Bay Trail and Water Trail planning, design, engineering and construction projects.

- Designated the 50th official Water Trail site for non-motorized small boats and released the San Francisco Bay Boardsailing Access Plan.
- Reviewed and recommended 17 Priority Conservation Area grants awarded through the One Bay Area Grant Program (OBAG 2) to advance natural land conservation, restoration, agricultural preservation and regional recreation goals.

### 2020-2021 GOALS

- Advance completion of the remaining gaps in the Bay Trail and implement the Water Trail Program vision, through partnerships with local agencies and organizations.
- Provide funding to advance development of the Bay Trail and Water Trail, and expand awareness through public outreach.
- Manage 13 Priority Conservation Area grant contracts and solicit additional applications for projects within designated PCAs.
- Participate in regional initiatives to improve shoreline resiliency and protect regional recreation and active transportation resources.



# LOCAL GOVERNMENT SERVICES

## SECTION 03



### BAYREN

Bay Area Regional Energy Network (BayREN) helps Bay Area residents and communities become more energy efficient. BayREN draws on the expertise, experience, and proven track record of local Bay Area governments to build the internal capacity of local cities and counties to administer successful climate, resource and sustainability programs.

BayREN's energy efficiency programs include: single-family and multifamily energy retrofit programs, offering monetary incentives; Codes and Standards, working with local building officials to better understand and comply with the State Energy Code; a Commercial program focusing on small-to-medium sized businesses, and several financing programs, including an on-bill water efficiency program and zero interest loans for multifamily energy retrofit projects.

BayREN is primarily funded by Public Goods Charges as approved by the California Public Utilities Commission (CPUC), and currently has an annual budget of over \$23 million.

### 2019-20 HIGHLIGHTS

- Paid rebates of well over \$9 million to Bay Area single-family and multifamily homeowners and renters for making energy retrofits. Also paid over \$400,000 in rebates to Bay Area homeowners who have Department of Energy Home Energy Scores.

- Became a permanent program through the CPUC recognition of BayREN's value as a local government implementer of energy efficiency programs.
- Launched a partnership with Rising Sun Center for Opportunity and their Climate Careers program, providing youth employment and training.
- Rolled out the Healthy Home Program communicating the co-benefits of energy efficiency. Supported high performing participating contractors in obtaining the Building Performance Institute — Healthy Home certification.
- Continued collaboration with the Community Choice Aggregators, especially around building electrification and reach codes.
- Launched "BayREN is electrifying the Bay Area," a communication campaign informing stakeholders about decarbonization efforts.
- Completed a process evaluation to determine how to better serve the 101 cities and counties, and worked to better position BayREN's work to meet the state's climate goals.

### 2020-21 GOALS

- Obtain new grants or other funding to expand BayREN's current portfolio.
- Partner with the Bay Area Air Quality Management District and pilot Electric Vehicle offerings within the BayREN multifamily program
- Better communicate and serve the cities and counties within the Bay Area.
- Continue current successful programs.



### **ABAG POWER**

ABAG Publicly Owned Energy Resources (POWER) was formed in 1998 to provide leadership for local governments in energy management and aggregated energy procurement. POWER offers its members a region-wide natural gas purchasing pool, providing stable and preferential pricing of natural gas for use in cost-sensitive public facilities such as hospitals, police and fire stations, zoos and community centers. ABAG POWER's natural gas aggregation program currently serves 38 cities, counties and special districts and aims to provide rates that are both lower and more stable than the default energy provider (Pacific Gas and Electric Company – PG&E).

### **2019-20 HIGHLIGHTS**

- Saw continuing stable rates, more so than PG&E's during the past fiscal year and lower than budgeted, partially due to a recently implemented international purchasing strategy.
- Upgraded the utility database to a web-based platform, providing significant benefits for members and staff.
- Identified additional natural gas transportation and storage strategies, which may further provide an ability to offer cost-competitive rates.

### **2020-21 GOALS**

- Continue investigating environmental responsibility and sustainability efforts, including potentially promoting the generation of renewable natural gas where appropriate.
- Examine opportunities to expand the program's membership.
- Collaborate with another public entity to offer program participants aggregated purchasing for electric vehicles, solar photovoltaic and/or water heaters or other energy efficiency measures.



# LOCAL GOVERNMENT SERVICES

## SECTION 03



### ACFA

In 2018, staff created a new ABAG conduit finance authority — the Advancing California Financing Authority (ACFA) — to provide more secure, low-cost and convenient financing for public benefit projects. ACFA is staffed by the Finance and Local Government Services departments with professional assistance from legal and finance consultants at Nixon/Peabody, Public Financial Management and Sperry Capital. Each year, ACFA will contribute surplus fee revenue to ABAG's general fund to expand successful regional programs and create new ones.

ACFA continues the work of ABAG's Finance Authority for Nonprofits (FAN) founded in 1978. FAN issued \$8 billion in tax-exempt bond financing for 12,000 units of affordable housing, hospitals and medical clinics, private schools and cultural institutions, water and wastewater systems, transit systems and other public infrastructure. By July 1st, 2020, ACFA will manage the nearly \$2 billion in outstanding bonds currently managed by FAN.

### 2019-2020 HIGHLIGHTS

- Presented ACFA across the region to over 100 organizations to build a pipeline of eligible infrastructure projects.
- Developed relationships with city managers, elected officials, housing developers, and financial advisors.
- Built ACFA name recognition by placing ads in industry publications and exhibiting at conferences.
- Promoted ACFA services to ABAG's BayREN energy conservation program clients, expanding the potential ACFA client base.



## 2020-21 GOALS

- Assume responsibility for managing the nearly \$2 billion in outstanding bonds currently managed by ABAG FAN.
- Streamline processes and provide a simpler, easier to use service for nonprofit borrowers and municipalities as the successor agency to ABAG FAN.
- Strengthen relationships with prospective borrowers and partners.
- Continue to educate municipalities on the time and cost savings of issuing municipal debt via a conduit authority and the unique benefits of using ACFA to do so.
- Expand program exposure via conferences and keynotes to professional groups.
- Generate surplus fee revenue from new business to contribute to ABAG programs.
- Help the region's 101 cities and nine counties meet their housing and infrastructure goals by providing financing assistance.

For more information about ACFA and application process visit the website at [abag.ca.gov/acfa/](http://abag.ca.gov/acfa/)



# 04

## **LEGISLATION AND PUBLIC AFFAIRS**

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## LEGISLATION AND PUBLIC AFFAIRS

# SECTION 04



The Legislation and Public Affairs (LPA) section provides ABAG and MTC with communications, media relations, public engagement, records management, social media, web and graphic design, along with state, local and federal legislative analysis and advocacy. These tasks include informing and engaging ABAG's membership, including local officials, advocacy organizations and the general public about ABAG's programs and services.

LPA's public engagement team works to involve the diverse communities of the nine-county San Francisco Bay Area in the work of ABAG and MTC. Strategies include sponsoring public events, forums, social media, web and digital communications, and the like, especially in regard to the region's long-range transportation plan and Sustainable Communities Strategy, which ABAG adopts jointly with MTC. A graphics team develops maps, visuals, reports and video to enhance communications efforts.

Legislative staff monitors and analyzes state and federal legislation for its impact on Bay Area transportation, land use, housing and other issues, as well as overall long-range planning objectives. Staff coordinates with other local, regional and statewide organizations, and develops legislative proposals and analyses, and recommends positions on pending legislation to ABAG's Legislation Committee (as well as to MTC's Legislation Committee, as appropriate), obtains Executive Board approval, and communicates adopted positions to the appropriate legislative bodies. Advocacy includes visits by staff and Executive Board Members with state and federal elected officials.

The ABAG/MTC Library provides library and research services for the ABAG Executive Board and staff, as well as for the Commission, partner agencies, and the public.



## SECTION 04



### PUBLIC OUTREACH

#### 2019-20 HIGHLIGHTS

- Planned and coordinated two General Assemblies, including one on changes to the Regional Housing Needs Allocation (RHNA).
- Worked closely with Planning staff to provide outreach and support for the RHNA process, including the Housing Methodology Committee meetings and new webpages. Conducted community-based organization outreach to groups throughout the Bay Area.
- Provided outreach and support for Horizon and PBA 2050 long-range planning. This included a new PBA 2050 website and extensive community outreach activities.
- Held a series of strategy workshops in spring and a second series of “pop-up” events in fall to seek feedback on strategy analyses conducted as part of the Horizon Futures planning process.
- Produced regular news updates and stories on the ABAG website.
- Disseminated timely communications through extensive news blasts.
- Continued to support the various programs and projects with press releases, website updates, news stories and through other communication channels.

#### 2020-21 GOALS

- Plan and coordinate General Assembly, other regional forums and outreach activities.
- Facilitate access to ABAG programs, projects, initiatives and resources using the website and social media.
- Provide outreach and support for Horizon and Plan Bay Area 2050. Upcoming outreach will seek further feedback on strategies integrated into the Plan Bay Area 2050 Draft Blueprint, as well as feedback on potential outcomes associated with those strategies.
- Continue to distribute a bi-monthly electronic newsletter with updates and planning information.



## LEGISLATION

### 2019-20 HIGHLIGHTS

- Developed Joint Legislative Advocacy Program for ABAG and MTC, articulating the policy goals and strategies at the state and federal levels to support both agencies.
- As follow up to the CASA Compact, convened the Housing Legislative Working Group, a 27-member ad hoc committee comprised of two city council representatives and one supervisor from each county, to provide detailed input on housing legislation before staff brought it to the ABAG Legislation Committee and Executive Board for action.
- Successfully negotiated amendments to numerous housing bills including AB 1487 (Chiu), related to authorizing ABAG and MTC to place a regional housing funding measure on the ballot, AB 1486 (Ting) related to surplus public land, and AB 68 related to streamlining accessory dwelling units, among others.
- Helped secure \$25 million for ABAG for housing-related planning purposes in the FY 2019-20 State Budget, along with a similar amount for local Bay Area jurisdictions.

### 2020-21 GOALS

- Implement the ABAG-MTC Joint 2020 Advocacy Program at the state and federal levels, including tracking, analyzing and recommending bill positions. Focus on:
- Housing supply, affordability, and protection of existing residents against displacement pressures, including: funding, incentivizing production, reform of state housing law, lowering housing construction costs, tenant protection policies, and facilitating greater housing production and preservation.
  - Resilience — supporting the Bay Area’s earthquake readiness with a focus on residential seismic retrofits; supporting legislation aimed at reducing exposure to wildfire risk; and supporting increased funding for climate adaptation and support of a strong regional role in adaptation planning and funding in partnership with local agencies.
  - Seamless mobility and transportation funding — supporting efforts to better integrate public transit and express lanes from the customer perspective and authorizing a regional funding measure on the ballot.
  - At the federal level, advocate for expanding the Low-Income Housing Tax Credit Program and reauthorization of the Fixing America’s Surface Transportation (FAST) Act.



05

**BUDGET**

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# ABAG ADMINISTRATION APPROVED BUDGET

	APPROVED BUDGET FY 2019-20	APPROVED BUDGET FY 2020-21	AMENDED BUDGET FY 2020-21	DIFFERENCE*	CHANGE % INCREASE/ (DECREASE)
<b>REVENUE</b>					
Membership Dues	\$ 2,882,875	\$ 2,946,748	\$ 2,410,208	\$ (536,540)	-18%
Interest Revenue	48,000	50,000	50,000	—	0%
REAP Grant	23,700,000	20,250,000	20,516,861	266,861	1%
Other Revenue	614,500	550,000	550,000	—	0%
<b>TOTAL REVENUE</b>	<b>\$ 27,245,375</b>	<b>\$ 23,796,748</b>	<b>\$ 23,527,069</b>	<b>\$ (269,679)</b>	<b>-1%</b>
<b>EXPENSE</b>					
OPEB	611,000	550,000	550,000	—	0%
PERS	2,025,000	1,675,000	1,621,000	(54,000)	-3%
Travel	3,150	3,500	3,150	(350)	-10%
Meals	14,000	14,000	5,000	(9,000)	-64%
General Assembly/Conferences	20,000	25,000	5,000	(20,000)	-80%
Beale Assessments	348,400	359,000	359,000	—	0%
Memberships	27,500	60,500	50,000	(10,500)	-17%
Consultant/Professional Fees	200,000	382,000	322,000	(60,000)	-16%
REAP Subrecipient	2,450,000	2,450,000	2,450,000	—	0%
REAP General	17,800,000	17,800,000	18,066,861	266,861	1%
Board Expense	80,000	80,000	70,000	(10,000)	-13%
Audit	230,000	200,000	170,000	(30,000)	-15%
Bank Service Charges	20,000	20,000	10,000	(10,000)	-50%
Insurance	150,000	165,000	140,000	(25,000)	-15%
Miscellaneous	1,000	5,000	26,000	21,000	420%
<b>TOTAL EXPENSE</b>	<b>\$ 23,980,050</b>	<b>\$ 23,789,000</b>	<b>\$ 23,848,011</b>	<b>\$ 59,011</b>	<b>0%</b>
<b>TRANSFERS IN</b>	1,000,000	25,000	275,000	250,000	1000%
<b>TRANSFERS (OUT)</b>	(3,980,000)	(714,583)	(601,333)	(113,250)	16%
<b>TOTAL EXPENSE AND TRANSFERS</b>	<b>26,960,050</b>	<b>24,478,583</b>	<b>\$ 24,174,344</b>	<b>\$ (304,239)</b>	<b>-1%</b>
Surplus/(Deficit) before Depreciation	285,325	(681,835)	(647,275)	34,560	-5%
Depreciation	—	350,000	350,000	—	100%
<b>YEAR END BALANCE</b>	<b>\$285,325</b>	<b>\$(1,031,835)</b>	<b>\$(997,275)</b>	<b>\$34,560</b>	<b>-3%</b>

\* Difference between Approved and Amended.

# BAYREN APPROVED BUDGET

	APPROVED BUDGET FY 2019-20	APPROVED BUDGET FY 2020-21	AMENDED BUDGET FY 2020-21	DIFFERENCE*	CHANGE % INCREASE/ (DECREASE)
<b>REVENUE</b>					
CPUC Grant	\$32,402,838	\$23,215,583	\$23,215,583	—	0%
Other Grant	424,637	246,692	246,692	—	0%
Other Revenue	27,350	—	—	—	0%
<b>TOTAL REVENUE</b>	<b>\$32,854,825</b>	<b>\$23,462,275</b>	<b>\$23,462,275</b>	<b>—</b>	<b>0%</b>
<b>EXPENSE</b>					
Travel	\$ 11,000	\$ 5,380	\$ 5,380	—	0%
Conference/Trning Exps & Fees	8,000	10,000	10,000	—	0%
Meals	4,000	5,000	5,000	—	0%
Advertising/Public Awareness	100,000	100,000	100,000	—	0%
Software Licenses	500	250	250	—	0%
Memberships	11,000	10,000	10,000	—	0%
Consultant/Professional Fees	7,281,188	4,341,857	4,341,857	—	0%
Single Family Incentive	5,402,020	3,804,923	3,804,923	—	0%
Multi Family Incentive	3,750,000	3,825,000	3,825,000	—	0%
Green Labeling Incentive	—	500,000	500,000	—	0%
Commercial Incentives	950,640	1,387,121	1,387,121	—	0%
Passthru/Contrib-Othr Agncies	8,261,123	7,669,806	7,669,806	—	0%
Miscellaneous	25,816	25,000	25,000	—	0%
<b>TOTAL EXPENSE</b>	<b>\$25,805,287</b>	<b>\$21,694,337</b>	<b>\$21,694,337</b>	<b>—</b>	<b>0%</b>
<b>STAFF COST</b>					
Staff Cost	\$ 659,596	\$ 746,052	\$ 746,052	—	0%
Overhead	352,803	422,714	422,714	—	0%
<b>TOTAL STAFF COST</b>	<b>\$ 1,012,399</b>	<b>\$ 1,168,766</b>	<b>\$ 1,168,766</b>	<b>—</b>	<b>0%</b>
<b>TOTAL EXPENSE</b>	<b>26,817,686</b>	<b>22,863,103</b>	<b>22,863,103</b>	<b>—</b>	<b>0%</b>
<b>YEAR END BALANCE</b>	<b>\$ 6,037,139</b>	<b>\$599,172</b>	<b>\$599,172</b>	<b>—</b>	<b>0%</b>

\* Difference between Approved and Amended.

# SAN FRANCISCO ESTUARY PARTNERSHIP APPROVED BUDGET

	APPROVED BUDGET FY 2019-20	APPROVED BUDGET FY 2020-21	AMENDED BUDGET FY 2020-21	DIFFERENCE*	CHANGE % INCREASE/ (DECREASE)
<b>REVENUE</b>					
Grant Revenue	\$ 46,310,541	\$ 35,187,500	\$ 35,187,500	—	0%
<b>TOTAL GRANT REVENUE</b>	<b>\$ 46,310,541</b>	<b>\$ 35,187,500</b>	<b>\$ 35,187,500</b>	<b>—</b>	<b>0%</b>
<b>EXPENSE</b>					
Travel	30,133	28,700	28,700	—	0%
Meals	1,977	800	800	—	0%
Conference/Trning Exps & Fees	6,500	—	—	—	0%
Supplies	7,179	6,000	6,000	—	0%
Consultant/Professional Fees	714,515	917,027	917,027	—	0%
Passthru/Contrib-Othr Agncies	16,178,062	16,658,556	16,658,556	—	0%
Printing and Reproduction	14,500	15,000	15,000	—	0%
Graphics	2,500	2,500	2,500	—	0%
Mailing/Postage	5,300	5,760	5,760	—	0%
<b>TOTAL DIRECT EXPENSE</b>	<b>\$16,960,666</b>	<b>\$17,634,343</b>	<b>\$17,634,343</b>	<b>—</b>	<b>0%</b>
<b>STAFF COST</b>					
Staff Cost	\$ 2,063,821	\$ 1,910,604	\$ 1,910,604	—	0%
Overhead	1,103,892	1,082,549	1,082,549	—	0%
<b>TOTAL STAFF COST</b>	<b>3,167,713</b>	<b>2,993,153</b>	<b>2,993,153</b>	<b>—</b>	<b>0%</b>
<b>TOTAL EXPENSE</b>	<b>20,128,379</b>	<b>20,627,496</b>	<b>20,627,496</b>	<b>—</b>	<b>0%</b>
<b>SURPLUS/(DEFICIT) BEFORE TRANSFER</b>	<b>26,182,162</b>	<b>14,560,004</b>	<b>14,560,004</b>	<b>—</b>	<b>-44%</b>
<b>TRANSFER (OUT)</b>	<b>(100,000)</b>	<b>(100,000)</b>	<b>(350,000)</b>	<b>(250,000)</b>	<b>250%</b>
<b>YEAR END BALANCE</b>	<b>\$ 26,082,162</b>	<b>\$ 14,460,004</b>	<b>\$ 14,210,004</b>	<b>(250,000)</b>	<b>-2%</b>

\* Difference between Approved and Amended.

# SAN FRANCISCO ESTUARY PARTNERSHIP APPROVED GRANT REVENUE SUMMARY

FUND SOURCE   GRANT NUMBER	LTD GRANT	LTD ACTUAL	ENCUMBRANCE	GRANT BALANCE THRU FY 2019 - 20	ADDITIONAL GRANT FY 2020 - 21	STAFF BUDGET FY 2020 - 21	CONSULTANT BUDGET FY 2020 - 21	GRANT BALANCE FY 2020 - 21
1336 EPA W999T26201	\$1,101,943	\$ 481,280	\$ 146,927	\$ 473,735	—	\$ 39,933	\$ 216,990	\$ 216,812
1339 EPA W999T53101	1,509,292	546,538	465,406	497,348	—	86,360	410,987	1
1343 EPA 99T59901	1,935,000	1,445,877	111,349	377,774	662,500	552,165	214,731	273,378
1345 EPA 99T87701	1,481,109	10,005	—	1,471,104	—	311,887	738,239	420,978
1346 EPA 99T93501	489,671	494	—	489,177	—	169,113	232,220	87,844
<b>EPA TOTAL</b>	<b>\$ 6,517,014</b>	<b>\$ 2,484,194</b>	<b>\$ 723,682</b>	<b>\$ 3,309,138</b>	<b>\$ 662,500</b>	<b>\$ 1,159,458</b>	<b>\$ 1,813,167</b>	<b>\$ 999,013</b>
1376 DOI C8962434	224,994	89,194	—	135,800	225,000	248,432	69,280	43,088
1377 DOI C8961419	20,000	—	20,000	—	—	—	—	—
<b>DOI TOTAL</b>	<b>\$ 244,994</b>	<b>\$ 89,194</b>	<b>\$ 20,000</b>	<b>\$ 135,800</b>	<b>\$ 225,000</b>	<b>\$ 248,432</b>	<b>\$ 69,280</b>	<b>\$ 43,088</b>
2905 DWR 4600010575	7,505,593	4,529,936	2,862,098	113,560	—	57,509	56,050	1
2906 DWR 4600010883	7,681,190	6,404,050	401,218	875,922	—	226,215	134,053	515,654
2907 DWR 4600011486	20,934,168	7,363,170	6,243,457	7,327,540	—	216,089	5,860,307	1,251,144
2913 DWR 4600013248	3,020,000	14,835	—	3,005,165	1,200,000	123,318	2,333,096	1,748,751
<b>DWR TOTAL</b>	<b>\$ 39,140,951</b>	<b>\$ 18,311,990</b>	<b>\$ 9,506,773</b>	<b>\$ 11,322,187</b>	<b>\$ 1,200,000</b>	<b>\$ 623,131</b>	<b>\$ 8,383,506</b>	<b>\$ 3,515,550</b>
2305 Caltrans 04-2453	1,661,820	101,146	1,526,368	34,306	—	—	34,306	0
5012 Santa Clara Valley Water Distr	602,532	—	—	602,532	—	235,561	32,387	334,584
2995 CA Natural Res Agency U59232	541,365	8,917	485,000	47,448	—	4,585	42,862	1
State Coastal Conservancy	500,000	—	—	500,000	—	51,781	190,956	257,263
<b>OTHER GRANT TOTAL</b>	<b>\$ 3,305,717</b>	<b>\$ 110,063</b>	<b>\$ 2,011,368</b>	<b>\$ 1,184,286</b>	<b>—</b>	<b>\$ 291,927</b>	<b>\$ 300,511</b>	<b>\$ 591,848</b>
CVA National Collaboration					100,000	—	40,000	60,000
IRWM Prop 1 Round 2 & DACTIP Implementation					29,250,000	—	6,134,545	23,115,455
CVA O&M					100,000	—	90,000	10,000
New Delta Stewardship Council science support grant					550,000	—	128,334	421,666
BWQIF 2020 RFP - GI WQ monitoring with SFEI					1,500,000	—	325,000	1,175,000
BWQIF 2020 RFP - PAHL Phase III					1,400,000	—	300,000	1,100,000
CA Resilience Challenge					200,000	—	50,000	150,000
<b>NEW GRANTS IN FY 2020-21 TOTAL</b>					<b>\$ 33,100,000</b>	<b>—</b>	<b>\$ 7,067,879</b>	<b>\$ 26,032,121</b>
<b>BATA TRANSFER FOR O.H.</b>						<b>670,205</b>		
<b>TOTAL REVENUE</b>	<b>\$ 49,208,676</b>	<b>\$ 20,995,441</b>	<b>\$ 12,261,823</b>	<b>\$ 15,451,411</b>	<b>\$ 35,187,500</b>	<b>\$ 2,993,153</b>	<b>\$ 17,634,343</b>	<b>\$ 31,181,620</b>

# SAN FRANCISCO ESTUARY – APPROVED CONFERENCE AND PROGRAMS

	APPROVED BUDGET FY 2019-20	APPROVED BUDGET FY 2020-21	AMENDED BUDGET FY 2020-21	DIFFERENCE*	CHANGE % INCREASE/ (DECREASE)
<b>REVENUE</b>					
Other Revenue	\$ 710,900	\$ 475,000	\$ 475,000	—	0%
<b>TOTAL GRANT REVENUE</b>	<b>\$ 710,900</b>	<b>\$ 475,000</b>	<b>\$ 475,000</b>	<b>—</b>	<b>0%</b>
<b>EXPENSE</b>					
Meals/Catering	2,000	50,000	50,000	—	0%
Travel	—	15,000	15,000	—	0%
Conference/Trning Exps & Fees	—	25,000	25,000	—	0%
Consultant/Professional Fees	230,275	205,000	205,000	—	0%
Miscellaneous		26,825	26,825	—	0%
<b>TOTAL DIRECT EXPENSE</b>	<b>\$ 232,275</b>	<b>\$ 321,825</b>	<b>\$ 321,825</b>	<b>—</b>	<b>0%</b>
<b>STAFF COST</b>					
Staff Cost	63,302	96,479	96,479	—	0%
Overhead	33,859	54,696	54,696	—	0%
<b>TOTAL STAFF COST</b>	<b>\$ 97,161</b>	<b>151,175</b>	<b>151,175</b>	<b>—</b>	<b>0%</b>
<b>SURPLUS/(DEFICIT) BEFORE TRANSFER</b>	<b>329,436</b>	<b>473,000</b>	<b>473,000</b>	<b>—</b>	<b>0%</b>
<b>TRANSFER (OUT)</b>		<b>100,000</b>	<b>100,000</b>	<b>—</b>	<b>0%</b>
<b>YEAR END BALANCE</b>	<b>\$ 481,464</b>	<b>\$ 102,000</b>	<b>\$102,000</b>	<b>—</b>	<b>0%</b>

\*\* Transfer to ABAG Administration

# APPROVED ABAG MEMBERSHIP DUES

JURISDICTION	ESTIMATED POPULATION 2021	DUES (SHOWN IN \$)			
		APPROVED FY 2019-20	APPROVED FY 2020-21	AMENDED FY 2020-21	DIFFERENCE*
<b>County of Alameda</b>	<b>1,669,301</b>	<b>\$323,308</b>	<b>\$272,939</b>	<b>\$215,329</b>	<b>(\$57,610)</b>
Alameda	79,316	\$18,141	\$21,574	\$18,548	(\$3,027)
Albany	19,393	\$5,058	\$5,911	\$5,171	(\$740)
Berkeley	123,328	\$25,823	\$31,108	\$26,402	(\$4,706)
Dublin	64,577	\$14,820	\$17,616	\$15,151	(\$2,464)
Emeryville	11,885	\$3,474	\$4,005	\$3,551	(\$454)
Fremont	232,532	\$40,906	\$50,696	\$41,823	(\$8,874)
Hayward	159,433	\$31,674	\$38,468	\$32,384	(\$6,084)
Livermore	91,039	\$20,810	\$24,750	\$21,276	(\$3,474)
Newark	48,712	\$11,435	\$13,550	\$11,692	(\$1,859)
Oakland	432,897	\$61,094	\$78,982	\$62,463	(\$16,520)
Piedmont	11,420	\$3,322	\$3,832	\$3,396	(\$436)
Pleasanton	80,492	\$18,213	\$21,693	\$18,621	(\$3,072)
San Leandro	89,825	\$19,999	\$23,874	\$20,447	(\$3,428)
Union City	74,916	\$16,893	\$20,130	\$17,271	(\$2,859)
<b>County of Contra Costa</b>	<b>1,155,879</b>	<b>\$224,067</b>	<b>\$189,195</b>	<b>\$149,304</b>	<b>(\$39,891)</b>
Antioch	113,901	\$24,539	\$29,435	\$25,089	(\$4,347)
Brentwood	63,662	\$14,777	\$17,538	\$15,108	(\$2,429)
Clayton	11,653	\$3,347	\$3,867	\$3,422	(\$445)
Concord	129,889	\$26,885	\$32,443	\$27,487	(\$4,957)
Danville	45,270	\$10,746	\$12,714	\$10,987	(\$1,728)
El Cerrito	25,459	\$6,379	\$7,494	\$6,522	(\$972)
Hercules	26,224	\$6,688	\$7,839	\$6,838	(\$1,001)
Lafayette	26,327	\$6,540	\$7,691	\$6,686	(\$1,005)
Martinez	38,490	\$9,332	\$11,010	\$9,541	(\$1,469)
Moraga	16,939	\$4,595	\$5,345	\$4,698	(\$646)
Oakley	41,759	\$10,150	\$11,971	\$10,378	(\$1,594)
Orinda	19,475	\$5,091	\$5,948	\$5,205	(\$743)
Pinole	19,498	\$5,099	\$5,957	\$5,213	(\$744)
Pittsburg	72,541	\$16,820	\$19,965	\$17,196	(\$2,768)
Pleasant Hill	35,055	\$8,653	\$10,184	\$8,846	(\$1,338)
Richmond	110,436	\$24,234	\$28,991	\$24,777	(\$4,214)

\* Difference between Approved and Amended.

# APPROVED ABAG MEMBERSHIP DUES

JURISDICTION	ESTIMATED POPULATION 2021	DUES (SHOWN IN \$)			
		APPROVED FY 2019-20	APPROVED FY 2020-21	AMENDED FY 2020-21	DIFFERENCE*
San Pablo	31,817	\$7,873	\$9,263	\$8,049	(\$1,214)
San Ramon	83,957	\$18,945	\$22,573	\$19,369	(\$3,204)
Walnut Creek	70,121	\$16,399	\$19,442	\$16,766	(\$2,676)
<b>County of Marin</b>	<b>262,879</b>	<b>\$52,047</b>	<b>\$44,140</b>	<b>\$35,068</b>	<b>(\$9,072)</b>
Belvedere	2,148	\$1,261	\$1,371	\$1,289	(\$82)
Fairfax	7,721	\$2,473	\$2,823	\$2,528	(\$295)
Larkspur	12,578	\$3,554	\$4,113	\$3,633	(\$480)
Mill Valley	14,675	\$4,140	\$4,793	\$4,233	(\$560)
Novato	54,115	\$12,972	\$15,327	\$13,262	(\$2,065)
Ross	2,526	\$1,350	\$1,477	\$1,380	(\$96)
San Anselmo	12,902	\$3,699	\$4,275	\$3,782	(\$492)
San Rafael	60,046	\$14,269	\$16,880	\$14,588	(\$2,291)
Sausalito	7,416	\$2,404	\$2,740	\$2,457	(\$283)
Tiburon	9,362	\$2,947	\$3,370	\$3,013	(\$357)
<b>County of Napa</b>	<b>140,779</b>	<b>\$28,231</b>	<b>\$24,005</b>	<b>\$19,146</b>	<b>(\$4,859)</b>
American Canyon	20,629	\$5,493	\$6,403	\$5,616	(\$787)
Calistoga	5,453	\$1,979	\$2,231	\$2,023	(\$208)
Napa	79,490	\$18,469	\$21,916	\$18,883	(\$3,033)
St Helena	6,133	\$2,155	\$2,437	\$2,203	(\$234)
Yountville	2,916	\$1,427	\$1,570	\$1,459	(\$111)
<b>County of San Francisco</b>	<b>883,869</b>	<b>\$172,508</b>	<b>\$145,869</b>	<b>\$115,365</b>	<b>(\$30,504)</b>
San Francisco - City	883,869	\$108,606	\$144,768	\$111,039	(\$33,729)
<b>County of San Mateo</b>	<b>774,485</b>	<b>\$151,176</b>	<b>\$127,834</b>	<b>\$101,105</b>	<b>(\$26,729)</b>
Atherton	7,070	\$2,383	\$2,706	\$2,436	(\$270)
Belmont	27,174	\$6,929	\$8,121	\$7,084	(\$1,037)
Brisbane	4,691	\$1,835	\$2,055	\$1,876	(\$179)
Burlingame	30,317	\$7,581	\$8,908	\$7,751	(\$1,157)
Colma	1,512	\$1,119	\$1,201	\$1,144	(\$58)

\* Difference between Approved and Amended.

# APPROVED ABAG MEMBERSHIP DUES

JURISDICTION	ESTIMATED POPULATION 2021	DUES (SHOWN IN \$)			
		APPROVED FY 2019-20	APPROVED FY 2020-21	AMENDED FY 2020-21	DIFFERENCE*
Daly City	109,122	\$23,782	\$28,479	\$24,314	(\$4,164)
East Palo Alto	30,499	\$7,721	\$9,058	\$7,894	(\$1,164)
Foster City	33,693	\$8,298	\$9,770	\$8,484	(\$1,286)
Half Moon Bay	12,631	\$3,618	\$4,181	\$3,699	(\$482)
Hillsborough	11,769	\$3,372	\$3,897	\$3,448	(\$449)
Menlo Park	35,790	\$8,697	\$10,258	\$8,892	(\$1,366)
Millbrae	23,154	\$5,911	\$6,927	\$6,044	(\$884)
Pacifica	38,674	\$9,404	\$11,091	\$9,615	(\$1,476)
Portola Valley	4,659	\$1,852	\$2,071	\$1,893	(\$178)
Redwood City	85,319	\$19,740	\$23,438	\$20,182	(\$3,256)
San Bruno	45,257	\$11,125	\$13,101	\$11,374	(\$1,727)
San Carlos	29,864	\$7,492	\$8,799	\$7,660	(\$1,140)
San Mateo	104,570	\$23,290	\$27,802	\$23,812	(\$3,990)
South San Francisco	67,078	\$15,636	\$18,546	\$15,986	(\$2,560)
Woodside	5,615	\$2,044	\$2,304	\$2,090	(\$214)
<b>County of Santa Clara</b>	<b>1,954,286</b>	<b>\$380,888</b>	<b>\$321,974</b>	<b>\$254,529</b>	<b>(\$67,446)</b>
Campbell	43,250	\$10,365	\$12,247	\$10,597	(\$1,650)
Cupertino	59,879	\$14,150	\$16,752	\$14,467	(\$2,285)
Gilroy	55,928	\$13,198	\$15,628	\$13,494	(\$2,134)
Los Altos	31,190	\$7,821	\$9,186	\$7,996	(\$1,190)
Los Altos Hills	8,785	\$2,705	\$3,101	\$2,765	(\$335)
Los Gatos	30,988	\$7,650	\$9,004	\$7,821	(\$1,183)
Milpitas	76,231	\$17,291	\$20,588	\$17,679	(\$2,909)
Monte Sereno	3,787	\$1,596	\$1,777	\$1,632	(\$145)
Morgan Hill	45,742	\$10,772	\$12,759	\$11,014	(\$1,746)
Mountain View	81,992	\$18,708	\$22,256	\$19,127	(\$3,129)
Palo Alto	69,397	\$16,197	\$19,208	\$16,560	(\$2,648)
San Jose	1,043,058	\$126,076	\$168,704	\$128,900	(\$39,804)
Santa Clara	128,717	\$26,950	\$32,465	\$27,553	(\$4,912)
Saratoga	31,407	\$7,837	\$9,211	\$8,013	(\$1,199)
Sunnyvale	155,567	\$30,415	\$37,033	\$31,096	(\$5,937)

\*Difference between Approved and Amended.

# APPROVED ABAG MEMBERSHIP DUES

JURISDICTION	ESTIMATED POPULATION 2021	DUES (SHOWN IN \$)			
		APPROVED FY 2019-20	APPROVED FY 2020-21	AMENDED FY 2020-21	DIFFERENCE*
<b>County of Solano</b>	<b>441,307</b>	<b>\$86,220</b>	<b>\$72,921</b>	<b>\$57,691</b>	<b>(\$15,230)</b>
Benicia	27,570	\$6,954	\$8,162	\$7,109	(\$1,052)
Dixon	19,794	\$5,247	\$6,120	\$5,365	(\$755)
Fairfield	117,149	\$24,990	\$30,020	\$25,550	(\$4,470)
Rio Vista	9,416	\$2,844	\$3,267	\$2,908	(\$359)
Suisun City	29,447	\$7,334	\$8,622	\$7,498	(\$1,124)
Vacaville	98,807	\$22,418	\$26,691	\$22,921	(\$3,771)
Vallejo	119,544	\$25,441	\$30,573	\$26,011	(\$4,562)
<b>County of Sonoma</b>	<b>500,675</b>	<b>\$98,564</b>	<b>\$83,492</b>	<b>\$66,213</b>	<b>(\$17,279)</b>
Cloverdale	9,257	\$2,832	\$3,248	\$2,895	(\$353)
Cotati	7,919	\$2,513	\$2,872	\$2,570	(\$302)
Healdsburg	12,501	\$3,489	\$4,044	\$3,567	(\$477)
Petaluma	62,247	\$14,706	\$17,411	\$15,036	(\$2,375)
Rohnert Park	43,339	\$10,567	\$12,458	\$10,804	(\$1,654)
Santa Rosa	175,625	\$34,072	\$41,538	\$34,836	(\$6,702)
Sebastopol	7,885	\$2,529	\$2,887	\$2,586	(\$301)
Sonoma	11,556	\$3,338	\$3,854	\$3,413	(\$441)
Windsor	28,565	\$7,080	\$8,328	\$7,238	(\$1,090)
<b>TOTAL</b>	<b>7,783,460</b>	<b>\$2,882,875</b>	<b>\$2,947,448</b>	<b>\$2,410,208</b>	<b>(\$537,240)</b>
<b>Total County Population</b>	7,783,460	\$1,517,009	\$1,282,368	\$1,013,748	(\$268,620)
<b>Total City Population</b>	7,039,214	\$1,365,866	\$1,665,080	\$1,396,460	(\$268,620)
<b>TOTAL DUES REVENUE</b>		<b>\$2,882,875</b>	<b>\$2,947,448</b>	<b>\$2,410,208</b>	<b>(\$537,240)</b>
<b>County Per Capita Rate</b>		\$0.1952	\$0.1648	\$0.1302	(\$0.0346)
<b>City Per Capita Rate</b>		\$0.1943	\$0.2365	\$0.1984	(\$0.0381)
CPI		—	1.021000	—	—
Population		—	1.001399	—	—

\*Difference between Approved and Amended.







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