

APPROVED

# BUDGET AND WORK PROGRAM

Fiscal Year 2012 - 2013

## Challenges of a Sustainable Bay Area



Association of Bay Area Governments



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# EXECUTIVE DIRECTOR'S MESSAGE

ABAG's 50<sup>th</sup> Anniversary year celebration was enjoyed by many and gave us the opportunity to look at ABAG's many accomplishments over its long history. It was also an opportunity to look at the many challenges and policy options the region faces in making choices in achieving sustainability. Accomplishing our goals means developing many partnerships and associations with others who are undertaking similar activities.

One of the vehicles for collaboration and strategy formation has been the Joint Policy Committee established to improve coordination, chiefly among ABAG, MTC, BCDC, and the Air District. Under consideration is to expand the portfolio of the JPC to a broader range of issues:

- Preserving existing jobs, and improving the Bay Area's prospects in producing a million new jobs as forecasted in the Sustainable Communities Strategy;
- Accelerating the Bay Area's capacity to reduce energy consumption, expand the use of renewable energy sources, and help implement the Global Warming Solutions Act of 2006 (AB 32);
- Formulating a phased regional sea level rise adaptation strategy for protecting developed shoreline areas and natural ecosystems, and increasing their adaptive capacity; and
- Enhancing the Bay Area's resilience to potential disasters such as earthquakes, extreme heat days, wildfires, and extreme storms.

The Sustainable Communities Strategy required by SB 375 (Steinberg) is being expanded to include all the regional agencies and is referred to as "Plan Bay Area." To meet the challenges that face the region will require numerous policy decisions and advocacy at both the State and federal level. Ultimately, the region's sustainability requires progress on many fronts, including air quality, water quality, water supply, recycling, energy use in transportation, reducing building and exterior lighting energy use, alternative energy generation, land conservation and support for local agriculture, social inclusion and equity, and many other factors.

Making progress on these issues will require more transportation choices, investments in equitable and affordable housing, enhancing the region's economic competitiveness, engaging in Complete Community Planning, and coordinating and leveraging state and federal policies and investment.

The active participation of our member cities and counties will be sought in developing strategies and implementing this work.

Together we can create an even better, more sustainable Bay Area that supports both a higher quality of a life and a robust economy.



*Ezra Rapport  
ABAG Executive Director*

Over the last year ABAG has been active in pursuing and bringing grant funds to the region for the staging of electric vehicles, energy retrofits for Bay Area consumers, and most recently, in partnership with MTC, the region was awarded almost \$5 million--one of the US Department of Housing and Urban Development's largest sustainability grants. This grant will provide some of the much needed resources to develop a Prosperity Plan for the Bay Area. Specifically, the funds will expand economic opportunities for low income residents, preserve and develop housing affordable to low income transit oriented communities. Our partners include 16 cities, seven of the nine Bay Area Counties, and 16 community nonprofit and business organizations.

ABAG will continue to seek opportunities for our members as we begin our next fiscal year and the beginning of our 51<sup>st</sup> year as the region's Council of Governments and regional planning agency. I look forward to working with you over the next year to create a more sustainable Bay Area.

# EXECUTIVE BOARD HIGHLIGHTS



During 2011, ABAG's 50<sup>th</sup> Anniversary year, the Executive Board has worked tirelessly on a wide range of issues related to building a sustainable Bay Area. Among those issues are the Sustainable Communities Strategy, integrating the Bay Area's Priority Development Areas and Growth Opportunity Areas with the Regional Housing Need Allocation Process (RHNA). The ABAG Land Plan is then integrated with MTC's Regional Transportation Plan to form the Preferred Scenario, which will be studied for CEQA review. The Sustainable Communities Strategy is expected to be adopted in April 2013. When we integrate the SCS with the plans of the other regional agencies, we hope to form the basis of Plan Bay Area, which will become the implementing document for the Bay Area.

Since we are a region built on "shaky ground," we have also given much consideration to risk and risk avoidance by establishing a regional disaster resilience plan. In March the Executive Board approved the Local Hazard Mitigation Plan, which includes 116



*Julie Pierce*  
ABAG Vice President  
Councilmember, City of Clayton

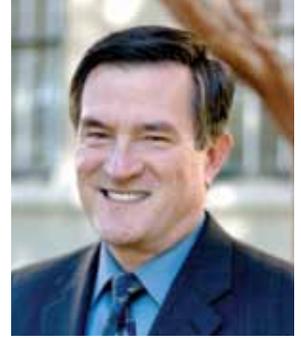
cities, towns, counties, and special districts in the region.

Due to the fiscal crisis in Sacramento, which has had severe impacts and implications for local government, and the passage of another Constitutional Amendment by initiative that limited the use of fees to pay for the costs of many activities, we did not attempt to reactivate our legislation from previous years, which would have provided a stable source of income for ABAG. However, we have not abandoned that mission and this will, indeed, be a major focus of the work of the new leadership team.

We are committed to continuing our quest for a stable source of income for ABAG so that cities and counties will continue to work together on these issues during the next fiscal year. During the next two years of my term as ABAG President, working with Clayton

Councilmember Julie Pierce, I hope to secure a defined long-term revenue source for ABAG that is consistent with the Agency's service demands as well as defining our capital/facility needs for the next five years.

Programmatically, as we look at building a more sustainable Bay Area and reducing VMTs (vehicle miles travelled), we must look beyond new construction and find effective and acceptable policy alternatives that will encourage smarter commute-related housing choices.



*Mark Luce*  
ABAG President  
Supervisor, County of Napa

This will require our following through on a truly smart housing and transportation plan that supports the region's economic growth, job creation, environmental sustainability, and equity for its residents to improve our quality of life. To accomplish these goals requires strong leadership at the local and regional level. We have some of the best and brightest minds in the Bay Area and I look forward to working with our membership and staff as we struggle with these issues that impact all of us in local government and the public we serve.

I also want to seek your support and participation in ABAG's programs and services and encourage you to take advantage of the myriad of services, workshops, and conferences that ABAG conducts throughout the year. I look forward to hearing your ideas about how ABAG can serve you more effectively.

*Mark Luce*  
ABAG President, and Supervisor, County of Napa



# PLANNING PROGRAMS AND RESEARCH

The upcoming completion of Plan Bay Area, the name of the region's first Sustainable Communities Strategy (SCS), and related regional planning efforts, the Regional Housing Need Allocation (RHNA), and the Regional Transportation Plan (RTP) demonstrates the collective commitment across local and regional governments to address regional sustainability; a healthy region that embraces equity and a solid economy.

The recently reconfigured Department of Planning and Research (consolidating what had been two separate departments) is working closely with local jurisdictions and regional partners and is improving its land use analytical tools for the development of Plan Bay Area. Plan Bay Area is bringing together land use planning, transportation investments, affordable housing requirements and connecting these efforts at the local level through a new grant program, the One Bay Area Grant. The integration of regional efforts with local

funding will establish a strong platform to move toward the implementation of sustainable strategies: strengthening the qualities of neighborhoods and ensuring the protection of natural resources and rural areas.

In FY 2012-2013 working closely with the Metropolitan Transportation Commission (MTC), local jurisdictions, congestion management agencies, transit providers, and other stakeholders, ABAG will complete development of the Plan Bay Area and begin the implementation process centered around Priority Development Areas (PDAs) and Priority Conservation Areas (PCAs). ABAG's Planning and Research Programs will also continue to strengthen specialized regional efforts such as reduction of waste, closing gaps in the Bay Trail, seismic retrofits of single-family homes, and protection of the Bay-Delta Estuary. The sections below describe ABAG's land-use related programs within the Department of Planning and Research.



In FY 2012 - 2013 ABAG will work closely with Transit and Congestion Management Agencies.



## COMPREHENSIVE PLANNING: Plan Bay Area and the FOCUS Program

**Plan Bay Area** will identify integrated planning and policy measures that are necessary to accommodate the Bay Area's future growth in a manner that provides for a high quality of life, a sound economic future and incorporates state and regional climate change goals to meet the challenge of a Sustainable Bay Area.

Plan Bay Area will integrate several existing planning processes to meet the challenge of creating a more sustainable region. It will provide a new 30-year land use strategy for the Bay Area that is realistic and identifies areas to accommodate future housing and employment in a manner that makes our cities and neighborhoods more vital and resilient while retaining farmland and greenspace. It will encompass strategies to build stronger connections between housing, employment, and transportation in a manner that leads to a strong, competitive world-class regional economy, a healthy and sustainable environment and improved opportunities for all Bay Area residents. SB 375 requires that an updated eight-year regional housing need allocation (RHNA) prepared by ABAG is consistent with the SCS.

In 2012-2013, through Plan Bay Area, the Bay Area will advance a short-term Regional Housing Need Allocation that is informed by the long-term Sustainable Communities Strategy that is consistent with the Regional Transportation Plan and supported by a new OneBayArea grant program that directs infrastructure-related funding to communities seeking to advance focused growth. The SCS, RTP and RHNA will be adopted simultaneously in spring 2013.

Plan Bay Area is not just about assigning housing need to places or achieving greenhouse gas targets. The primary goal is to build a sustainable Bay Area which continues to thrive and prosper under the changing circumstances of the twenty-first century. By directly confronting the challenges associated with a shifting global economy, environmental challenges including climate change, and the need to connect the places where we live and work throughout region's transportation

network, Plan Bay Area should help us achieve a Bay Area which is both more livable and more economically competitive on the world stage. A successful Plan Bay Area will:

- Strengthen the Bay Area's globally important economy in a manner that benefits all of our citizens and our workforce;
- Recognize and support compact walkable places where residents and workers have access to services and amenities to meet their day-to-day needs;
- Reduce long commutes and decrease reliance that increases energy independence and decreases the region's carbon consumption;
- Support complete communities which remain livable and affordable for all segments of the population, maintaining the Bay Area as an attractive place to reside, start or continue a business, and create jobs;
- Support a sustainable transportation system and reduce the need for expensive highway and roadway expansions, freeing up resources for other more productive public investments including a well-maintained efficient, regional transit network;
- Provide increased employment accessibility and housing and transportation affordability to our most vulnerable populations;
- Conserve water and decrease our dependence on imported food stocks and their high transport costs;
- Preserve and enhance the region's rich mosaic of agricultural lands, scenic vistas, recreational lands and trails and critical habitats for future generations.

Plan Bay Area builds upon significant local and regional efforts toward sustainable planning. **FOCUS**, an integrated regional development and conservation strategy, promotes a more compact land use pattern for the Bay Area. It unites the efforts of four regional agencies into a single program that links land use and

*Planning Programs cont. on page 5*



# PLANNING PROGRAMS AND RESEARCH

*Planning Programs cont. from page 5*

transportation by encouraging the development of complete, livable communities near transit, and promotes conservation of the region's most significant resource lands. FOCUS is led by ABAG in partnership with the Metropolitan Transportation Commission (MTC) and with support from the Bay Area Air Quality Management District (BAAQMD) and the Bay Conservation and Development Commission (BCDC). FOCUS is a collaborative effort that links regional planning programs with planning and implementation being advanced at the local and sub-regional level by local governments, congestion management agencies, transit providers, and non-governmental organizations throughout the Bay Area.

objectives relative to where new growth should be directed.

PDAs are transit-served, infill areas where there is either an adopted neighborhood-level plan that will accommodate housing in a mixed-use context or a vision to create such a plan at the local level. Plan Bay Area is positioned to propose that more than two-thirds of the region's household growth through 2040 can be accommodated in PDAs, despite the fact that PDAs encompass less than 5% of the region's land area. The FOCUS Initiative emphasizes planning and infrastructure support for the development of complete communities, not just for isolated infill projects. The objective is the achievement of areas that are well planned with good housing choices,



Walkable Community in San Jose

The Bay Area has taken a major step forward toward a comprehensive regional growth strategy embodied in the FOCUS Program. By 2011, FOCUS included more than 150 Priority Development Areas (PDAs) in 70 Bay Area jurisdictions, and nearly 100 Priority Conservation Areas (PCAs). In collaboration with local jurisdictions, FOCUS provides a link between local plans and regional agency

transit options, and walkable amenities and services to address the day-to-day needs of both current and future residents. This will be achieved by moving Planned PDAs (areas that have a neighborhood-level plan) closer to implementation, and advancing more potential PDAs (areas that do not have a neighborhood-level plan) to Planned status. Toward this end, ABAG and MTC will advance a Priority



Downtown Windsor

Development Area planning program to fund and administer neighbor-level plans in PDAs and a Technical Assistance Program for tasks that address barriers to implementation and help spur development within PDAs that already have a specific or neighborhood plan completed or substantially underway.

PCAs are areas of regional significance that have broad community support and an urgent need for protection. A total of 98 PCAs were adopted by the ABAG Executive Board in 2008. Despite severe local fiscal and economic challenges, ABAG has worked with local governments to enact policies to preserve several of these PCAs. During this fiscal year, ABAG will advance implementation of a pilot Priority Conservation Program funded through the OneBayArea grant program to support protection of PCAs. The agency will also work with the State Coastal Conservancy and other land conservation entities, including private foundations, to secure new funding and direct existing funding to preserve the region's Priority Conservation Areas.

**In Fiscal Year 2012–2013** ABAG will work with local communities, the state government, our regional agency partners, congestion management agencies and the non-profit community to complete Plan Bay Area. ABAG will identify and provide for an expanding range of incentives to support the implementation of this strategy. Incentives will be provided on a competitive basis to jurisdictions that seek to advance and prioritize development in areas that are served by public transit, and that provide proximity to employment centers. ABAG

will work cooperatively with state resource agencies, local governments, and regional open space entities to advance the protection of the region's priority conservation areas. ABAG will assist in advocating for policies and legislative actions that will advance the agenda of a sustainable and resilient Bay Area.

**Specifically, ABAG will advance Plan Bay Area and FOCUS as follows:**

- Complete the Sustainable Communities Strategy.
- Develop affordable housing production and economic development strategies that would address the proposed SCS land use pattern for 2040.
- Complete the Environmental Impact Report for the Sustainable Communities Strategy and the Regional Transportation Plan.
- Complete the Regional Housing Need Allocation.

*Planning Programs cont. on pg. 7*



*Planning Programs cont. from pg. 6*

- *Coordinate the Sustainable Communities Strategy with the Regional Housing Need Allocation and the Regional Transportation Plan.*
- *Coordinate the development and implementation of the One Bay Area Grant with MTC.*
- *Manage PDA Planning efforts in more than 25 neighborhoods.*
- *Provide Technical Assistance to PDAs.*
- *Establish a tracking system and coordinate funding efforts pertaining to the PCAs.*

## Regional Planning Committee

The Regional Planning Committee (RPC) is one of ABAG's key standing committees and includes representation from local governments, as well as public agency and non-profit organizations. Beyond local governments, organizations represented on the RPC include those with an emphasis on affordable housing, education, environmental sustainability, building industry, and economic development. The RPC hears issues of regional concern, covering a range of planning issues, and makes policy recommendations to the ABAG Executive Board on these issues. The RPC has an important role to play given ABAG's expanding role in coordinating planning initiatives in the Bay Area and the need for in-depth planning discussions on the Sustainable Communities Strategy's scenarios. The RPC has also been developing expertise from a policy perspective regarding regional recovery planning in the Bay Area.

### **In Fiscal Year 2012-2013**

*The RPC will address and make policy recommendations to the Executive Board on important regional planning issues including considerations relative to the approval and implementation of Plan Bay Area and the FOCUS Initiative, and issues related to regional recovery planning for the Bay Area.*

## Clearinghouse

ABAG provides information to public and private agencies and the public related to public capital improvement projects and their potential environmental impacts. ABAG has continued to streamline the operation of the clearinghouse providing improved access to and distribution of public review documents.



Downtown Berkeley

### **In Fiscal Year 2012-2013**

*ABAG will continue its clearinghouse functions including tracking of public projects to allow review and discussion of regionally significant projects.*

## Regional Airport Planning Commission

The Regional Airport Planning Commission (RAPC) is a joint committee of ABAG, the Metropolitan Transportation Commission, and the Bay Conservation and Development Commission. It oversees preparation of the Regional Airport Systems Analysis, which then becomes part of the Regional Transportation



Plan. RAPC also provides a forum for discussion of land use, non-air transportation, and environmental issues related to airports.

## **In Fiscal Year 2012-2013**

*ABAG will staff and provide leadership to advance RAPC's work program.*

## **Intergovernmental Coordination**

In Fiscal Year 2012-2013, coordination between the ABAG Department of Planning and Research and our regional agency partners, as well as local governments, will support the implementation of Plan Bay Area. This strategy integrates multiple regional tasks, such as land use planning, transportation investments, reduction of air contaminants, and addressing sea level rise. Strong local-regional collaboration is imperative to ensure that local governments, congestion management agencies, and policymakers develop a sense of ownership and carry a realistic implementation approach to the Bay Area's Sustainable Communities Strategy.

## **In Fiscal Year 2012-2013**

*ABAG planning staff will expand upon previous efforts to advance the agency's role in coordinating regional and local planning initiatives in the Bay Area.*

## **Research, Data and Analysis Programs**

With the increased coordination in regional planning, the expectations and requirements for data and modeling have increased, and the quality of our demographic data and economic analysis has improved. The development of new land use models and tools will continue to be a priority in the coming year. Our research staff will analyze information on migration and demographic information as well as the restructuring of the regional economy in the Bay Area.

In coordination with the MTC transportation model and in collaboration with UC Berkeley, the development of a new land use model will allow us to better understand development trends areas across neighborhoods. It will also allow us to use land use, local planning

and economic information to perform a sophisticated statistical analysis that can be displayed in 3-D images.

As part of the SCS process, ABAG and MTC are working together to analyze the reduction of greenhouse gas emissions in the development of land use scenarios. This analytical work is closely integrated with an extensive dialogue with local staff, stakeholders, and elected officials. Technical data is translated into understandable information for multiple audiences.

We will continue our efforts to improve information on the existing housing development, costs of construction, and commercial and residential rents in the region. Understanding of existing construction and information on costs of development and local plans are fundamental to making reliable forecasts and performing thoughtful planning.

In 2012, staff will complete the analysis for the Regional Housing Need Allocation (RHNA) for 2014-2022. While there are many similarities to the previous rounds of the RHNA process, it has become more complex because of the requirements for consistency with the SCS. This coordination is an opportunity for progress on housing issues in our region.

## **In Fiscal Year 2012-2013**

- *Continue to improve the data used in our analysis and planning. Improve computer models and other tools used to analyze information and identify planning strategies.*
- *Coordinate with MTC on the Sustainable Communities Strategy (SCS), the Regional Transportation Plan, and other projects.*
- *Work on the Regional Housing Need Allocation for 2014-2022.*

**For further information,  
contact Ken Kirkey at 510-464-7955  
or e-mail [KennethK@abag.ca.gov](mailto:KennethK@abag.ca.gov).**



# HAZARDOUS WASTE ALLOCATION/ BAY AREA GREEN BUSINESS PROGRAM

Since 1990, the Hazardous Waste Management Facility Allocation Committee ([www.abag.ca.gov/hazwaste/](http://www.abag.ca.gov/hazwaste/)) has developed innovative programs that enable ABAG members, their residents and businesses to make purchasing and operational decisions that prevent pollution, conserve resources and reduce waste.

Established in response to state legislation that required counties to plan for facilities to manage hazardous wastes, the Committee directed ABAG to develop a regional “fair-share” allocation process. With periodic revisions to address changing waste streams, ABAG staff use the process to follow hazardous waste trends and inform the Committee’s pollution prevention activities.



In 1996, in partnership with federal and state agencies, the Committee launched the **Bay Area Green Business Program** ([www.greenbiz.ca.gov](http://www.greenbiz.ca.gov)). The nation’s first comprehensive environmental certification for small businesses, the Program verifies that businesses meet rigorous performance standards. The recognition that successful businesses receive

allows consumers to choose environmentally-responsible firms. More than 2,300 businesses have been certified in the region, close to 3,000 statewide. The Program’s approach and reputation for integrity make it a model that other jurisdictions have emulated. In October 2011, Governor Brown signed legislation creating the California Green Business Program, which encompasses the Bay Area and sister programs that are operating around the state.

As a complement to California’s groundbreaking **Green Chemistry** initiative, the Committee organizes workshops on **Sustainable Purchasing**. The workshops help ABAG members make environmentally-preferable purchasing decisions that protect the environment, and create larger demand for safer products and services. Other initiatives include support for **Extended Producer Responsibility** to shift the expense for safe management of spent batteries, fluorescent lights, pharmaceuticals, computers and similar products away from local governments and back to manufacturers.

## In Fiscal Year 2012-13 the Hazardous Waste Committee and Green Business Program will:

- *Monitor and advise the Legislation and Governmental Organization Committee on legislative and other efforts to implement Extended Producer Responsibility.*
- *Host a workshop for government purchasing staff to speed implementation of Sustainable Purchasing programs.*
- *Increase the number of certified green businesses in the Bay Area to 2,600.*
- *Research the potential to site facilities that manage spent batteries, used computers, and other electronics in the Bay Area.*

**For further information,  
contact Ceil Scandone at 510-464-7961  
or e-mail [CeilS@abag.ca.gov](mailto:CeilS@abag.ca.gov).**



## *The Challenge of a Sustainable Bay Area*

The San Francisco Bay Trail is a visionary plan for a shared-use bicycle and pedestrian path that will one day allow continuous travel around San Francisco Bay. At the end of 2011, 321 miles of trail have been completed. Eventually, the Bay Trail will extend over 500 miles to link the shoreline of nine counties, passing through 47 cities and crossing seven toll bridges.

The Association of Bay Area Governments administers the Bay Trail Project and provides regional leadership for its completion including oversight and coordination, technical assistance

protected or relocated shoreline areas. The location of Bay Trail segments used by the public today may change as the region tackles these difficult decisions. The trail could be relocated to the top of new flood control levees, to the edge of new marshes, or further inland as development retreats from the shoreline.

In 2011, the Bay Trail Project secured ongoing operating funds from the Metropolitan Transportation Commission for program management and capital support enabling the project to continue its work at current staff capacity. ABAG now has a significant role in implementing a new regional trail – the San

Francisco Bay Area Water Trail – with a \$1 million grant from the Coastal Conservancy that enabled ABAG to hire a full-time Water Trail Planner. The Water Trail is a network of landing and launch sites around San Francisco Bay for non-motorized small boats.

ABAG continues its successful Bay

Trail partnership with the Coastal Conservancy allocating planning and construction funds from statewide park bonds to local jurisdiction for trail completion. Nearly \$4 million of the \$4.8 million from Proposition 84 has been awarded to 34 projects.

## **In Fiscal Year 2012-13**

*One of the challenges of building a sustainable region is to ensure that people have transportation choices, making it easier to get around, whether commuting, going to school, shopping, recreating, or visiting friends and family. The San Francisco Bay Trail contributes to sustainable communities by providing options for non-motorized transportation, improving quality of life through increased access to the bay shoreline, encouraging active lifestyles, offering opportunities for education, and*

*Bay Trail cont. on pg. 11*



Bay Trail - San Francisco Aquatic Park

Photo: Jay Jones

to local jurisdictions, education and outreach, and funding for planning, design, construction, and maintenance.

Partnerships are essential to completing a long-distance, multi-jurisdictional trail. ABAG staff coordinates with public agencies at all levels of government, private landowners, corporations, non-profit organizations, and advocacy groups. Staff has also worked with Native American organizations and federally recognized Indian Tribes to reach agreement on shoreline uses.

Given its proximity to the bay shoreline, existing and planned Bay Trail segments are particularly vulnerable to sea level rise. In coming years, climate change has the potential to drastically alter the bay shoreline and life in the Bay Area. Bay Trail staff is involved in the regional discussion about the future of our shoreline, emphasizing the importance of continuous public access that is integrated into



# SAN FRANCISCO BAY TRAIL

*Bay Trail cont. from pg. 10*

*creating more livable communities. The San Francisco Bay Area Water Trail contributes to sustainable communities by providing close-to-home recreation opportunities and eco-tourism options for visitors.*

- *Work to complete a continuous 500 mile Bay Trail system by completing gaps in the trail and ensuring that the trail is incorporated into project designs and constructed.*
- *In partnership with the Coastal Conservancy, solicit, review and award grants to local jurisdictions for planning, design and construction of Bay Trail segments as part of the \$6 million grant program provided through Proposition 84.*
- *Administer awarded Bay Trail planning, design and construction grant contracts.*
- *Share responsibilities with the Coastal Conservancy to advance the completion of the San Francisco Bay Area Water Trail, including implementation of the Education, Outreach & Stewardship Program and administration of construction grants.*
- *Continue to update and use the Gap Analysis Study data to identify and initiate new spending opportunities and new Bay Trail grants.*
- *Pursue funding strategies for trail development and maintenance.*
- *Work as a member of the San Francisco Bay Restoration Authority Advisory Committee to identify funding opportunities for future wetland restoration and public access projects.*
- *Continue to work within the FOCUS program to highlight trails as components of a sustainable region and regional transportation system.*



Bay Trail Alviso Slough

Photo: Ann Buell

- *Advocate for bicycle and pedestrian access to and across Bay Area toll bridges, including the west span of the Bay Bridge and the Richmond–San Rafael Bridge as well as safe and seamless connections to the Carquinez, Benicia–Martinez and East Span Bay bridges.*
- *Install Bay Trail signs along all complete sections of the Bay Trail.*
- *Continue to update the Bay Trail website to create a valuable resource for regional partners and the public about progress of the Bay Trail.*
- *Publish project updates; meet regularly with elected officials, agency and local government staff and media contacts; and plan and host trail dedications and other public events.*



**For further information, contact Laura Thompson at 510-464-7935 or e-mail [LauraT@abag.ca.gov](mailto:LauraT@abag.ca.gov) [www.baytrail.org](http://www.baytrail.org) [www.sfbaywatertrail.org](http://www.sfbaywatertrail.org)**



## 2011 Accomplishments

The San Francisco Estuary Partnership (Partnership) and its partners both initiated, and continued a wide array of projects and activities in support of the Partnership's mandate to protect, enhance, and restore the San Francisco Bay-Delta Estuary by implementing actions called for in the *Comprehensive Conservation and Management Plan* (CCMP). Highlights of activities which occurred in 2011 included the celebration of our 10<sup>th</sup> Biennial State of the Estuary Conference in September along with the release of a new assessment report, *The State of the Bay 2011*, that describes the current health of the bay environment. The Partnership finalized contracts with many local jurisdictions around the region to assist with trash capture efforts helping to make our streams and bay cleaner and healthier for people, fish and wildlife. Based on our successful model of green stormwater treatment with the City of El Cerrito, the Partnership acquired funding for similar treatment devices along the length of San Pablo Avenue. We are now looking to continue this work in seven cities all along the San Pablo Avenue corridor.

Partnership staff, agency and NGO partners, consultants, and contractors continue to work on over 40 projects directed at improving the health of the estuary [please see [www.sfestuary.org](http://www.sfestuary.org) for details]. Public outreach efforts continue to expand with production of new fact sheets, the continuing publication of our well regarded *Estuary* newsletter, the addition of several podcasts to our website, and speaking engagements to various local organizations.

## In Fiscal Year 2012-13

*In keeping with this year's ABAG Budget and Work Program theme of "The Challenge of a Sustainable Bay Area," SFEP and partners will continue to focus efforts on projects that help to restore and protect our natural resources.*

*SFEP's estimated annual budget for 2012 is estimated at \$10 million with much of this funding going out to partner entities to accomplish the work called for in the CCMP.*

## Key projects include:

- *Working with the Regional Water Quality Control Boards (RWQCB-San Francisco Bay and North Coast) and other partners, to complete a stream and wetland protection policy for the two regions.*
- *Working with partners to implement new low impact development concepts to clean urban stormwater; and implement restoration projects in San Francisco and the shoreline and bed of the bay.*



Family Fishing in Suisun City

- *Providing technical support services to the Santa Clara Valley Water District, Alameda County Flood Control Program, Caltrans, the San Francisco Public Utilities Commission, and the Port of San Francisco.*
- *Providing technical and communication assistance to the State Water Board including development and implementation assistance for Total Maximum Daily Loads [limiting pollutants into waterways of the state], and oversight of environmental projects mandated as part of the San Francisco Regional Board's Administrative Civil Liability program in lieu of fines.*

SF Estuary cont. on pg. 13



# SAN FRANCISCO ESTUARY PARTNERSHIP

SF Estuary cont. from pg. 12

- *Performing outreach/education through the Boater Education Program, publication of Estuary newsletter, and website podcasts on a variety of topics.*
- *Managing our \$5 million regional trash capture project with dozens of cities from around the region; at least 15 municipalities are installing or preparing*

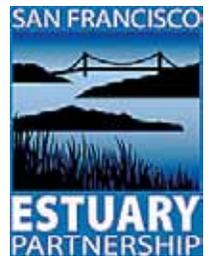


Caesar Chavez Park, Berkeley

*to install “large” trash capture devices, and least 30 have let SFEP know that they plan to install small catch basin inserts to capture trash and debris. The project’s first large trash capture device, a hydrodynamic separator, was recently installed in Dublin alongside the Dublin/Pleasanton BART station.*

- *Continuing to support the Bay-Delta Science Program by contracting with experts to assist in the scientific research to support delta restoration efforts.*
- *Partnering with SPAWN and the Mid Peninsula Regional Open Space District to implement sediment reduction projects including rural road repair and stream bank stabilization in the north and south bay.*

- *Working with the Urban Pesticide Committee to reduce pesticide use in urban creeks and promote Integrated Pest Management practices.*
- *Supporting a regional communications effort related to public outreach on stormwater and wastewater pollution and Bay protection: developing a regional brand and coordinating partners to conduct regional pollutant-specific campaigns.*
- *Conducting outreach to Bay Area cities and counties to improve land use policies to promote green infrastructure as a part of the update to the Bay Area Integrated Water Management Plan.*
- *Continuing rain garden development to treat polluted stormwater runoff and lessen peak stormwater flows along San Pablo Avenue in seven cities; coordinate the development of a green street in the City of Campbell; collaborate with San Francisco Estuary Institute and Bay Friendly Landscaping to monitor projects, certify them as Bay Friendly and conduct public outreach on the projects.*
- *Manage the work of implementing a series of projects to improve water quality, flood management and ecosystem restoration in Bay Area disadvantaged communities.*
- *Create, organize and manage a new Watershed Program to improve the health of our bay watersheds and improve information flow among agencies and organizations working to improve watershed health in the region.*



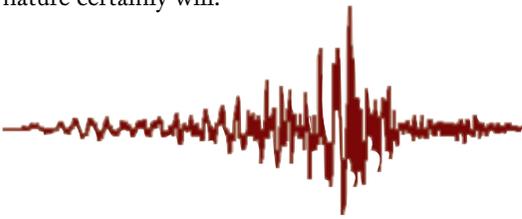
**For further information, contact Judy Kelly at 510-622-8137 or e-mail [jkelly@waterboards.ca.gov](mailto:jkelly@waterboards.ca.gov)**

# EARTHQUAKE AND HAZARDS MITIGATION AND RECOVERY



## Regional Disaster Resilience

In the heart of earthquake country, creating a sustainable region requires mitigation planning to reduce the impacts of future earthquakes and recovery planning to bounce back and rebuild quickly after the impact of an earthquake. These actions, together with emergency response planning and preparedness create a more disaster resilient region. Over the last year, small earthquakes along the Hayward fault and large earthquakes across the world have rattled us out of our secure state of denial and reminded us that if we don't act now, mother nature certainly will.



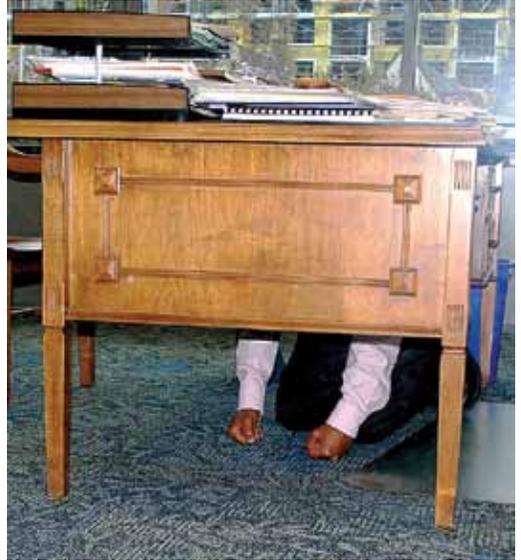
Since 1974, ABAG has maintained an Earthquake and Hazards Program that has been a leader among Councils of Governments across the nation in providing scientific information about local hazards in a user-friendly format to guide public decision making. ABAG focuses its efforts on disaster mitigation and recovery planning.

In the 2011-2012 fiscal year, ABAG kicked-off a new Regional Disaster Resilience Initiative. This initiative will provide a guiding strategy to the earthquake program. In the first year, the initiative seeks to develop a stakeholder validated analysis of our current capacity to recover and rebuild from a major earthquake and identify gaps in our planning that need to be filled. An action plan will lay out a multi-year strategy and priorities for addressing the gaps. Over 200 stakeholders have participated in the process to date through the initiative kick-off workshop and other planning activities.

## ABAG's Hazard Mitigation initiatives have focused on five efforts during the 2011-2012 fiscal year:

- *Completing an update to the multi-jurisdictional Hazard Mitigation Plan for the San Francisco Bay Area, including*

*collaborating with 116 cities, counties, and special districts to ensure that the revised plan lays out a strategy for reducing risk to all natural hazards at the regional and local levels.*



ABAG staff participate in the "California Shake Up"

- *Continuing to address the vulnerability of all types of housing across the Bay Area to earthquakes by bringing together policy makers, local government staff, contractor, engineers and apartment owners to find creative solutions to strengthening housing and promoting community resilience in a daylong workshop.*
- *Continuing to assess the vulnerability of soft-story buildings within the City of Oakland and designing a model program that can be replicated by other cities across the region.*
- *Working with the City of Berkeley to update their hazard mitigation plan and developing a model based on Berkeley's plan that will form the basis of future updates to the regional hazard mitigation plan and exploring ways to better integrate mitigation plans with local general plans.*

*Earthquake cont. on pg. 15*



# EARTHQUAKE AND HAZARDS MITIGATION AND RECOVERY

Earthquake cont. from pg. 14

- Continuing to interface with the public to promote earthquake preparedness through home retrofitting by answering phone calls and emails, updating ABAG's Stand Up to Quakes, Get Your Home in Shape! brochure and hosting homeowner retrofit workshops.

- Seek to develop connections between disaster resilience, the Sustainable Communities Strategy, and economic and climate resilience.

## In Fiscal Year 2012-13 the Earthquake and Hazard Program will:

- Complete the Regional Resilience Action Plan and begin implementing strategies to improve the resilience of the entire region, including identifying a post disaster governance structure to speed recovery. Planning for the long term recovery of the regional airport system from a disaster, focusing on general aviation airports and the interdependencies with infrastructure such as water, fuel, roads and transit serving the entire region as well as the airport system.



Panel Discussion at "Shaken Awake" conference

- Continue to assess the vulnerability of soft-story multi-family residential buildings in the Bay Area, and continue to develop innovative approaches for mitigation, and implement these mitigation strategies.
- Seek to provide incentives to single-family homeowners for seismic retrofit, develop a contractor training program and a public information campaign about proper retrofit technique.
- Improve ABAG's approach to communicating hazard and risk by highlighting specific risks at the sub regional level to raise awareness for mitigation and recovery planning at the local level.

**STAND UP TO QUAKES  
GET YOUR HOME IN SHAPE!**

Up to 150,000 households will be unable to sleep in their own homes following the next big earthquake in the Bay Area because they will be so badly damaged. Will yours be one of them?

**Take the Quiz:**

**IS YOUR HOME TOUGH ENOUGH TO STAND UP IN A QUAKE?**

1. What color does the shaking intensity map (right) show for your neighborhood? (You can also search a more detailed map online at <http://quake.albagov.com/hazards>)
  - Red, dark red or black... 7 points
  - Yellow... 5 points
  - Green or blue... 3 points
2. When was your home built?
  - Before 1900... 5 points
  - 1961-1970... 3 points
  - 1971 - present... 1 point
3. How tall is it? (points are most awarded)
  - 2 or more stories with living area above garage... 9 points
  - Split level or on a hill or gentle slope... 6 points
  - 1 story, 2 or more steps to the front door... 4 points
  - 1 story, less than 3 steps to the front door... 1 point

**Total points:** \_\_\_\_\_

To take this quiz online or to take the quiz for government buildings, schools, and mobile homes, visit our website at <http://quake.albagov.com/hazards/homequiz/>.

If your home earned 12 or more points, it probably needs to be made stronger to keep you and your family safer, unless it has been strengthened in the last few years.

**LOOK UP FOR MORE INFORMATION**

For more information on earthquake preparedness, home retrofit, and more, visit our website at <http://quake.albagov.com>.

Stand Up To Quakes - Get Your Home In Shape Brochure

For further information, contact Danielle Hutchings at 510-464-7951 or e-mail [DanielleH@abag.ca.gov](mailto:DanielleH@abag.ca.gov)



**ABAG Publicly Owned Energy Resources (ABAG POWER)** is a joint powers agency (JPA) formed by ABAG in 1997 to acquire energy on behalf of local governments, as well as provide energy management and telecommunication services.

ABAG POWER currently offers natural gas aggregation to 38 local governments and special districts in the Pacific Gas and Electric (PG&E) service territory. ABAG POWER provides a public sector approach to pooled purchasing, and each public agency is guaranteed a voice in program operations and decisions through its representative to the ABAG POWER Board of Directors and Executive Committee. ABAG and ABAG POWER are also working to expand their energy conservation and management services to local jurisdictions through the implementation of energy efficiency, renewable energy, and general sustainability programs.

## Gas Aggregation Program

The natural gas purchasing pool has now completed its fifteenth year of operation. ABAG POWER purchases natural gas on behalf of members and arranges for it to be delivered to the PG&E system for distribution. The goal of ABAG POWER's Natural Gas Program is to provide both cost savings and price stability. These goals differ from that of PG&E which is incentivized to provide low cost gas on a near term (monthly) basis.

ABAG POWER stabilizes its gas prices by layering in longer term gas purchases, with the alternate objective of diversifying its gas purchase portfolio. The Program uses a continuous three-year ahead planning cycle to design its purchasing strategy. Market rates for natural gas have remained relatively low since the extreme highs during the summer of 2008. This retreat in prices is thought to be caused by a combination of the overall down-turn in the economy, as well as recent gas discoveries using new drilling techniques. Prices are expected to edge slowly higher in the near future.

Price volatility remains a significant risk. There are many factors that can cause significant price volatility, including: abnormal weather patterns, increased demand from gas powered electric generators, restrictions in gas transportation capacity and/or imports, the price of oil,

regulatory actions, and political instability. In addition, an increased focus on environmental issues may cause regulatory actions that produce increased costs for using petroleum products, including natural gas.

ABAG POWER continues to follow regulatory actions that may affect both the natural gas and electrical energy markets.

## In Fiscal Year 2012-13 ABAG POWER will:

- *Continue to provide cost effective natural gas aggregation and delivery services for local governmental agencies. This will include active solicitations among natural gas marketers, and the addition of new gas suppliers, as necessary, to continue receiving the most competitive pricing. The program will pursue longer-term fixed price gas products in order to stabilize program costs.*
- *The Program will look for additional ways of improving the customer service aspects of the program, in particular with respect to billing and analysis functions.*
- *Although ABAG POWER primarily supplies natural gas to smaller "core" customers, it also implements a "non-core" program to supply larger facilities.*

*Qualified, non-core customers can take advantage of lower gas transportation rates that are not available to PG&E customers. ABAG POWER currently*





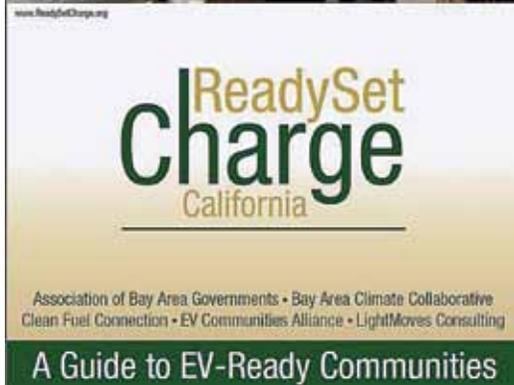
POWER cont. from pg. 16

*supplies gas to three non-core facilities (City of Santa Rosa, City of Watsonville, County of San Mateo). We will continue to encourage additional participants in both the core and non-core programs.*

## Other ABAG Energy/Sustainability Initiatives

Green Communities. In 2011, in partnership with PG&E, ABAG implemented two projects to assist local governments with their sustainability and energy efficiency efforts:

- GHG Inventory Assistance – ABAG provided resources to assist local governments to complete an inventory of their greenhouse gases resulting from municipal operations in accordance with the Local Government Operations Protocol (LGOP).



Ready Set Charge California Brochure

- Energy Use Benchmarking – ABAG provided training and on-going assistance to encourage local governments to benchmark their facilities in energy use intensity utilizing the on-line tool *Portfolio Manager* created by the US EPA.

Both of these programs are currently being updated to provide continued services in 2012.

Retrofit Bay Area (Energy Upgrade California). ABAG is the lead agency for an eight-county collaborative that seeks to increase the number of energy efficiency retrofits in residential homes in the Bay Area. This program is part of the larger, state-wide program *Energy Upgrade California*. This program will be completed in March 2012.

DOE Better Buildings Program. ABAG is a subcontractor to Los Angeles County as part of the state and national *Better Buildings Program* coordinated by the Department of Energy (DOE). Four Bay Area agencies (Alameda County, San Francisco, San Jose, Sonoma County) are implementing a variety of energy efficiency retrofit projects under this program. These projects will be evaluated for potential expansion to other areas of the country.

In addition, ABAG is seeking to develop customer friendly pathways to coordinate and synergize energy efficiency retrofits, renewable energy installations, incentives, and financing mechanisms.

Electric Vehicles (EV) – In the past year ABAG has taken significant steps toward promoting EVs in the Bay Area. ABAG is currently the lead on two EV grants:

- EV Streamlining – Develop and disseminate guidelines for EV infrastructure deployment by local and regional agencies.
- EV Corridor – Installation of EV charging infrastructure. Provide EV drivers with the ability to travel across the region without “range anxiety.”

In addition, ABAG is a principal sponsor of the Bay Area EV Strategic Council which provides coordination with other Bay Area Regional Agencies, as well as regulatory bodies and private industry.



For further information, contact Jerry Lahr at 510-464-7908 or e-mail [JerryL@abag.ca.gov](mailto:JerryL@abag.ca.gov)



ABAG PLAN Corporation provides property, liability and crime coverage to 30 cities and towns in the greater Bay Area. ABAG PLAN has over \$47 million in assets and has returned over \$20 million in dividends to its members since inception. ABAG PLAN has afforded its members significant premium savings over time. The program has invested over \$5 million dollars in Loss Control and Safety programs in



Sewer Smart Summit Attendees 2011

the past three years. In addition, the SHARP (Shared Risk Pool) program provides affordable Workers Compensation coverage to its member cities.

The ongoing success of ABAG PLAN has enabled its members to improve their organization's financial performance and also improve the lives of those within their communities. By focusing on key areas of municipal exposure to loss and by placing emphasis on the cost/benefit of our Risk Management grant program(s), we have assisted members in hazard mitigation and in the implementation of loss control techniques to reduce losses in public playgrounds, parks, police operations and those related to sidewalks, sewers and trees.

In 2012, ABAG PLAN will continue to work with its members providing Risk Management and Loss Control consulting services, as well as superior Claims Administration services. Our goal is to provide high quality service to PLAN members which will allow them to effectively manage the complex risk they face as municipal enterprises.

Through ABAG PLAN, members have at their disposal a wide array of resources to assist them in maintaining or improving the health and safety of their citizens and employees. ABAG and its members are working together to share resources and best practices that will help members rise to meet the challenges they face.

## In Fiscal Year 2012-2013

### Insurance Programs will

- *Provide stable loss funding rates for the Liability Program.*
- *Provide stable premium and broad coverages for the Property Program.*
- *Continue to manage the ITC portfolio for pre 7-1-08 claims.*
- *Full implementation of an automated deductible billing process, including on line client access to our iVOS claims system.*
- *Improved MIS platform with enhanced reporting capabilities.*
- *Maximize recovery and subrogation opportunities to reduce "net" loss and save members significant claim dollars.*
- *Continue our ongoing claim file reviews for member cities.*

### Risk Management Program will

- *Provide a broad range of training focused on the unique needs of our members.*
- *Continue our award-winning Sewer Smart Summit program and expand to include Storm Water Management.*
- *Provide grants supporting Risk Management Best Practices and Loss Control programs.*
- *Work closely with members to ensure they have developed a Local Hazard Mitigation Plan and Business Continuity Plans for disaster (EQ) recovery. Encourage members to become a part of the Bay Area Regional Disaster Resilience Action Plan Initiative.*



For further information,  
contact Jim Hill at 510-464-7969 or e-mail  
JimH@abag.ca.gov



ABAG Financial Services (the Agency) has been providing conduit financing to various public and private organizations throughout the state of California since 1978. Its Programs provide convenient, cost saving, and secure means to meet the capital financing needs of public agencies and their nonprofit partners serving the public interest. To date, the Agency has provided over \$8 billion in low cost investment capital for projects in more than 240 local jurisdictions. The Agency helps its

Members to provide for construction of new hospitals and medical clinics, transit systems, affordable housing, schools, museums, water and wastewater systems, and other Member-owned infrastructure. The Agency takes special focus on assisting in the construction and preservation of affordable housing, providing financing, to date, for more than 11,330 units in nearly one-hundred affordable apartment communities.



Computer History Museum, Mountain View. The Agency has provided a series of major capital financing for the Museum to complete the renovation of its 119,000 square foot facility.

## In Fiscal Year 2012-2013 ABAG Financial Services will continue to offer:

- *Economical funding for developers of affordable multi-family housing, independent schools, hospitals, clinics, and other voluntary healthcare providers through the various programs of the ABAG Finance Authority.*
- *Tax-Exempt Lease financing through ABAG Credit Pooling and ABAG Leasing programs, providing the lowest available cost source for funding for both major lease secured projects and smaller capital equipment needs.*

- *Continue to offer comprehensive services to meet the land-secured and economic development financing needs of member agencies.*

*The Agency will also continue to offer its industry leading tax-allocation bond product benefiting the Redevelopment Agencies of its Membership, and its pooled financing vehicle for Water and Wastewater Districts. Both of these financing pools provide easy access and low cost funding for the smaller borrowing needs of special districts in the Agency's member jurisdictions.*

**ABAG Finance Authority for Nonprofit Corporations**  
A program created by  
Association of Bay Area Governments

**For further information,  
contact Clarke Howatt at 510-464-7932  
or e-mail [ClarkeH@abag.ca.gov](mailto:ClarkeH@abag.ca.gov)**



The ABAG Training Center has been an ABAG service program since 1979, created to provide economical alternatives for local government employees to obtain professional development training. Today, our courses focus on safety training for field workers and first responders. The courses satisfy requirements of the Occupational Safety and Health Administration (OSHA) and the U.S. Department of Transportation (DOT). These courses reach students in the Bay Area and around the world through our web-based identity, [www.hazmatschool.com](http://www.hazmatschool.com).

The Training Center had a strong Fiscal Year 2011-12. We retained a number of large state and corporate clients, and revenues increased despite the continued slow economy. More than 7,000 students receive training through [hazmatschool.com](http://hazmatschool.com) each year. A number of technical upgrades position the program for the future.

## In Fiscal Year 2012-13 ABAG Training Center will:

- *Adapt and optimize our course offerings for mobile platforms.*
- *Emphasize the program's strengths to corporate and government clients.*
- *Strive as we grow to maintain personalized service and a worthwhile training experience for our members and clients.*

Students during Safety Training



Hazmat Training

Photo: Boone County, Kentucky  
Emergency Management

For further information,  
contact Brian Kirking at 510-464-7996  
or e-mail [BrianK@abag.ca.gov](mailto:BrianK@abag.ca.gov)



# FISCAL MANAGEMENT SERVICES

ABAG continues to offer fiscal management services to Bay Area public purpose entities and region-wide grant programs. In addition to ABAG itself, we provide financial services to ABAG PLAN Corporation, ABAG Comp Shared Risk Pool, ABAG Finance Authority for Nonprofit Corporations, ABAG Publicly Owned Energy Resources, and the San Francisco Bay Area Water Emergency Transit Authority. These services include accounting, financial reports, cash management, investments, debt issuance, grants management, and other related financial support services.

Over the last year, several grants furthering sustainability have been awarded requiring substantial fiscal oversight including grants for location and installation electric vehicle (EV) charging stations, and for the promotion and incentivizing the evaluation of energy

efficiency of homes and the installation of enhancements such as insulation, double-paned windows and solar panels. The complexity in managing the fiscal side of these projects, especially those under the American Recovery and Reinvestment Act of 2009 (ARRA federal grants), manifested itself with an ABAG record of six Single Audits. In spite of this increased scrutiny, the Federal government granting agencies and our external auditors have yet to find reportable adverse findings, continuing the trend of the last several years. This continuing clean record places ABAG and its related entities in a preferred position by demonstrating its capacity to manage large grants, thereby facilitating applications to obtain additional funding for ongoing energy transformation, land use sustainability planning, promotion of infrastructure for electric vehicles, and environmental programs.

The following diagram is a summary of significant entities currently receiving fiscal management services:

Agency	Type of Business	Assets (\$ millions) 6/30/11	Year Services Started
ABAG PLAN Corporation	General, property, public officials liability insurance	\$47.20	1986
ABAG Comp Shared Risk Pool	Workers comp insurance	\$3.70	1989
ABAG Finance Authority for Nonprofit Corporations	Conduit debt insurance for public entities	\$4.30	1990
ABAG Publicly Owned Energy Resources	Natural gas aggregation pool	\$4.20	1997
San Francisco Bay Area Water Emergency Transit Authority	Development of water transit	\$155.00	2000

## In Fiscal Year 2012-13

- *Review and update, in collaboration with Information Technology, business continuation and disaster recovery plans for ABAG services. After documenting the plans, will identify the necessary resources and implement the plans, including such items as off site operation sites, enabling staff to work from remote locations, and critical supply caches for special check stock and other items.*
- *Continue to provide error-free grants fiscal management services with the incorporation of best practices and additional automation tools to improve the timely and efficient provision of services.*

For further information, contact Herbert Pike at 510-464-7902 or e-mail [HerbertP@abag.ca.gov](mailto:HerbertP@abag.ca.gov)



The 2011 legislative priorities of ABAG's Legislation and Governmental Organization Committee (L&GO) focused on addressing the challenges of sustainability and environmentally healthy communities. This included a concerted pursuit of resources and incentives for a stable source of funding to support regional integrated planning. More than 34 state bills and two federal bills were reviewed and considered during the 2011 Legislative Session by the L&GO Committee, which is composed of elected officials from throughout the region. Napa County Supervisor Mark Luce served as L&GO chair with Novato Councilmember Carole Dillon Knutson as Vice Chair.

Fourteen of the bills tracked by ABAG became law and two were vetoed. The bills passed addressed the establishment of a statewide certified Green Business program, extended producer responsibility and disposal of latex paint, and the Oil Spill Preparedness Act. Bills on financing seismic safety improvements, community facilities district, community choice aggregation, and electric vehicle charging stations became law. New laws also addressed local development and housing element issues, the improvement of gun tracing, the prohibition of the open carrying of unloaded handguns, and local government bankruptcy mediation policies. Bills on commute benefit policies and expanding time limitations for filing against land use planning decisions were vetoed.

Legislation considered in 2011 reflected the full range of Committee legislative priorities: addressing local planning and redevelopment issues; clarifying sustainable communities strategies and relationship to transportation and land use planning; and support of hazard mitigation, disaster recovery resilience, and seismic safety retrofit. A number of these bills, in particular those addressing such issues as infrastructure financing, public goods charges, zoning regulations, water-delta issues, and CEQA streamlining, have become two-year bills to be handled during the 2012 session.

Committee activities throughout the year included policy briefings, a Sacramento legislative reception, and face-to-face work with legislators about Bay Area needs and challenges.

## In Fiscal Year 2012-13 the Legislation and Governmental Organization Committee will:

- *Pursue state and federal legislation addressing focused integrated land use and transportation planning, environmentally healthy communities, and implementation of sustainable community strategies planning.*
- *Work with legislators on developing a stable source of income for regional planning agencies that includes innovative financing and resources and incentives for planning, infrastructure, and services to assist local governments.*
- *Continue to closely monitor finance reform and the fiscal impacts of unfunded mandates on local government.*



Union City Mayor and then ABAG President Mark Green has a discussion with CALCOG Executive Director Bill Higgins during the ABAG Legislative Reception in January 2011.

**For further information, contact Patricia Jones at 510-464-7933, e-mail [PatJ@abag.ca.gov](mailto:PatJ@abag.ca.gov), or Kathleen Cha at 510-464-7922, e-mail [KathleenC@abag.ca.gov](mailto:KathleenC@abag.ca.gov).**



Regional outreach and engagement strategies related to sustainability and the integration of land use and transportation planning were a major focus of the Communications Department in 2011. These outreach strategies also involved raising the level of active participation by local governments and other stakeholders in ABAG planning initiatives and services. This included coordination of regional conferences, workshops, publications, media, and web outreach to provide a platform for discussion about sustainable growth and complete communities with the region's agencies, cities/towns and counties, and

urban stream restoration, and distinguished leadership. The four awardees included the City/County Association of San Mateo County, receiving a Sharing the Benefits Award for the Sub-RHNA process in San Mateo County. The City of Oakland/Housing Authority was given an Urban Design award for the innovative sustainable design of Tassafaronga Village. The County of Alameda/ Flood Control and Water District was recognized with a Preserving and Protecting the Environment Award for the Castro Valley Creek Daylighting and Restoration Project. The Distinguished Leadership Award was presented



Panel Discussion during the ABAG Fall General Assembly. Left to Right: San Jose Councilmember Kansen Chu, San Carlos Councilmember and San Mateo City County Association of Governments (C/CAG) Chair Bob Grassilli, Emeryville Vice Mayor Jennifer West, Clayton Councilmember Julie Pierce, and Napa County Supervisor Mark Luce

community stakeholder groups. Job creation, housing options, transportation priorities, the economy and state budget challenges were critical topics.

*ABAG's 50<sup>th</sup> Anniversary Spring General Assembly and Business Meeting* (April 14, 2011) focused on California's challenges in today's constrained economy and opportunities for regional solutions to local challenges. Featuring California State Librarian Emeritus Kevin Starr and Futurist Paul Saffo, the conference provided a platform to encourage new thinking about innovative ways to deal with existing economic and sustainability challenges. Free flowing discussions by Bay Area elected officials and community leaders marked the successful assembly.

ABAG's Fifth Annual Growing Smarter Together Awards were also presented at the Spring General Assembly, recognizing local governments' innovative planning and collaboration, green affordable housing design,

to Alameda County Supervisor Scott Haggerty, acknowledging his regional leadership and significant contributions to the Bay Area's quality of life.

The best practice efforts of these awardees were documented by the Communications Department in a special DVD on view at [www.abag.ca.gov/smarter.html](http://www.abag.ca.gov/smarter.html). This website section also features video highlights of past recipients, singled out for their achievements in planning and building transit-oriented development, revitalizing their communities, and promoting community partnerships while preserving and protecting the environment.

*"Greening Our Communities—Healthy People, Healthy Bay, Healthy Economy"* was the focus of the Fall General Assembly (October 13, 2011) held in San Francisco. This regional forum highlighted state, regional and community sustainability, examining a range of green principles related to land use and transportation planning, from green streets, stormwater



solutions, and flood control to coastal conservancy and the economics of sustainable infrastructure.

A number of visibility strategies were developed and implemented by the Communications Group to spotlight the significance of SCS PLAN Bay Area Workshops, symposia on “Being Sewer Smart,” the Estuary Partnership and the 10<sup>th</sup> Biennial State of the Bay, and the Bay Trail Project achievements. The Energy Upgrade Bay Area Information Call Center, Energy Benchmarking workshops, Sustainable Purchasing, Ready Set Charge Bay Area Electric Vehicle readiness were also critical outreach projects supported by the Communications group. Updates on ABAG initiatives and regional research were consistently provided at symposia and workshops and through publications such as *Service Matters* and *POWER Matters*. Media coverage included articles and TV and radio interviews on subjects such as hazard mitigation and long-term disaster recovery planning, energy efficiency and retrofit financing, green business and eco-purchasing, and local government land use choices in Board approved priority development and priority

conservation areas. Timely communications were disseminated through extensive online news alerts providing links to conference proceedings, best practice case studies, and presentation audio archives.

## In Fiscal Year 2012-13 the Communications Group will:

- *Continue partnerships with other regional agencies to implement outreach and public engagement strategies for developing the regional Sustainable Communities Strategy (SCS).*
- *Support a Speakers Bureau of local government officials and staff to promote ABAG programs and services and engage communities in developing the SCS.*
- *Facilitate increased ABAG visibility through region-wide media outreach about reducing the region’s carbon footprint and greenhouse gas emissions, facilitating electric vehicle readiness, and creating a more disaster recovery resilient region.*



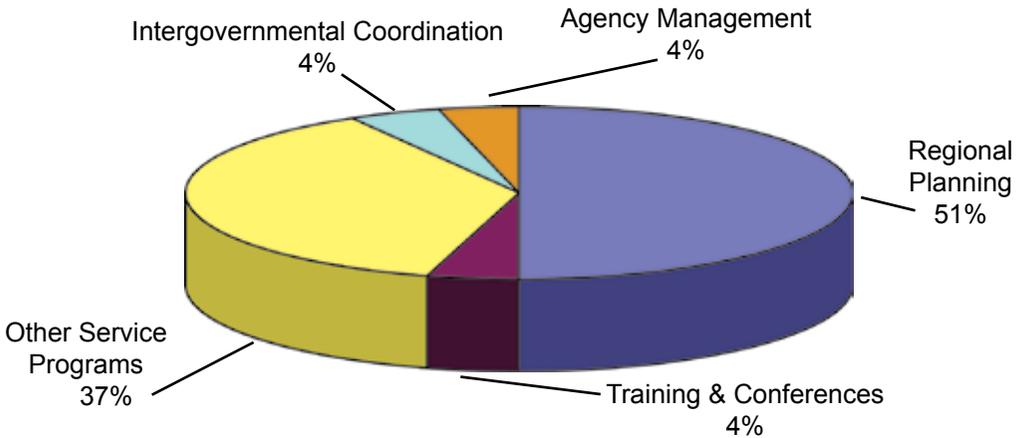
Fifth Annual *Growing Smarter Together* Awardees (L-R): Union City Mayor and then ABAG President Mark Green, C/CAG Executive Director Richard Napier, C/CAG Chair/Hillsborough Mayor Thomas Kasten, San Mateo County Housing and Community Development Director Duane Bay, San Mateo County Supervisor, Rose Jacobs Gibson, Oakland Mayor Jean Quan, Alameda County Supervisor Scott Haggerty, Marin County Supervisor and then ABAG Vice President Susan Adams, OHA Executive Director Eric Johnson, OHA Board of Commissioners Vice Chair Gregory Hartwig.

For further information, contact  
**Patricia Jones at 510-464-7933, e-mail [PatJ@abag.ca.gov](mailto:PatJ@abag.ca.gov),**  
**or Kathleen Cha at 510-464-7922, e-mail [KathleenC@abag.ca.gov](mailto:KathleenC@abag.ca.gov).**



# SUMMARY OF REVENUES AND EXPENSES BY PROGRAM GROUP

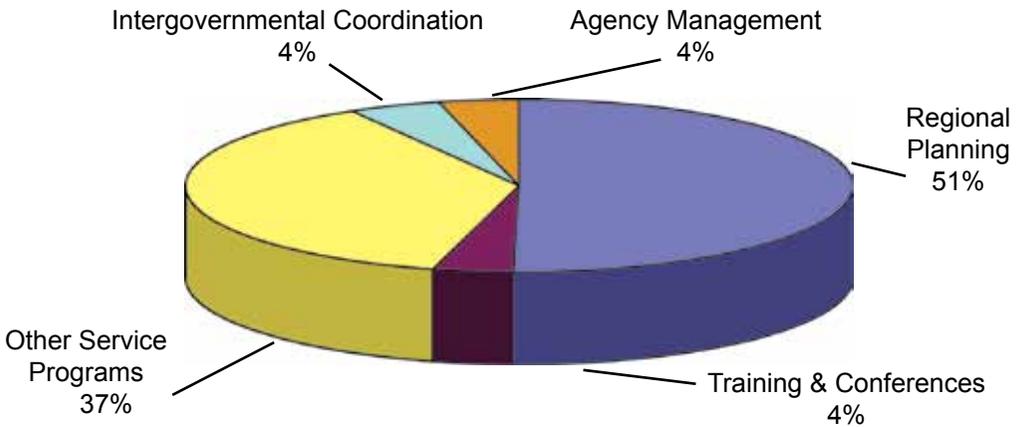
For further information, contact Herbert Pike at 510-464-7902 or e-mail [HerbertP@abag.ca.gov](mailto:HerbertP@abag.ca.gov)



## Revenues by Program Group

Regional Planning	10,531,200
Training & Conferences	895,000
Other Service Programs	7,866,436
Intergovernmental Coordination	935,000
Agency Management	807,225

**Total 21,034,861**



## Expenditures by Program Group

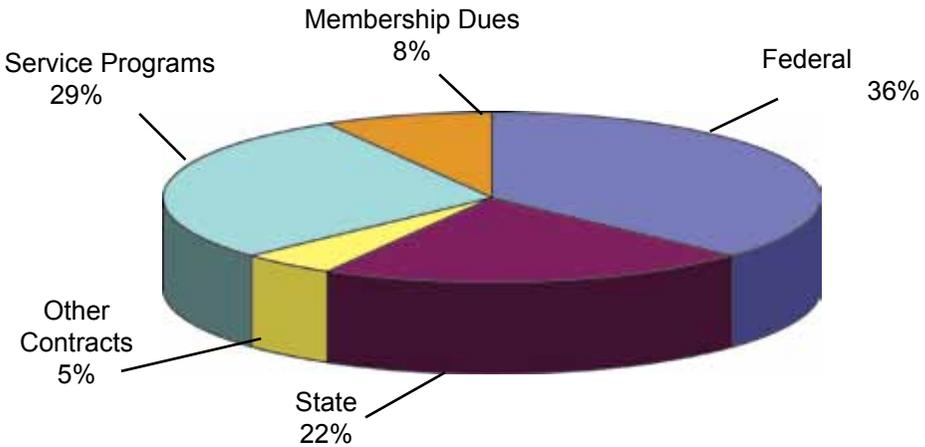
Regional Planning	10,531,200
Training & Conferences	850,000
Other Service Programs	7,861,436
Intergovernmental Coordination	935,000
Agency Management	807,225

**Total 20,984,861**

# SUMMARY OF REVENUES BY FUNDING SOURCE AND EXPENSES BY CATEGORY



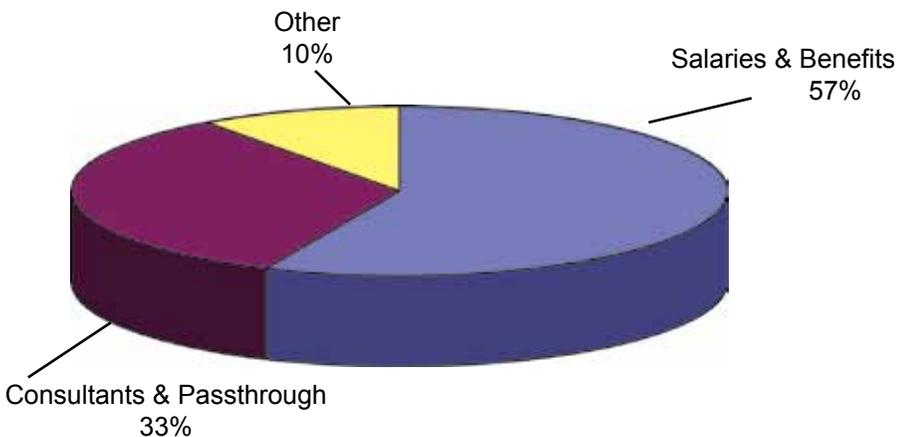
For further information, contact Herbert Pike at 510-464-7902 or e-mail [HerbertP@abag.ca.gov](mailto:HerbertP@abag.ca.gov)



## Revenues by Funding Source

Federal	7,750,000
State	4,525,000
Other Contracts	1,003,636
Service Programs	6,030,000
Membership Dues	1,726,225

**Total** 21,034,861



## Expenses by Category

Salaries & Benefits	11,901,861
Consultants & Passthrough	7,000,000
Other	2,083,000

**Total** 20,984,861



# APPROVED OPERATING BUDGET

For further information, contact Herbert Pike at 510-464-7902 or e-mail [HerbertP@abag.ca.gov](mailto:HerbertP@abag.ca.gov)

## ABAG APPROVED OPERATING BUDGET REVENUES AND EXPENSES

	FY 09-10 Actual	FY 10-11 Actual	FY 11-12 Adopted (April 2011)	FY 12-13 Approved (Jan 2012)
<b>REVENUES</b>				
Federal	6,502,261	11,357,126	9,681,378	7,750,000
State	3,600,125	3,152,640	3,600,000	4,525,000
Other Contracts	1,031,648	1,238,774	1,083,475	1,003,636
Service Programs	5,513,902	5,297,196	5,999,000	6,030,000
Membership Dues	1,709,117	1,676,290	1,734,347	1,726,225
<b>TOTAL REVENUES</b>	<b>18,357,054</b>	<b>22,722,026</b>	<b>22,098,200</b>	<b>21,034,861</b>
<b>EXPENSES</b>				
Salaries and benefits	10,946,407	11,072,490	12,029,700	11,901,861
Consultant services	4,456,859	5,182,782	6,000,000	5,000,000
Passthrough	1,334,878	4,337,718	2,000,000	2,000,000
Equipment and supplies	178,844	221,651	240,000	240,000
Printing	112,420	101,087	150,000	125,000
Conference and meeting	289,806	348,050	300,000	350,000
Depreciation	117,064	181,666	210,500	190,000
Interest	62,138	58,772	72,000	65,000
Building maintenance	245,640	241,683	275,000	265,000
Utilities	49,340	89,241	80,000	95,000
Insurance	141,787	141,160	150,000	150,000
Postage	44,807	46,976	50,000	52,000
Telephone	64,312	56,390	66,000	66,000
Committee (per diem)	67,125	87,225	75,000	85,000
Other	277,547	446,785	400,000	400,000
<b>TOTAL EXPENSES</b>	<b>18,388,972</b>	<b>22,613,676</b>	<b>22,098,200</b>	<b>20,984,861</b>
Net Surplus/(Deficit)	(31,918)	108,350	0	50,000

# APPROVED REVENUES BY FUNDING SOURCES

ABAG APPROVED OPERATING BUDGET



For further information, contact Herbert Pike at 510-464-7902 or e-mail [HerbertP@abag.ca.gov](mailto:HerbertP@abag.ca.gov)

REVENUES	FY 09-10 Actual	FY 10-11 Actual	FY 11-12 Adopted (Apr 2011)	FY 12-13 Approved (Jan 2012)
<b>FEDERAL REVENUES</b>				
EPA - Environmental Programs	2,524,195	2,713,503	2,500,000	3,250,000
MTC--FTA	352,670	473,604	400,000	500,000
MTC--FHWA	1,763,431	1,172,255	1,500,000	1,650,000
MTC-STP Exchange	573,601	795,809	600,000	750,000
U.S. Geological Survey	54,166	168,931	50,000	50,000
U.S. Fish & Wildlife Services	1,543	19,007	0	0
(1) NOAA	19,710	28,674	0	0
(2) FEMA	47,464	0	50,000	50,000
(3) ARRA	738,039	5,610,727	4,581,378	0
New Energy Grants - Federal	0	0	0	1,500,000
U.S. Dept. of Interior	352,416	374,616	0	0
U.S. Dept. of Homeland Security	75,028	0	0	0
Subtotal	6,502,261	11,357,126	9,681,378	7,750,000
<b>STATE REVENUES</b>				
MTC - TDA	840,854	950,712	1,060,000	1,200,000
MTC - Bay Trail	250,681	250,040	175,000	200,000
Bay Trail RDP	0	503,617	0	250,000
CA Dept. of Fish & Game	0	3,806	0	0
Cal Trans	290,631	713,289	340,000	400,000
RWQCB	316,941	120,434	400,000	300,000
California Resources Agency	365,722	584,587	600,000	500,000
CA Business, Transp. Housing Agency	0	26,155	0	0
Proposition 84	1,515,491	0	1,000,000	650,000
New Energy Grants - State	0	0	0	1,000,000
DWR	19,805	0	25,000	25,000
Subtotal	3,600,125	3,152,640	3,600,000	4,525,000
<b>OTHER CONTRACTS</b>				
BALANCE Foundation	26,377	29,834	24,000	30,000
Haz Waste MOU Committee	96,828	111,462	111,650	120,000
MTC-JPC	82,648	61,140	72,000	0
BAAQMD-JPC	66,884	61,140	72,000	0
Santa Clara--SFEP	114,126	116,342	121,800	120,000
Fiscal Agent Services	78,912	74,833	100,000	116,436
Alameda County SFEP	121,905	125,166	137,025	130,000
Coastal Conservancy	67,879	0	80,000	70,000
Bay Area Ridge Trail Council	18,645	4,355	0	0
Admin. Civil Liability/Northbay Outreach	23,768	49,460	50,000	50,000
Rose Foundation-IPM	562	635	0	0
PG&E-Energy Efficiency	168,961	202,631	150,000	150,000
SFPUC - Estuary	112,614	120,563	120,000	120,000
SF Estuary Institute	11,394	0	0	0
Friends of the Estuary	40,146	9,020	35,000	36,000
San Francisco Foundation	0	75,000	0	0
Hewlett Foundation	0	50,000	0	0
Silicon Valley Community Foundation	0	3,708	0	0
Reformulated Gasoline Settlement Fund	0	142,585	0	50,000
STARS Deferred Comp Program	0	900	0	1,200
Other Local Match/FEMA grants	0	0	10,000	10,000
Subtotal	1,031,648	1,238,774	1,083,475	1,003,636
<b>SERVICE PROGRAMS</b>				
Data Center	72,230	76,300	75,000	75,000
Publications	2,464	21,867	3,000	20,000
Training	575,357	562,138	650,000	650,000
Financial Services	1,460,150	1,486,722	1,600,000	1,600,000
Workers' Compensation	91,316	93,562	107,000	110,000
ABAG PLAN Corp.	2,702,930	2,477,832	2,900,000	2,900,000
Bay Trail Nonprofit	8,190	33,775	9,000	10,000
Web Hosting	8,830	4,304	10,000	5,000
Power Purchasing Pool Fees	355,290	272,994	390,000	390,000
Conference Services	234,472	242,563	240,000	245,000
Other	2,674	25,139	15,000	25,000
Subtotal	5,513,902	5,297,196	5,999,000	6,030,000
<b>MEMBERSHIP DUES</b>				
ABAG Dues (local and cooperating)	1,709,117	1,676,290	1,734,347	1,726,225
Total Revenues	18,357,054	22,722,026	22,098,200	21,034,861

(1) NOAA - National Oceanic and Atmospheric Administration (2) FEMA - Federal Emergency Management Agency (3) ARRA - American Recovery and Reinvestment Act



# APPROVED REVENUES AND EXPENDITURES BY PROGRAM

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EXPENSES BY PROGRAM AREA	REVENUE SOURCES						General Fund Equity
	Total Expenses	Federal Contracts	State Contracts	Other Contracts	Services Programs	Membership Dues	
<b>REGIONAL PLANNING</b>							
Planning & Research	3,782,523	2,453,466	1,329,057				3,782,523
Bay Trail	1,642,503	867,560	705,943		9,000	60,000	1,642,503
SF Estuary	4,777,174	2,643,974	1,490,000	583,200		60,000	4,777,174
Earthquake Mitigation	185,000	175,000		10,000			185,000
Haz Waste MOU Committee	120,000			120,000			120,000
Other Planning	24,000			24,000			24,000
Subtotal	10,531,200	6,140,000	3,525,000	737,200	9,000	120,000	10,531,200
<b>TRAINING &amp; CONFERENCES</b>							
Training Center	610,000				650,000		650,000
Conference Services	240,000				245,000		245,000
Subtotal	850,000	0	0	0	895,000	0	895,000
<b>OTHER SERVICE PROGRAMS</b>							
Web Hosting	4,000				5,000		5,000
Power Purchasing Pool	390,000				390,000		390,000
Energy Programs	2,650,000	1,500,000	1,000,000	150,000			2,650,000
Data Center/Publications	95,000				95,000		95,000
Financial Services	1,596,000				1,600,000		1,600,000
ABAG PLAN Corp.	2,900,000				2,900,000		2,900,000
Workers' Compensation	110,000				110,000		110,000
Fiscal Agent Services	116,436			116,436			116,436
Subtotal	7,861,436	1,500,000	1,000,000	266,436	5,100,000	0	7,866,436
<b>INTERGOV. COORDINATION</b>							
Communications Group	850,000	110,000				740,000	850,000
Legislation	85,000					85,000	85,000
Subtotal	935,000	110,000	0	0	0	825,000	935,000
<b>AGENCY MANAGEMENT</b>							
Subtotal	807,225				26,000	781,225	807,225
<b>Total</b>	<b>20,984,861</b>	<b>7,750,000</b>	<b>4,525,000</b>	<b>1,003,636</b>	<b>6,030,000</b>	<b>1,726,225</b>	<b>21,034,861</b>

# APPROVED ABAG MEMBERSHIP DUES



Assessments include increase in membership fee from \$654 for FY 10-11 to \$668 for FY 12-13 in accordance with CPI increase of 2.17 percent.

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JURISDICTION	Population 1/1/11	Approved FY 11-12 Dues	Approved FY 12-13 Dues
<b>COUNTY OF ALAMEDA</b>	1,521,157	\$139,049	\$137,662
Alameda	74,081	\$13,444	\$13,514
Albany	18,622	\$3,593	\$3,953
Berkeley	114,046	\$18,377	\$19,455
Dublin	46,743	\$9,084	\$8,915
Emeryville	10,125	\$2,420	\$2,454
Fremont	215,711	\$30,131	\$30,587
Hayward	145,839	\$23,419	\$23,096
Livermore	81,687	\$15,064	\$14,785
Newark	42,764	\$8,317	\$8,213
Oakland	392,932	\$47,194	\$45,123
Piedmont	10,726	\$2,598	\$2,560
Pleasanton	70,643	\$12,676	\$12,939
San Leandro	85,490	\$14,716	\$15,421
Union City	69,850	\$13,386	\$12,807
<b>COUNTY OF CONTRA COSTA</b>	1,056,064	\$98,765	\$99,514
Antioch	103,054	\$17,728	\$18,196
Brentwood	52,029	\$9,695	\$9,828
Clayton	10,942	\$2,547	\$2,598
Concord	122,676	\$20,366	\$20,443
Danville	42,215	\$8,178	\$8,116
El Cerrito	23,648	\$4,740	\$4,840
Hercules	24,153	\$4,918	\$4,929
Lafayette	24,028	\$4,857	\$4,907
Martinez	35,958	\$6,985	\$7,012
Moraga	16,076	\$3,474	\$3,504
Oakley	35,997	\$6,809	\$7,019
Orinda	17,712	\$3,739	\$3,793
Pinole	18,460	\$4,030	\$3,925
Pittsburg	63,730	\$11,736	\$11,784
Pleasant Hill	33,279	\$6,498	\$6,539
Richmond	104,220	\$18,098	\$18,329
San Pablo	28,931	\$6,202	\$5,772
San Ramon	73,109	\$11,718	\$13,352
Walnut Creek	64,707	\$12,001	\$11,947
<b>COUNTY OF MARIN</b>	254,692	\$33,545	\$33,784
Belvedere	2,083	\$1,029	\$1,035
Corte Madera	9,322	\$2,349	\$2,313
Fairfax	7,497	\$1,947	\$1,991
Larkspur	12,014	\$2,795	\$2,788
Mill Valley	14,064	\$3,096	\$3,149
Novato	52,311	\$9,837	\$9,875
Ross	2,435	\$1,072	\$1,098
San Anselmo	12,426	\$2,854	\$2,860
San Rafael	58,136	\$10,731	\$10,849
Sausalito	7,116	\$1,965	\$1,923
Tiburon	9,031	\$2,208	\$2,261



# APPROVED ABAG MEMBERSHIP DUES

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JURISDICTION	Population 1/1/11	Approved FY 11-12 Dues	Approved FY 12-13 Dues
<b>COUNTY OF NAPA</b>			
American Canyon	137,639	\$21,829	\$22,157
Calistoga	19,693	\$3,561	\$4,142
Napa	5,188	\$1,581	\$1,583
St. Helena	77,464	\$13,997	\$14,080
Yountville	5,849	\$1,691	\$1,700
	2,997	\$1,216	\$1,197
<b>COUNTY AND CITY OF SAN FRANCISCO</b>			
County	812,820	\$81,347	\$79,563
City	812,820	\$81,347	\$79,563
<b>COUNTY OF SAN MATEO</b>			
Atherton	724,702	\$73,174	\$72,335
Belmont	6,917	\$1,958	\$1,888
Brisbane	26,031	\$5,231	\$5,261
Burlingame	4,328	\$1,343	\$1,432
Colma	29,009	\$5,720	\$5,786
Daly City	1,805	\$936	\$986
East Palo Alto	101,920	\$18,407	\$18,066
Foster City	28,366	\$6,443	\$5,672
Half Moon Bay	30,790	\$5,958	\$6,100
Hillsborough	11,415	\$2,963	\$2,682
Menlo Park	10,927	\$2,646	\$2,596
Millbrae	32,319	\$6,211	\$6,370
Pacifica	21,714	\$4,447	\$4,499
Portola Valley	37,526	\$7,635	\$7,289
Redwood City	4,391	\$1,470	\$1,443
San Bruno	77,712	\$13,961	\$14,121
San Carlos	41,842	\$8,302	\$8,050
San Mateo	28,615	\$5,688	\$5,716
S. San Francisco	97,966	\$17,064	\$17,506
Woodside	64,067	\$11,884	\$11,840
	5,336	\$1,644	\$1,609
<b>COUNTY OF SANTA CLARA</b>			
Campbell	1,797,375	\$163,616	\$160,318
Cupertino	39,664	\$7,709	\$7,666
Gilroy	58,474	\$10,340	\$10,906
Los Altos	49,391	\$9,619	\$9,382
Los Altos Hills	29,176	\$5,638	\$5,815
Los Gatos	7,980	\$2,215	\$2,076
Milpitas	29,651	\$5,972	\$5,899
Monte Sereno	67,476	\$12,813	\$12,410
Morgan Hill	3,364	\$1,287	\$1,261
Mountain View	38,609	\$7,603	\$7,480
Palo Alto	74,723	\$13,506	\$13,621
San Jose	64,943	\$11,808	\$11,987
Santa Clara	958,789	\$94,753	\$91,536
Saratoga	118,169	\$19,578	\$19,927
Sunnyvale	30,195	\$6,179	\$5,995
	141,099	\$22,001	\$22,553

# APPROVED ABAG MEMBERSHIP DUES



Assessments include increase in membership fee from \$654 for FY 10-11 to \$668 for FY 12-13 in accordance with CPI increase of 2.17 percent.

For further information, contact Herbert Pike at 510-464-7902 or e-mail [HerbertP@abag.ca.gov](mailto:HerbertP@abag.ca.gov)

JURISDICTION	Population 1/1/11	Approved FY 11-12 Dues	Approved FY 12-13 Dues
<b>COUNTY OF SOLANO</b>	414,509	\$46,967	\$46,893
Benicia	27,118	\$5,503	\$5,452
Dixon	18,435	\$3,694	\$3,920
Fairfield	104,815	\$18,134	\$18,398
Rio Vista	7,433	\$2,091	\$1,979
Suisun City	28,212	\$5,653	\$5,645
Vacaville	93,011	\$17,026	\$16,678
Vallejo	116,508	\$19,870	\$19,737
<b>COUNTY OF SONOMA</b>	487,125	\$52,221	\$52,849
Cloverdale	8,665	\$2,145	\$2,197
Cotati	7,308	\$1,945	\$1,957
Healdsburg	11,475	\$2,714	\$2,692
Petaluma	58,319	\$10,662	\$10,880
Rohnert Park	41,194	\$8,148	\$7,936
Santa Rosa	168,856	\$24,577	\$25,732
Sebastopol	7,423	\$2,025	\$1,978
Sonoma	10,711	\$2,394	\$2,558
Windsor	26,936	\$5,308	\$5,420
<b>TOTALS</b>		<b>\$1,725,347</b>	<b>\$1,718,725</b>

## DUES PER CAPITA RATES

First 50,000	0.1726776	0.1764247
Next 50,000	0.1635893	0.1671392
Next 100,000	0.1120890	0.1145213
Remaining Population over 200,000	0.0802799	0.0820220

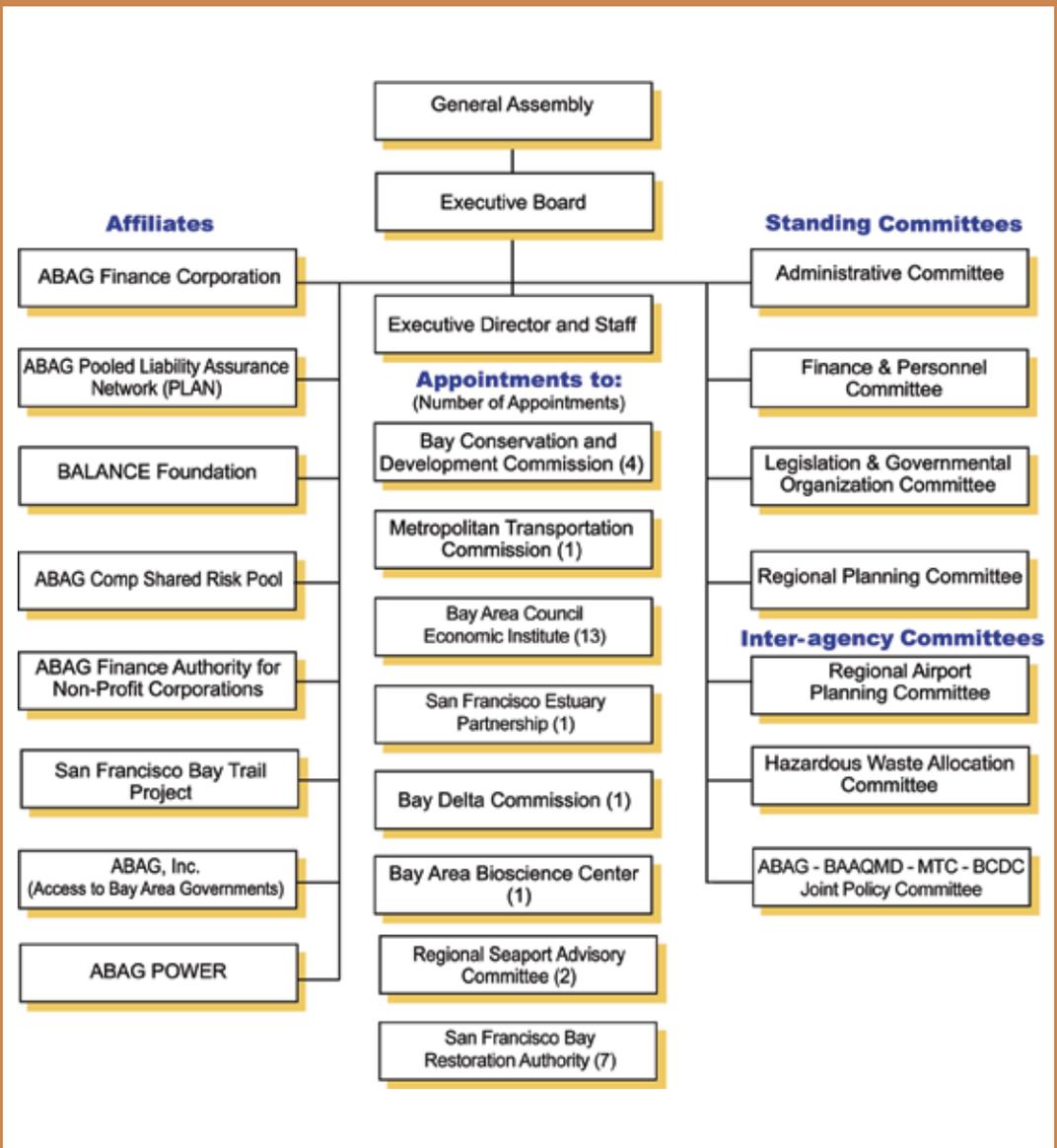
\* Dues are down from the prior year because CA Department of Finance population projections were adjusted down 253,775 from the prior year in accordance with the 2010 decennial census.



Officers at November 18, 2010 Executive Board Meeting. (L-R): Then ABAG President Mark Green, Secretary-Treasurer and ABAG Executive Director Ezra Rapport, and Legal Counsel Kenneth Moy



# ABAG ORGANIZATIONAL STRUCTURE



# ABAG AFFILIATED ENTITIES



Name	Year Started	Purpose	Assets (\$000's) 6/30/11	Revenues (\$000's) FY 10/11	No. of Members	Board of Directors	Legal Structure
ABAG Finance Corporation	1985	Serve as a lessor in debt financings for ABAG members and other jurisdictions.	52	1	N/A	ABAG F&PC	501(c)(4)
ABAG Pooled Liability Assurance Network Corporation (ABAG PLAN Corporation)	1986	Provide general liability, property and public officials' errors and omissions insurance coverage to member cities in the pool; also, provide loss prevention programs, claims administration, police training and other risk management services.	47,150	9,673	31	Separate	501(c)(4)
BALANCE Foundation (Bay Area Leaders Addressing the Challenge of the Economy and the Environment)	1987	Raise funds to study and provide a forum for regional issues. Serve as advocate for programs to promote economic development and protect the environment.	502	289	N/A	ABAG Pres, Vice Pres, and one other director	501(c)(3)
ABAG Comp Shared Risk Pool (SHARP)	1989	Provides workers' compensation insurance coverage to member jurisdictions in the pool; provide claims administration services.	3,725	581	4	Separate	JPA
ABAG Finance Authority for Non-profit Corporations	1990	Serve as conduit issuer of debt financings for non-profit and other organizations.	4,277	1,951	71	Separate	JPA
San Francisco Bay Trail Project	1990	Develop and maintain regional Bay Trail around the San Francisco Bay.	89	33	N/A	Separate	501(c)(3)
ABAG, Inc. (Access to Bay Area Governments)	1994	Promote efficiency in governments by improving intergovernmental coordination and cooperation and citizen access through education, training and computer networks.	0	562	N/A	ABAG F&PC	501(c)(3)
ABAG POWER	1997	Purchase natural gas and electricity (electricity currently suspended) on behalf of local governments and special districts in Northern California.	4,165	7,558	38	Separate	JPA
San Francisco Bay Restoration Authority	2008	The San Francisco Bay Restoration Authority (Authority) is a new regional government agency charged with raising and allocating resources for the restoration, enhancement, protection, and enjoyment of wetlands and wildlife habitat in the San Francisco Bay and along its shoreline. The Authority was created by the California legislature in 2008 with the enactment of AB 2954 (Lieber).	0	125	7	ABAG	Regional Entity



## **ABAG Officers**

Supervisor, County of Napa

**Mark Luce**

President

Councilmember, City of Clayton

**Julie Pierce**

Vice President

Mayor, City of Union City

**Mark Green**

Immediate Past President

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## **ABAG Management**

Ezra Rapport

Executive Director

Patricia M. Jones

Assistant Executive Director

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## **Acknowledgements**

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Victoria Rutherford

Editorial Assistance

Kathleen Cha

Leah Zippert

Halimah Anderson

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## **ABAG Mission Statement**

*ABAG is committed to enhancing the quality of life in the San Francisco Bay Area by leading the region in advocacy, collaboration, and excellence in planning, research, and member services.*

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## **Location**

Joseph P. Bort MetroCenter  
101 Eighth Street, Oakland, CA 94607-4756



## **Telephones**

510-464-7900  
510-464-7970 (fax)

## **Mailing Address**

P.O. Box 2050  
Oakland, CA  
94604-2050

## **Internet**

[www.abag.ca.gov](http://www.abag.ca.gov)  
(Email:) [info@abag.ca.gov](mailto:info@abag.ca.gov)

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**Association of Bay Area Governments**

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