Budget and Work Program

Fiscal Year 2015 - 2016 Proposed

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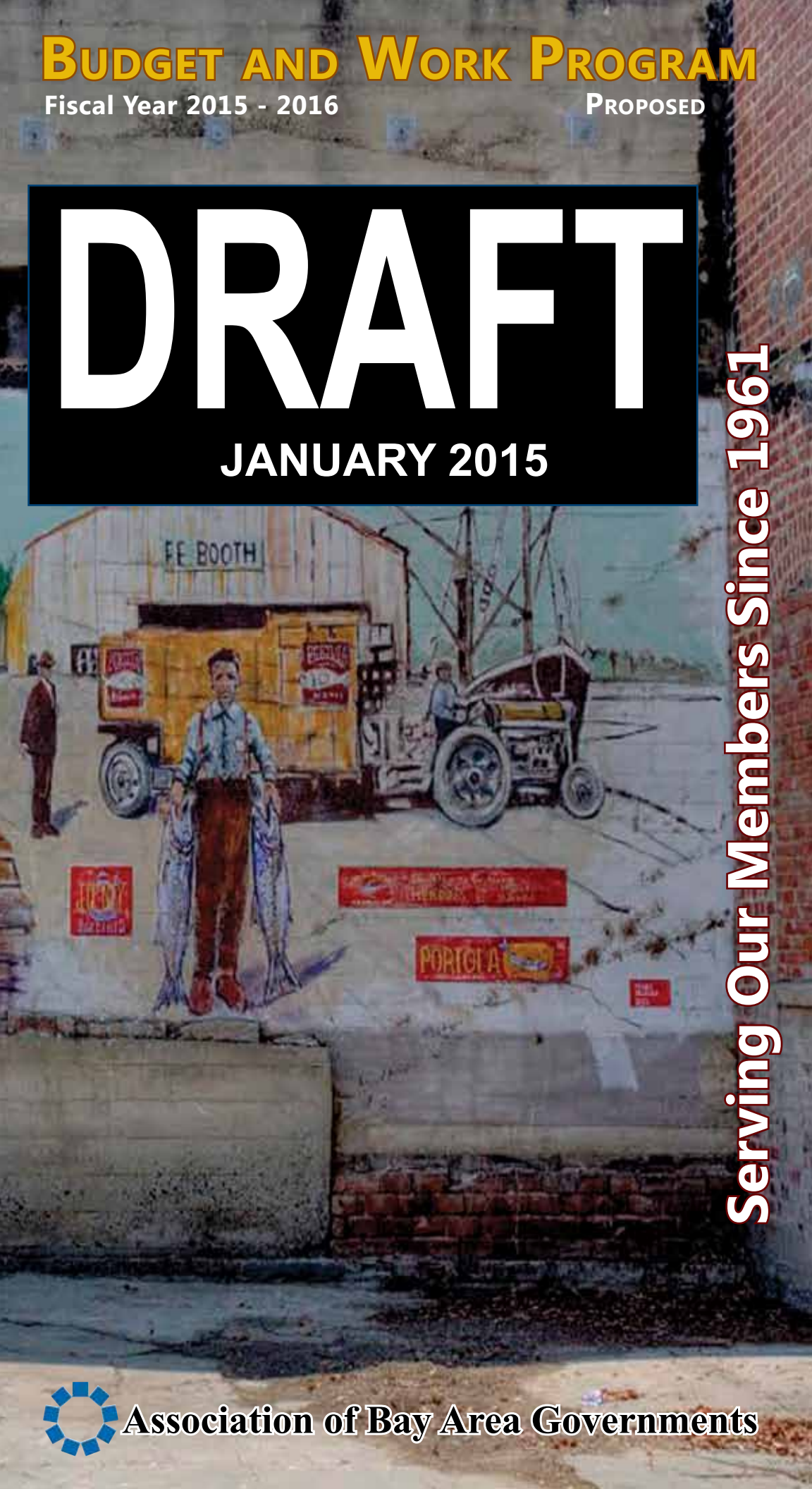
JANUARY 2015



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Association of Bay Area Governments

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EXECUTIVE DIRECTOR'S MESSAGE

Since 1961, the Association of Bay Area Governments (ABAG) has provided a range of services to its member cities, towns, and counties; and 2014 was no exception, nor will 2015 be. ABAG was founded to provide a forum for local elected officials to discuss topical issues, specifically around regional planning and in later years, services.

Those conversations continued in 2014, as ABAG, MTC and agency partners are currently working to implement Plan Bay Area's vision that local governments know best how to build quality neighborhoods as complete communities that capitalize on the region's extensive transportation and transit infrastructure. This implementation has led to an integration of efforts across economic development, housing production and affordability, infrastructure improvements, open space and resilience. Local jurisdictions and stakeholders are collaborating in these efforts to support the development of complete communities as well as the protection of rural and industrial areas and natural resources.

Ezra Rapport
ABAG Executive Director

***Plan Bay Area** is the region's first Sustainable Communities Strategy adopted by the ABAG Executive Board and the Metropolitan Transportation Commission in July 2013.*

In 2015, ABAG will work with those cities, towns and counties that seek our assistance in implementing new State legislation increasing entitlement efficiency for projects within Priority Development Areas (PDAs). We will also advocate for state legislative and administrative reforms to remove obstacles created by the dissolution of redevelopment agencies, and also to make resources available to produce affordable housing and foster economic growth in PDAs.

A major effort in 2015 is starting the update of Plan Bay Area, which is scheduled for adoption in 2017; this work includes the development of forecasts and scenarios. Getting ready for the next iteration of Plan Bay Area also means working to incorporate associated issues such as sea level rise and other climate change planning into the PDAs. This update will be informed by our relationships with local jurisdictions and on-going extensive dialogue with stakeholders.

An expanded concept of resilience is a key theme for ABAG, both in terms of economic and physical resilience. 2014 saw the 25th anniversary of the Loma Prieta Earthquake and a major policy conference, Loma Prieta 25th Policy Symposium (LP25), which developed consensus regional resilience strategies. 2015's efforts include the previously mentioned inclusion of climate change planning into PDAs and the other more traditionally understood role of ABAG's newly re-named Resilience

Program (formerly Earthquake and Hazards Program) with a number of informational activities. Federal funding is helping us to develop long term recovery strategies related to earthquakes and flooding in partnership with local jurisdictions and other regional agencies.

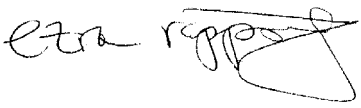
Regional economic resilience, the ability of the Bay Area to bounce back from economic shocks, is a significant factor here. The economic upturns and downturns and the current high housing costs associated with rapid job growth is a major challenge for the region. The overall economic growth in the Bay Area has presented an opportunity for many PDAs to realize their visions through new housing and commercial projects, infrastructure improvements and lively public spaces. However, continuing rent increases and escalating home prices have made it even more difficult for low- and moderate-income households to afford housing in the region.

Our efforts will focus on maximizing the benefits of new investments to strengthen the character, vitality and identity of each community and minimizing risks of displacement. These activities are supported by the U.S. HUD grant-funded Regional Prosperity Plan, which brought together a range of regional stakeholders around a coordinated approach enhancing access to opportunity through planning for affordable housing in healthy communities, and through improved access to jobs, education, and transportation. These tasks have informed Plan Bay Area and will inform the 2017 update.

The Bay Area's quality of life continues to be supported by other ABAG programs. ABAG's San Francisco Estuary Partnership (SFEP) has worked on water quality and drought response projects throughout the region. Environmental projects to reduce toxins in the Bay or prevent new ones from getting there are on-going, and a major update on the health of the San Francisco Estuary will inform future efforts. SFEP is also helping to manage the State's Integrated Regional Water Management program. ABAG's energy division is helping to make residential and commercial properties more energy efficient by managing the region's Bay Regional Energy Network (BayREN) program.

The ABAG San Francisco Bay Trail celebrated its 25th anniversary and the completion of mile 340 of the Trail with a series of events throughout 2014. Both the San Francisco Bay Trail and the Water Trail will continue to grow, allowing residents to experience the Bay in different ways. ABAG PLAN continues to provide insurance services to 29 cities and towns. ABAG also finances non-profit schools, hospitals, and affordable housing projects through its Finance Authority for nonprofit corporations (FAN).

The details of these programs are contained in this Budget and Work Program. It will be a busy 2015 and we hope to positively impact our members and their residents via our services.



PRESIDENT'S MESSAGE

As I look back at 2014, your Executive Board spent time looking at implementation of Plan Bay Area in your communities through the locally nominated and locally developed Priority Development Areas (PDAs). Several excellent examples of local decision-making were showcased during Executive Board meetings throughout the year. How the Plan is implemented is determined by each community as all land use decisions remain local. Our work today will shape the future of the region for our children and grandchildren. We are all in this together and what happens in one community can impact the neighboring community.

Julie Pierce
ABAG President
Councilmember, City of Clayton

2015 begins the work with MTC to update Plan Bay Area with a delivery date of 2017. The plan is dynamic and changes as our region changes. One of the tasks is to update the Plan to reflect sea level rise and incorporate other climate change planning into the PDAs. This update will be informed by our relationships with local jurisdictions and on-going extensive dialogue with stakeholders.

As we move into 2015, your ABAG Executive Board will continue to add new ways to be relevant to our members and to provide needed programs and services. We will continue to meet with ABAG General Assembly delegates via county-wide meetings to make sure that your voices, needs and challenges are heard and can help guide our planning and programs.

In response to delegate feedback at meetings in 2014 and to involve more members in the April General Assembly's annual meeting, the 2015 General Assembly will start at 2:30 p.m. The conference will focus on green infrastructure and includes an opportunity for large city and smaller town delegates to meet separately to discuss common interests, problems and best practices. The annual business meeting is scheduled for 6:00 p.m., followed by dinner and the ABAG Growing Smarter Awards presentation. If you are not familiar with ABAG's Finance Authority, ABAG PLAN - our risk management pool, and ABAG POWER, I encourage you to learn more about them. They exist to support the work of local government. This Budget and Work Program describes the accomplishments of ABAG programs and services and the 2015-16 goals to accomplish more.

If you don't find the information you need on one of the programs or ABAG's work, please contact me or our staff or visit the newly redesigned website at www.abag.ca.gov. We need your feedback on our work. It helps us to know what we are doing right and where we could do better. More importantly, working together, we can do great things for the future of our region and our Bay Area.

David Rabbitt
ABAG Vice President
Supervisor, County of Sonoma

ABAG President and Councilmember,
City of Clayton

SECTION 1 - ABAG PLANNING AND SERVICE PROGRAMS

ABAG PLANNING AND RESEARCH PROGRAMS

Over the last five decades, ABAG has steadily strengthened its practices as a leader of collaborative regional land use planning, expanding our range of partners, extending the breadth and depth of topics that are influenced by local and regional land use decisions, and evolving from planning per se to supporting our partners' implementation efforts. Reflecting this pattern, the Planning and Research Department will, during Fiscal Year 2015-2016, continue to consolidate research and planning efforts to address sustainability, equity and resilience in the region.

The implementation of *Plan Bay Area* has led to an integration of efforts across economic development, housing affordability, infrastructure improvements and resilience. Local jurisdictions and stakeholders are collaborating in these efforts to support the development of complete communities—communities where local residents can live relatively near the jobs, services and amenities they want and need—as well as the protection of rural and industrial areas and natural resources. We will also begin the update of *Plan Bay Area 2017*, including the development of forecasts and scenarios. This update will be informed by input from local jurisdictions and extensive dialogue with stakeholders.

The overall economic growth in the Bay Area has allowed many Priority Development Areas (PDAs) to realize their visions through new housing and commercial projects, infrastructure improvements and lively public spaces. With these private and public investments, several jurisdictions have also experienced major increases in housing and commercial rental rates. ABAG's efforts will focus on maximizing the benefits of new investments to strengthen the character, vitality and identity of each community and minimizing risks of displacement. ABAG will also support local efforts to streamline the entitlement process of projects aligned with local plans

Downtown Berkeley

in order to maximize the benefit from the current economic cycle of investments. On the housing front, ABAG staff will identify and promote policies, strategies and funding opportunities necessary to realize, through production, preservation and rehabilitation, the robust housing supply that is essential to our region's continued well-being.

In this coming fiscal year, ABAG will also build upon the two additional priorities for *Plan Bay Area*, resilience and economic development. On the resilience front, federal funding is helping us to develop long term recovery strategies related to earthquakes and flooding in partnership with local jurisdictions. On the economic development front, we will address regional priorities in collaboration with economic development organizations and the regional prosperity consortium.

ABAG will continue to support efforts to retain and enhance the qualities of our natural environment and agricultural lands through the Priority Conservation Areas (PCAs), San Francisco Bay Trail, and the San Francisco Bay Water Trail. We will also facilitate coordination with the region's water districts and green business programs.

Working closely with local jurisdictions, Congestion Management Agencies (CMAs), and the Metropolitan Transportation Commission (MTC), ABAG's Planning and Research Department will continue to provide planning assistance, research support, and institutional coordination for the implementation of PDAs, enhancement of open space and regional trails, housing production, and economic development through the programs described below.

Priority Development Area Implementation

Fiscal Year 2015-2016 Priorities: ABAG staff will continue to work with cities and CMAs on development entitlement efficiency, infrastructure investments, housing funds, publicizing effective local policies and practices in PDAs, and providing targeted grant writing and administration. Staff will also integrate local and regional resiliency to major earthquakes and flooding into the PDA framework. Staff will coordinate with local jurisdictions on the update of Plan Bay Area.

The region's PDAs are the organizing framework for implementing *Plan Bay Area*. They are expected to accommodate most of the Bay Area's new homes and jobs. The *Plan*'s major investments in transportation and planning assistance are focused in the PDAs, but there are significant obstacles to achieving PDA growth and investment. ABAG and local jurisdictions will conduct a focused effort to identify and overcome these obstacles, with an emphasis on coordination, development feasibility and entitlement, while supporting adopted PDA plans.

Regional PDA Planning Grants – Since its inception in 2007, the MTC/ABAG PDA Planning Grant program has supported the development and adoption of more than 50 plans to create walkable, mixed-use communities within walking distance of transit. These plans accommodate the potential development of approximately 60,000 new housing units, 100,000 new jobs and 25 million square feet of commercial space. In 2014, the region awarded $6.8 million in grants to jurisdictions for 11 new PDA plans as well as targeted technical and staffing assistance. ABAG staff will manage these grants and provide technical support to local staff throughout 2015 as these plans move forward. Staff will continue to manage 12 active grants that are approaching adoption. In addition to helping implement *Plan Bay Area* through community-driven processes, the

planning grants provide an opportunity to share knowledge.

Children playing outside of Townhouse

PDA Showcase – Updating ABAG's website is a key agency priority for 2015. To support this effort and increase the accuracy and flow of information regarding the region's PDAs, ABAG will refine the recently updated PDA Showcase website, working with local staff to insure that information is up to date. As the site evolves, it will take on a strategic role of communicating the opportunities presented by PDAs to community members, potential investors and other stakeholders. Presentations by local planning directors from jurisdictions with successful PDAs at the Executive Board and other events will increase the flow of information between jurisdictions and foster dialogue about implementation approaches for different communities across the region.

Entitlement Efficiency — *Plan Bay Area* sets the stage for local jurisdictions to choose to take full advantage of relatively new State legislation to increase the efficiency of the development process for projects within PDAs. ABAG staff will continue to work with cities and state agencies to assure these new flexibilities are utilized fully. Drawing upon the experience of local PDA implementation, ABAG will also advocate for state legislative and administrative reforms to remove bureaucratic obstacles that are a by-product of the dissolution of redevelopment agencies, and to make resources available to produce affordable housing and foster economic growth in PDAs.

Placemaking — The update to *Plan Bay Area* provides an opportunity to add a new dimension to a regional discussion that has focused primarily on transportation systems, job growth and housing growth: place. Executive Board members have indicated repeatedly that *how* our communities grow is of equal importance to *how much* our communities grow. ABAG staff will collaborate with the Regional Planning Committee (RPC) and a working group to stimulate a regional discussion about how to make successful places that are lively and inclusive, have economic vitality, and have emerged from and support the needs and aspirations of local residents. This will culminate in concrete strategies for consideration in *Plan Bay Area 2017*, as well as targeted technical assistance to local placemaking efforts.

Inner Bay Area Corridors — In *Plan Bay Area*, the majority of housing and job growth is projected in the PDAs along transit corridors stretching between San Francisco, San Jose, Oakland, and West Contra Costa County. These corridors will increasingly function as an interconnected system. Implementing

the *Plan* will depend upon the success of all of the communities and business districts along the corridor, which today vary significantly in terms of housing and commercial development, amenities, infrastructure and public services. In 2014, staff worked with corridor jurisdictions, CMAs, transit agencies and other partners to identify common challenges and opportunities and established ongoing coordination among cities in the East Bay corridors while supporting the Grand Boulevard Initiative and bringing together the region's three largest cities for dialogues about ongoing coordination and information sharing. Over the next year, ABAG will continue these efforts.

Fruitvale Villas

Housing Production and Affordability

Fiscal Year 2015-2016 Priorities: Planning and Research staff will continue to initiate and support efforts to develop new funding sources for affordable housing and to remove obstacles to jurisdictions' implementation of local infill development objectives; continue to work with MTC to use existing resources to incentivize and support infill housing production; and continue to co-lead the Housing the Workforce initiative of the Regional Prosperity Plan (aka HUD grant) to upgrade the housing production tracking system, and to identify and publicize replicable local effective practices that address economic displacement due to new development.

Increasing housing production and affordability — especially in transit-served locations — is essential for achieving the vision of sustainable prosperity based on focused growth articulated in *Plan Bay Area*. ABAG is working with the private and non-profit sectors to align efforts in a comprehensive approach to promote housing production and rehabilitation while supporting neighborhood stability and respecting and strengthening community resources. This approach emphasizes increasing the funding for affordable housing, removing barriers to housing production, promoting the preservation of affordable housing as a tool to prevent displacement, and facilitating the collection and sharing of information. While addressing the region's housing challenges at a broad scale, this effort also seeks to identify tools and strategies to assist

Oakland Coliseum Housing

local jurisdictions in spurring housing growth in PDAs, appropriate to each community's unique needs character and circumstances.

Increased Funding for Affordable Housing — State subsidies play an important role meeting our workforce housing needs, and new revenues from Cap and Trade legislation are an important new source. ABAG is working closely with the California Strategic Growth Council to assure allocation methodologies amplify successful regional efforts which center on Priority Development Areas generally and strategic downtowns and subregional corridors in particular.

To support *Plan Bay Area* implementation, ABAG is also working to target regional resources for affordable housing. ABAG will continue to work with MTC to refine and extend its Transit-Oriented Affordable Housing (TOAH) fund, and to assure that the tax-exempt bond-financing Affordable Housing Program operated by the ABAG Finance Authority (FAN) and TOAH are complementary.

State, federal, regional, and local subsidies and incentives combined are markedly insufficient to address the current and growing shortfall of affordably priced, efficiently located housing well-matched to the incomes, preferences and needs of the Bay Area's workforce, able non-workforce, and hard-to-house residents. ABAG staff will continue to work with local jurisdictions, housing advocates, and other stakeholders to pursue additional funding sources for affordable production and preservation of housing affordable to Bay Area households.

Housing Production Analysis and Policy Development — Information about the Bay Area housing context, including development activity, local plans and policies, housing needs, and available resources, is an essential foundation for policy development and legislative advocacy. ABAG staff will continue to gather, and make accessible, housing data to support the policy objectives of *Plan Bay Area*, the housing-related work of cities, counties, congestion management agencies and regional agencies

ABAG PLANNING AND RESEARCH PROGRAMS

ABAG, in collaboration with MTC and UC-Berkeley, as part of the HUD-sponsored *Regional Prosperity Plan,* is addressing increased risk of displacement of low-income communities due to new development. The consortium is creating an "early warning system" to identify neighborhoods facing the greatest pressure from rising rents and housing values, and is providing information tools to community organizations in these areas to enable them to work with their local governments more effectively to develop and implement community stabilization strategies.

State Housing Policy Advocacy — In addition to actively supporting creation of new sources of state and regional funding for affordable housing development, ABAG will pursue adjustments to state housing policies that are perceived by local jurisdictions to be impediments to achieving housing goals. Key issues include ensuring that Housing Element policies are aligned with the region's changing demographics and housing needs, particularly with respect senior housing and preservation of existing affordable housing.

Economic Development

Fiscal Year 2015-2016 Priorities: Based on the regional economic development framework developed in 2014-2015, ABAG staff will support the implementation of targeted efforts and identify the priorities for the Plan Bay Area update. Given the increasing investment opportunities in the region for the next couple of years, staff is working with local jurisdictions to support entitlement streamlining for projects within PDAs. Under the guidance of the Joint Policy Committee, ABAG will collaborate with regional agencies, business groups, and community-based organizations to strengthen the competitiveness of the regional economy, enhance local business

Mixed Use - Mission District, San Francisco

districts in PDAs, support the vitality of industrial districts, and expand access to job opportunities for all Bay Area residents.

PDA Economic Development Strategies — Each different type of PDA plays a different role in the regional economy, ranging from centers in which office and retail jobs cluster around transit hubs to town centers supporting local residents. ABAG will continue to support local jurisdictions' efforts to streamline their entitlement processes in order to execute development strategies to capture new development appropriate to their local PDAs. The East Bay Corridors and the Grand Boulevard Initiative are two major efforts where ABAG is participating and supporting collaboration across businesses and public agencies to strengthen subregional economies by supporting the development and revitalization of differentiated, interdependent nodes of neighborhood economic activity.

Santa Rosa Farmer's Market

Business Partnerships — ABAG will continue its collaboration with the Bay Area Council Economic Institute (BACEI) in its public-private partnership engagement process. The process, conducted by the BACEI professional staff in cooperation with the Bay Area Council, draws from the experiences and economic strategies of local leaders and organizations to identify linkages and commonalities across the region, synthesize a summary of the region's best opportunities for economic success, and define concrete actions. ABAG will target key tasks for implementation out of this effort.

Training Partnerships & Job Mobility — ABAG has worked closely with the Regional Prosperity Consortium, a broad group of private, non-profit, and public-sector stakeholders to develop a strategy framework and action plan to expand opportunities for the region's low and moderate income workers. This work, to be completed in mid-2015, will inform local and regional economic development activities, workforce training and job placement programs,

small business development initiatives, as well as regional transportation infrastructure investments. ABAG will pursue select strategies that leverage other elements of ABAG's work program, for example, as incorporated into PDA planning grants or the East Bay Corridors initiative.

Industrial Areas and Goods Movement — ABAG, in collaboration with UC Berkeley, and building upon recent work by MTC and the Alameda County Transportation Commission, will review the diversity of activities in industrial lands and their roles in the regional economy, and will identify strategies to support their vitality. The gradual conversion of industrial lands and increase of impediments to goods movement can affect other industry sectors, job quality and regional economic resilience. As a region, we need to secure appropriate space for production, distribution and repair activities, possibly through the creation of Priority Industrial Areas (PIAs).

Earthquake Damage, City of Napa

Resilience

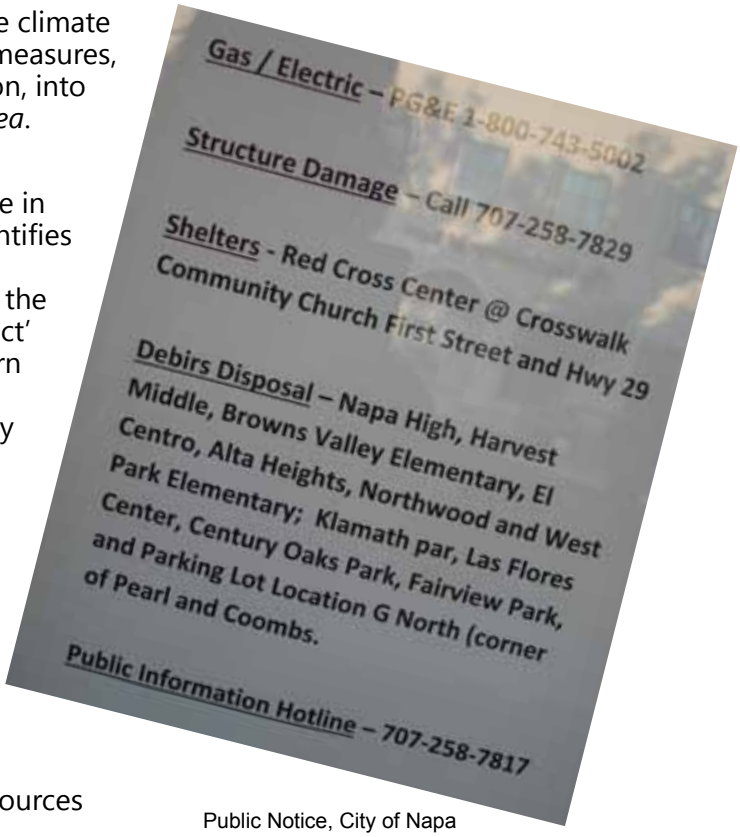
Fiscal Year 2015-2016 Priorities: ABAG staff will provide technical assistance, regional coordination, and policy/ legislative leadership with and for local jurisdictions and regional agencies to assess and address natural hazard risks collaboratively and across fragmented domains of practice based on type of hazard and phase relative to onset (adaptation, mitigation, prevention, response, short- and longer-term recovery).

ABAG's Resilience Program helps local jurisdictions build communities that can prosper and thrive in the face of ongoing natural stressors and unexpected shocks. Our priority concerns are the vulnerability of our region's housing stock to earthquakes and flooding, the vulnerability of our interconnected infrastructure systems which underpin the region's economy, and the importance of collaborative regional resilience planning. Among key accomplishments during the past year were: launching the Infrastructure Resilience Project, mapping the complex interactions among multiple hazard risks to our transportation and utility systems; completing a Housing Vulnerability study, identifying areas vulnerable to natural hazards that also have vulnerable housing types occupied by households for whom economic resilience is likely to be more problematic; and producing the *Loma*

Prieta 25th Policy Symposium (LP25) to galvanize action for earthquake preparedness.

In the coming year ABAG's work priorities will be as follows.

- Assess the Bay Area's risk landscape relative to all significant natural hazards, building on the extensive world-class work that has already been done on this topic throughout the region, while recognizing the unique issues facing each Bay Area community.
- Support member cities and counties in developing innovative local resilience plans that meet the requirements of a local hazard mitigation plan and are coordinated and integrated with other local plans.
- Introduce resilience perspectives, adaptive climate action, social justice measures, and disaster mitigation, into the 2017 *Plan Bay Area*.
- Foster a resilience community of practice in the Bay Area that identifies and develops local champions who have the opportunity to connect' with one another, learn from each other, and have the tools to carry resilience work forward in their own jurisdictions and collectively for the region.
- Provide in-depth assistance to help member jurisdictions overcome the barriers of limited resources and technical expertise by developing resilience implementation tools and guidance, as well as providing technical assistance. ABAG staff will continue to partner closely with the San Francisco Bay Conservation and Development Commission (BCDC) in developing mutually beneficial shoreline flooding and earthquake strategies wherever opportunities arise.
- Continue to support the City of Oakland with technical and policy assistance to develop and implement a soft-story retrofit ordinance and implementation program to create safer housing for Oakland residents; continue to support the housing needs of the region for the long term; and serve as model practice for application in other Bay Area communities.



Public Notice, City of Napa

- Promote the adoption of consensus regional resilience strategies emanating from ABAG's LP25 symposium in partnership with member cities and counties and key regional and state stakeholders.

Bay Trail/Water Trail, Open Space and Farmland Preservation

Fiscal Year 2015-2016 Priorities: ABAG will work with MTC to implement the OBAG PCA program, lead development of regional conservation strategies, refine the PCA certification framework and criteria, and consider applications for new PCAs as needed. ABAG will continue to extend the Bay Trail and Bay Water Trail, expand public use of this great regional amenity, and strengthen political and financial support for its development and maintenance.

Priority Conservation Areas — Regional planning strategies can help protect and maintain our natural habitat, water resources, agricultural land, and open space. Priority Conservation Areas (PCAs) complement PDAs by identifying locations with high ecological, recreational, and economic value. To date, more than 100 locally selected PCAs populate this useful coordination framework. Adoption of *Plan Bay Area* set the stage for implementation activities, including:

- One Bay Area Grant (OBAG) PCA Grant Pilot Program: ABAG and MTC are assisting local jurisdictions and CMAs in implementing a $10 million program to support projects in PCAs; administering $5 million directly in North Bay counties and $5 million through the California Coastal Commission for the rest of the Bay Area. Continued assistance and evaluation of this pilot project will help inform future opportunities for grant-funded conservation projects.
- PCA Framework Update: Drawing upon lessons learned from the PCA grant process and the wealth of available data on the region's natural systems and agricultural economy, ABAG in partnership with key open space entities will update the PCA Framework

San Mateo Shoreline Bridge

Children riding bikes on Carquinez Bridge

to further define the role of different kinds of PCAs to support habitat, agriculture, recreation, and various ecological functions. This will involve consultation with jurisdictions, open space and recreation districts, the region's scientific community, and farmland organizations.

- New PCA Applications: ABAG will work with jurisdictions and other stakeholders to evaluate and potentially establish additional PCAs.

San Francisco Bay Trail & San Francisco Bay Area Water Trail — San Francisco Bay is an essential natural resource that is central to our regional identity and our quality of life. The San Francisco Bay Trail and the San Francisco Bay Area Water Trail inspire people from throughout the area to experience the Bay in different ways—along its edges and on its waters; for recreation, active transportation, and environmental education.

The San Francisco Bay Trail celebrated its Silver Anniversary (25th) in 2014. It is based on a visionary plan for a shared-use bicycle and pedestrian path along the shoreline that will one day allow continuous travel around San Francisco Bay, extending over 500 miles to link the shoreline of nine counties, passing through 47 cities and crossing seven toll bridges. Already, 340 miles have been completed and are in use. ABAG administers the project and provides regional leadership for its completion. MTC provides funding for overall administration.

The San Francisco Bay Area Water Trail is a network of landing and launch sites for non-motorized small boats. ABAG plays a critical role implementing this new regional trail in partnership with BCDC, the California Division of Boating and Waterways and the lead agency and primary funder, the State Coastal Conservancy.

Major priorities for both include: manage planning and construction grants, and award new grants; expand partnerships with private corporations and other organizations for specific gap closures; participate in working groups addressing sea level rise, such as Adapting to Rising Tides, and provide input on climate action plans; revise the Bay Trail Design Guidelines and complete the sign installation plan; cultivate legislative champions; expand coverage of the mobile phone tours app; redesign the Bay Trail website; designate and improve Water Trail sites; publish project updates and participate in trail dedications and other public events; public outreach to promote trail usage and support environmental education, public health and tourism.

SAN FRANCISCO Bay Trail

SAN FRANCISCO BAY AREA WATER TRAIL

ABAG PLANNING AND RESEARCH PROGRAMS

Regional Social, Economic, and Land Use Research

Fiscal Year 2015-2016 Priorities: ABAG research staff will complete the regional level forecast of household formation and employment growth, and will work with the Interagency Modeling Group to prepare the land use analysis and develop alternative scenarios for the SCS environmental assessment. The research team will support the development of economic strategies, provide analysis to support legislative initiatives and local planning, and provide public access to demographic, housing, economic, and land use information.

Modeling, Forecasting, and Trend Analysis — ABAG research staff will apply new tools acquired in FY 2014/15 to update the forecast to be released in 2017. In particular: ABAG staff will adapt the REMI (designed by Regional Economic Modeling Inc.) model to reflect current and expected future conditions of the region's economy and will build on the model to prepare employment, income, and output forecasts for the region; will calibrate the forecast to reflect demographic conditions particular to the Bay Area as identified by commissioned experts Pitkin and Myers; and will create a custom module that forecasts regional level household and income totals; and will work within the ABAG/MTC Interagency Modeling Group and with local jurisdictions to tune the calibration of UrbanSim and extend its capabilities.

Economic and Demographic Research — Research staff will strengthen ABAG's ability to inform and support regional growth policy deliberation by refining a data "catalogue" to make relevant information resources readily available within and beyond the regional agencies, and by conducting an analysis of older adults' labor force participation and migration, as input to the assumptions used for the regional forecast and land use model.

Land Use Projects — Support for implementation of PDAs includes: improving the quality, timeliness, and public accessibility of data tracking residential and nonresidential building activity in the Bay Area; support for the land user reports that will inform the *Plan Bay Area* update; and acquiring and preparing relevant data sets for ABAG planners and their work partners in ABAG's numerous collaborations.

Resources for Mapping — Research staff will continue to enhance tools and resources that allow policy makers and the public to visualize important information about regional growth. In Fiscal Year 15-16, the work will include upgrade of system software and GIS application software; creating a searchable catalogue of GIS resources; convert existing map applications to new APIs; and using the upgraded platform to release a PDA showcase update with many new features, and (beta) release an inventory of all housing sites identified in local Housing Elements.

Intergovernmental Coordination

Fiscal Year 2015-2016 Priorities: In its core role as convener of inter-governmental and cross-sector collaborations to plan regionally and to coordinate implementation of regional plans, ABAG will continue to act as administrative sponsor for the Joint Policy Committee, the Regional Planning Committee, Regional Airport Planning Committee, the Hazardous Waste Facility Allocation Committee and the Environmental Information Clearinghouse. We will also continue to provide leadership and administrative support for the numerous collaboratives mentioned earlier in the Planning and Research work program, including San Francisco Bay Trail Board, San

ABAG PLANNING AND RESEARCH PROGRAMS

Francisco Water Trail Advisory Committee, East Bay Corridors working groups, and the Regional Prosperity Consortium.

Joint Policy Committee — The Bay Area Joint Policy Committee (JPC) coordinates the planning activities of the Association of Bay Area Governments (ABAG), the Bay Area Air Quality Management District (BAAQMD), the San Francisco Bay Conservation and Development Commission (BCDC), and the Metropolitan Transportation Commission (MTC). Areas of particular attention for the JPC this year are regional resilience and sustainability relative to the cycles and stressors of regional economy and natural hazards, and beginning the *Plan Bay Area* 2017 update.

Regional Planning Committee — The Regional Planning Committee (RPC), one of ABAG's long-standing committees, includes representation from local governments as well as public agencies and non-profit organizations with missions related to affordable housing, education, environmental sustainability, building industry, economic development, and social justice. The RPC hears issues of regional concern, and makes policy recommendations to the ABAG Executive Board. The RPC provides a unique forum for regional policy discussion that is important to ABAG's role coordinating planning initiatives in the Bay Area.

Regional Airport Planning Committee — The Regional Airport Planning Committee (RAPC) is a joint committee of ABAG, the Metropolitan Transportation Commission, and the Bay Conservation and Development Commission. It oversees preparation of the Regional Airport Systems Analysis included in the Regional Transportation Plan. RAPC also provides a forum for discussion of land use, non-air transportation, and environmental issues related to airports.

Hazardous Waste Facility Allocation Committee — Since 1990, the Hazardous Waste Management Facility Allocation Committee (www.abag.ca.gov/hazwaste/) has developed innovative programs that enable ABAG members, their residents and businesses to prevent pollution conserve resources and reduce waste. Established in response to state legislation that required counties to plan for facilities to manage hazardous wastes, the Committee directed ABAG to develop a regional "fair-share" allocation process. With periodic revisions to address changing waste streams, ABAG staff use the process to follow trends and inform local and regional pollution prevention activities.

The Committee also oversees the Bay Area Green Business Program (www.greenbiz.ca.gov), a groundbreaking national exemplar that enables consumers to choose environmentally responsible firms.

Current major priorities include: support for Extended Producer Responsibility to shift the expense for safe management of spent hazardous consumer wastes, such as batteries, fluorescent lights, pharmaceuticals, and computers away from local governments and back to manufacturers; research to develop and find suitable locations for a small business sector that creates local jobs processing such waste; and certification of more green businesses.

Environmental Information Clearinghouse — ABAG assures public access to information regarding the potential environmental impacts of public capital improvement projects. ABAG has continued to improve access to the clearinghouse and broadened distribution of documents for public review.

For further information, contact Miriam Chion at 510-464-7919 or e-mail MiriamC@abag.ca.gov.

SAN FRANCISCO ESTUARY PARTNERSHIP–ONE BAY DELTA ESTUARY

2014 Accomplishments

The San Francisco Estuary Partnership (SFEP) and its cooperating agencies and organizations both initiated, and continued work on a wide array of projects and activities in support of the Partnership's mandate:

> To protect, enhance, and restore the San Francisco Bay-Delta Estuary by implementing actions called for in the *Comprehensive Conservation and Management Plan*.

Very much in keeping with our 2015 theme of **Serving Our Members since 1961** the Partnership has:

- Been instrumental in helping the region propose, secure, and now manage $50 million in multi-benefit water quality and drought response projects across the region.
- Continued our $5 million partnership with seven East Bay cities, having secured funds to build green stormwater treatment devices to improve water quality and quality of life along San Pablo Avenue.
- Worked with marinas and individual boaters around the Bay Delta region on boat pump-out support and boat waste removal information that helps keep our waters cleaner.
- Organized the highly successful Bay Delta Conference, again partnering with the Delta Science Program. The Conference was held in Sacramento in October with over 1,000 attendees.
- Supported regional officials in their efforts to secure better water quality for San Francisco Bay through improved freshwater flows for the estuary.
- Concluded our successful ***Got Ants?*** social media campaign to reduce pesticide use in urban creeks and promote Integrated Pest Management practices.
- Continued public outreach efforts with the 22st year of publication of our award winning *Estuary* news magazine.

Richmond-Hoffman Marsh

Planned for 2015:

Along with efforts outlined above, SFEP and partners will continue to focus efforts on projects that help to restore and protect our natural resources.

Exciting new and ongoing projects include:

- ***GreenPlan Bay Area is a collaborative effort between San Francisco Estuary Partnership, San Francisco Estuary Institute and Bay Area municipalities to develop spatial tools which will be used to develop plans that identify the optimal combination of***

SAN FRANCISCO ESTUARY PARTNERSHIP–ONE BAY DELTA ESTUARY

Green Infrastructure -Low Impact Development features for achieving desirable outcomes at the watershed scale.

- ***Flood Control 2.0 is a timely project to develop a set of innovative approaches for bringing environmental benefits and cost-savings to flood protection infrastructure along the San Francisco Bay shoreline. This work will help transform costly trapped sediment in local flood control channels from a problem into a resource.***

- ***Updated understanding the health of the estuary with the Partnership's leading a review and update of its major 2011 assessment of the San Francisco Estuary with health indicators and benchmarks that inform the public and policy makers about how we are progressing in our efforts to secure a healthy and vibrant regional environment. A new report is expected to be completed and released at the Partnership's September 2015 State of the Estuary Conference. Mark your calendars.***

- ***Working with partners to implement new low impact development concepts to clean urban stormwater and implement restoration projects throughout the region along the shoreline and within the bed of the San Francisco Bay.***

Gulls on Pier at Sunset

- ***Providing technical support services to the Santa Clara Valley Water District, Alameda County Flood Control Program, Caltrans, Marin County, SMART, the Sonoma County Water Agency, and East Bay Municipal Water District.***

- ***Providing technical assistance to the State Water Board managing fine money directed at environmental projects and supporting the Bay-Delta Science Program through contracts for experts to assist in the scientific research.***

Partnership staff, agency and NGO partners, consultants, and contractors also continue to work on a wide array of projects directed at improving the health of the estuary [please see www.sfestuary.org for details].

SAN FRANCISCO ESTUARY PARTNERSHIP

For further information,
contact Judy Kelly at 510-622-8137
or e-mail jakelly@waterboards.ca.gov

ABAG POWER

ABAG Publicly OWned Energy Resources (ABAG POWER) is a joint powers agency (JPA) formed by ABAG in 1997 to acquire energy on behalf of local governments, as well as provide energy management and telecommunication services.

ABAG POWER currently offers natural gas aggregation to 38 local governments and special districts in the Pacific Gas and Electric (PG&E) service territory. ABAG POWER provides a public sector approach to pooled purchasing, and each public agency is guaranteed a voice in program operations and decisions through its representative to the ABAG POWER Board of Directors and Executive Committee. ABAG and ABAG POWER are also working to expand their sustainability and energy management services to local jurisdictions through the implementation of energy efficiency, renewable energy, and general sustainability programs.

Gas Aggregation Program

The natural gas purchasing pool has now completed its eighteenth year of operation. ABAG POWER purchases natural gas on behalf of members and arranges for it to be delivered to the PG&E system for distribution. The goal of ABAG POWER's Natural Gas Program is to provide both cost savings and price stability. These goals differ from that of PG&E which is incentivized to provide low cost gas on a near term (monthly) basis. ABAG POWER stabilizes its gas prices by layering in longer term gas purchases, with the alternate objective of diversifying its gas purchase portfolio. The Program uses a continuous three year ahead planning cycle to design its purchasing strategy. Market rates for natural gas have increased modestly during the past year in parallel with the turn-around in the overall economy. In addition, weather-related price volatility became more significant during the past winter. In general, prices are expected to continue edge slowly higher in the near future.

Wind Farm in California Hills - Renewable Energy

Price volatility remains a significant risk. There are many factors that can cause significant price volatility, including: abnormal weather patterns,

ABAG POWER

increased demand from gas powered electric generators, restrictions in gas transportation capacity and/or imports, the price of alternative products (e.g., oil), regulatory actions, and political instability. In addition, an increased focus on environmental issues may cause regulatory actions that produce increased costs for using petroleum products, including natural gas. ABAG POWER closely monitors these price volatility factors as part of their service and continues to follow regulatory actions that may affect both the natural gas and electrical energy markets.

Natural Gas Pipeline

Fiscal Year goals and activities:

- ***Continue to provide cost effective natural gas aggregation and delivery services for local governmental agencies. This will include active solicitations among natural gas marketers, and the addition of new gas suppliers, as necessary, to continue receiving the most competitive pricing.***
- ***The ABAG POWER Executive Committee will continue to discuss and analyze refinements to the general gas purchasing strategy, including fixed-price product allocations, in order to meet program goals related to cost savings and price stability.***
- ***The Program will look for additional ways to improve the customer service aspects of the program, in particular with respect to billing and analysis functions.***
- ***Although ABAG POWER primarily supplies natural gas to smaller "core" customers, it also implements a "noncore" program to supply larger facilities. Qualified, noncore customers can take advantage of lower gas transportation rates that are not available to PG&E customers. ABAG POWER currently supplies gas to three noncore facilities (City of Santa Rosa, City of Watsonville, and County of San Mateo). We will continue to encourage additional participants in both the core and noncore programs.***

For further information, contact Jerry Lahr at 510-464-7908 or e-mail JerryL@abag.ca.gov

THE SAN FRANCISCO BAY AREA REGIONAL ENERGY NETWORK (BayREN)

The San Francisco Bay Area Regional Energy Network (BayREN), initially funded for 2013-14, has been extended through 2015. ABAG received $12,837,000 funding from the California Public Utilities Commission (CPUC) for the extension year.[1] BayREN, led by ABAG in collaboration with the nine Bay Area Counties, will continue to implement the same program offerings in 2015.

The four main program elements are:

1. Single Family Energy Retrofit

The BayREN Single Family Home Upgrade program is designed to reduce energy use in existing single family homes and 2-4 unit residences in the Bay Area. Program goals include improving the environment, helping homeowners save money by saving energy, increasing public awareness of energy efficiency co-benefits like improved comfort and indoor air quality, and stimulating green job growth. BayREN is a partner in the state-wide Energy Upgrade California™ Home Upgrade program.

The program reduces project costs through rebates to homeowners who make energy-efficient home improvements. Eligible improvements include air sealing; duct sealing; attic insulation; high-efficiency furnaces, cooling systems, and water systems; wall insulation, and more. Homeowners can be eligible for rebates from $1,000 to $6,500 based upon the scope of work performed and associated energy savings, plus a $300 home energy assessment rebate with an Advanced Home Upgrade.

The program's Home Upgrade Advisor service offers free direct one-to-one assistance to help homeowners navigate every step of the upgrade process, including selecting a contractor, deciding on an optimal scope of work, and filling out rebate applications.

The BayREN has paid approximately $2 million in incentives to Bay Area homeowners, and has the highest number of Home Upgrade projects statewide.

2. Multi-family Energy Retrofit

The Bay Area Multifamily Building Enhancements ("BAMBE") program offers free consulting and rebates for energy efficiency in multifamily buildings with 5 or more attached dwelling units. Property owners may earn $750 per dwelling unit for installing energy upgrades. To qualify, upgrade projects must consist of multiple measures, save 10% or more of the whole building's energy usage, and be approved by the program. The program will also train contractors working in multifamily properties about building science and energy efficiency. The program targets serving 9,000 units with the free consulting, and issuing rebates to 5,000 units across the Bay Area.

BAMBE has been so successful that PG&E agreed to provide up to $3.3 million in additional funds to allow 2014 projects to complete. For 2015, there is already a large pipeline of eligible projects.

3. Energy Efficiency Codes and Standards

The BayREN Codes and Standards Program was established to address the role that local building policies, reviews, and inspections play in the energy use of buildings in the region.

[1] There is currently a CPUC proceeding regarding potential changes to Energy Efficiency Program funding. The current two year funding cycles would be expanded to a ten year cycle. The extension year is to allow the Program Administrators, stakeholders and the CPUC to work on this longer funding cycle.

THE SAN FRANCISCO BAY AREA REGIONAL ENERGY NETWORK (BayREN)

Upgrades can save money, making PG&E usage more efficient

The Program provides resources and trainings for local planning and building departments to reduce energy consumption in buildings through improved enforcement of energy codes and greater adoption and implementation of green building ordinances. The effort aims not only to create successful local green building programs, but also to ensure that newly constructed buildings fully incorporate the range of energy efficient measures required by State or local law.

4. Financing for Energy Efficiency Projects

Commercial PACE: PACE stands for Property Assessed Clean Energy financing, which allows property owners to 1) pay the costs of upgrades as a separate assessment on the building tax roll, and 2) carry the costs as annual maintenance - rather than debt - expenses. The Commercial PACE Program extends to other building improvements - such as water systems and/or renewable energy installations - up to 30% of the total cost of all upgrades. Depending upon the scale and scope of the upgrades, financing may be structured over up to 25 years.

BayREN will offer several regional events highlighting different PACE opportunities.

PAYS®

The BayREN Pay As You Save (PAYS®) pilots are helping municipal water utilities in the Bay Area use a tariff based on-bill repayment program to promote greater adoption of resource efficiency measures. PAYS allows water utility customers to receive water and energy saving measures (such as high efficiency toilets, shower heads, and drought-tolerant landscaping) at no up-front cost and pay for the measures over time through a surcharge on their water bill that is less than their utility cost savings.

BayREN will continue to work with Partner Water Utilities in the Town of Windsor, the City of Hayward, the East Bay Municipal Utilities District and the San Francisco Public Utility Commission.

Multi-Family Capital Advance Program

This program is available for eligible owners of multifamily properties located with the BayREN region with at least 5 units, who undertake upgrade projects with a scope defined by the BayREN Multifamily retrofit program or the PG&E's multifamily program. The property owner is obligated to repay the total principal, and BayREN will receive a pro rata share of each payment. The repaid funds will be available to provide principal capital for additional projects. This model has been successfully implemented by the State of New York under the NYSERDA Multi-Family Home Performance Program, and demonstrates a model that is competitive and attractive to both lenders and multifamily building owners.

BAY AREA Regional Energy Network

For further information, contact Jenny Berg, at 510-464-7947 or e-mail JennyB@abag.ca.gov

ABAG PLAN CORPORATION

ABAG PLAN Corporation provides property, liability and crime insurance coverage to 29 cities and towns in the greater Bay Area under a pooled risk sharing agreement. In addition to PLAN, the SHARP Program (Workers Compensation Shared Risk Pool) provides affordable Workers Compensation coverage to its participating members.

ABAG PLAN has approximately $43 million in total assets and has returned over $23 million in dividends and grant funding to its members since inception. ABAG PLAN continues to offer members significant premium savings. Through ABAG PLAN, members have at their disposal a wide array of resources including grants, training, best practice guidelines, and specialized consultation. These resources help members maintain or improve the health and safety of their citizens and employees. The PLAN program invests $850,000 in its Risk Management Best Practices Program, which focuses on Loss Control and Safety. Active participation has enabled PLAN members to better manage their limited financial resources. ABAG PLAN's Risk Management Grant program helps members supplement their fiscal needs in the area of Risk Management and Loss Prevention.

San Mateo Shoreline Park

Members continue to be actively involved in PLAN governance and Risk Management Best Practices. The success of ABAG PLAN is largely attributable to the active participation of its members. ABAG and its members are working together to share resources and best practices that help members meet the broad array of challenges they face. Efforts are orchestrated to directly improve the lives of those who live within their communities. PLAN has assisted members in the implementation of key loss control measures to reduce claims in public playgrounds, parks, police operations, and claims related to sidewalks, sewers and trees. By focusing on key areas of municipal exposure to loss and by placing emphasis on safety and the benefits of our Risk Management program(s), ABAG PLAN has assisted members in reducing losses.

ABAG PLAN CORPORATION

ABAG PLAN Priorities – Fiscal Year 2015-2016

This year's focus will continue to be public works, sewers claim prevention, sidewalk safety, and public safety (law enforcement). In 2015-2016, ABAG PLAN will continue to work with its members providing Risk Management and Loss Control consulting services, as well as, superior Claims Administration services. In 2015, PLAN will continue to provide training on contractual risk transfer (contracting risk), and public safety (police officer) training. Our goal is to provide high quality service to PLAN members, which will allow them to effectively manage the complex risks they face as municipal enterprises.

Insurance Program

ABAG PLAN will focus on continuing to provide stable loss funding rates for the Liability Program. Premium stabilization and broadening coverage will be a focus of our Property Program. PLAN will continue to improve claim analytic reports to assist in the analysis of loss performance and aid in the development of appropriate risk management and loss reduction strategies. PLAN's new automated claims reporting platform and deductible billing interface have been fully implemented.

Claims Administration

In 2014, PLAN claims administration was transitioned to York Risk Services, a third party claims administrator. This transition is now complete and will result in significant cost savings to PLAN members and increased efficiency of claims administration in Fiscal Year 2015-2016.

Risk Management Services

ABAG PLAN provides a broad range of training focused on the unique needs of our members. In Fiscal Year

Public Works

2015-2016, we will continue to provide technical training support and training resources to members to enhance their technical skills in Claims and Risk Management. The PLAN grant program will be used to support Risk Management Best Practices and Loss Control programs.

Association of Bay Area Governments
PLAN CORPORATION
Pooled Liability Assurance Network

For further information, contact Jim Hill at 510-464-7969 or e-mail JimH@abag.ca.gov

ABAG FINANCIAL SERVICES

ABAG Financial Services has been providing conduit financing to various public and private organizations throughout the state of California since 1978. Its Programs provide convenient, cost saving, and secure means to meet the capital financing needs of public agencies and their nonprofit partners serving the public interest. To date, the Agency has provided over $8 billion in low cost investment capital for projects in more than 240 local jurisdictions. The Agency helps its Members to provide for construction of new hospitals and medical clinics, transit systems, affordable housing, schools, museums, water and wastewater systems, and other Member-owned infrastructure. The Agency takes special focus on assisting in the construction and preservation of affordable housing, providing financing to date for nearly twelve-thousand units in nearly one-hundred affordable apartment communities.

Industrial Construction

In the 2015-2016 fiscal year, ABAG Financial Services will continue to offer:

- ***Economical funding for developers of affordable multi-family housing, independent schools, hospitals, clinics, and other voluntary healthcare providers through the various programs of the ABAG Finance Authority;***
- ***Tax-Exempt Lease financing through ABAG Credit Pooling and ABAG Leasing, programs providing the lowest available cost source for funding for both major lease secured projects and smaller capital equipment needs; and,***
- ***Continue to offer comprehensive services to meet the land-secured and economic development financing needs of member agencies.***

The Agency will also continue to offer its industry leading pooled financing vehicle for Water and Wastewater Districts. This financing pool provides easy access and low cost funding for the smaller borrowing needs of ABAG Members and special districts in their jurisdictions.

ABAG Finance Authority for Nonprofit Corporations
A program created by
Association of Bay Area Governments

For further information,
contact Clarke Howatt at 510-464-7932
or e-mail ClarkeH@abag.ca.gov

ABAG TRAINING CENTER

The ABAG Training Center has been an ABAG service program since 1979, created to provide economical alternatives for local government employees to obtain professional development training. Today, our courses focus on safety training for field workers and first responders. The courses satisfy requirements of the Occupational Safety and Health Administration (OSHA) and the U.S. Department of Transportation (DOT). These courses reach students in the Bay Area and around the world through our web-based identity, www.hazmatschool.com.

The Training Center had another strong Fiscal Year in 2014-15, with more than 7,000 students receiving training and generating more than half a million dollars in revenue. A redesigned website and online marketing helped maintain our position in a competitive field.

In Fiscal Year 2015-16 ABAG Training Center will:

- ***Emphasize our original mission by exploring additional topics relevant to local government employees.***
- ***Incorporate additional video presentations into courses.***
- ***Grow revenues to exceed previous years.***
- ***Maintain personalized service and a worthwhile training experience for our members and clients.***

HAZMAT School.com

For further information,
contact Brian Kirking at 510-464-7996
or e-mail BrianK@abag.ca.gov

LEGISLATIVE ACTIVITIES

The ABAG Legislation and Governmental Organization Committee (L&GO) is comprised of elected officials from the Bay Area's cities, towns, and counties. In 2014, Alameda County Supervisor Scott Haggerty served as L&GO Chair and City of Oakland Councilmember Desley Brooks served as Vice Chair. Through the Committee, ABAG is actively serving members by providing a platform for them to work collaboratively to influence legislation that impacts local governments throughout the region. Approximately 30 state bills were reviewed by the Committee during the 2014 Legislative Session.

ABAG's L&GO Committee actively supported integrated planning and sustainable community strategy implementation through housing element reform legislation that was subsequently signed into law at the end of 2014. The Committee supported the Levine Bill (AB 1537). The bill corrected an anomaly in Government code that previously designated Marin County (population 250,000) as a "metropolitan county" rather than a suburban county with a default density of 20 dwellings units per acre.

In addition, Committee supported legislation establishing innovative financing for planning and infrastructure services to assist local governments was passed and signed into law. Environmental bills supported by the ABAG L&GO Committee addressing local agencies hazardous materials clean-up also passed and became law. In total, five of the bills tracked and supported by the L&GO Committee became law and one was vetoed.

Committee activities throughout the year included policy briefings, a Legislative Workshop and Reception co-hosted by ABAG, California State Association of Counties (CSAC), and California Association of Councils of Governments (CALCOG) with MTC support, and face-to-face dialogues with legislators about Bay Area needs and challenges.

In Fiscal Year 2015-2016, it is anticipated that the Legislation and Governmental Organization Committee will:

1. ***Continue to focus on SB 375 and Plan Bay Area Implementation through legislative objectives such as affordable housing funding, housing element reform, and better California Environmental Quality Act (CEQA)/entitlement efficiency. In December 2014, the Committee made suggestions for 2015 priorities to include more specific types of funding bills related to housing and infrastructure, as well as specific housing element reforms that would give housing credits for assisted living, acquisition rehabilitation, and workforce housing investment/housing trust funds.***
2. ***The Committee will continue to pursue legislation that would lower the 2/3 supermajority vote threshold for infrastructure taxes and bonds statewide and locally.***

The 2015 priorities will be finalized at the next L&GO meeting on January 15, 2015, and presented to the Executive Board for approval.

For further information, contact Brad Paul at 510-464-7955 or e-mail BradP@abag.ca.gov.

COMMUNICATIONS

ABAG's departments provide a variety of regional services and products in support of local governments. The Communications Department in 2014, worked with all ABAG departments to promote ABAG's mission and to inform and engage ABAG members in relevant programs and activities.

Activities included:

- Implementation of Plan Bay Area outreach and public engagement strategies to help local governments with Priority Development Areas.
- Expanded outreach to ABAG General Assembly delegates and member staffs to facilitate better use of ABAG programs and services and collaborate with communities to implement their land use and transportation priorities.
- Support for two ABAG programs with significant milestones in 2014: the Bay Trail Program and the Resilience Program.

During 2014, Communications, with other ABAG staff, worked to comprehensively update the ABAG website. The revised home page launched in late 2014 with the remaining updates in 2015. This extensive update will facilitate increased access to all ABAG programs, projects, initiatives, and resources in a more attractive, user-friendly format.

Major Activities

The ABAG Spring General Assembly, on April 18th, brought together more than 120 local elected officials, city/town and county agency directors and staff and business leaders to discuss potential Bay Area growth and how to ensure that benefits reach working families and young people throughout the entire Bay Area. This conference highlighted regional assets and challenges and showcased innovative strategies to enhance job and housing opportunities. Panels presented a range of perspectives from business leaders, economists, arts community members, and green businesses. This event also celebrated members' achievements with the Growing Smarter Together Awards.

Designing, Financing, & Administering First-Time Home Buyer program training event was held for city staff and non-profit agency housing professionals. Over 50 representatives from member cities and non-profit agencies benefitted from this hands-on workshop on November 13th.

ABAG's Resilience Program (formerly Earthquake and Hazards Program) in conjunction with other partners, developed and conducted a *Public Policy Symposium to Commemorate the 25th anniversary of the Loma Prieta Earthquake and to Support Future Resilience Action* (LP25). In support of these activities, the Communications provided conference planning and coordination and sponsorship development with external partners. Communications also provided media outreach, including op-eds, press releases, and other activities as part of a team. Nearly 200 individuals from the public and private sector attended this important event.

2014 was also the 25th anniversary of the San Francisco Bay Trail. The Bay Trail Plan was adopted in 1989, to primarily increase and enhance public access to the San Francisco Bay shoreline. The Bay Trail has helped many residents and visitors rediscover the Bay. With 340 out of 500 miles of Trail now completed, and serving many

functions for Bay Area residents, it was important to recognize the program's accomplishments. Communications worked closely with the Bay Trail to develop and implement a year-long series of events, sponsorship development, press and outreach activities.

Engagement strategies included coordinating ABAG's Eighth Annual Growing Smarter Together Awards to recognize the leadership and best practices of Bay Area local governments and agencies. The eight 2014 award winners and one honorable mention were showcased at ABAG's Spring General Assembly. These efforts were documented by the Communications Department with professional videos, featured at the Awards ceremony. The video highlights of all past recipients are permanently available at www.abag.ca.gov/smarter.html.

Other

A range of visibility strategies developed and implemented included media outreach on Plan Bay Area, the San Francisco Water Trail Project achievements, the Estuary Partnership with events and conferences, including the Science Conference and a Delta Water Workshop. The Legislative Roundtable and Reception in Sacramento was facilitated.

Updates on ABAG initiatives, programs and services were consistently provided through print and online publications such as Service Matters and Risk Matters. Service Matters is now printed on a quarterly basis with online issues in-between scheduled release dates on an as needed basis. The ABAG website news section featured the latest agency trends and events. Media coverage included articles and TV and radio interviews on agency-wide subjects and other related regional perspectives.

The Communications Department also provided outreach support via press releases and media interviews (radio and television) on a variety of topics. Timely communications were disseminated through extensive news blasts providing links to conference proceedings, best practice case studies and briefings, and presentation audio archives.

In Fiscal Year 2015-2016, the Communications Group will:

- ***Expand the methods and tools used to communicate the full breadth of ABAG programs and activities to our member cities, towns and counties; key stakeholders; and the public***
- ***Continue to conduct outreach to ABAG General Assembly delegates and member staffs via the county-wide delegate meetings. These smaller conversations create increased participation in ABAG activities.***
- ***Examine ways to expand discussion of ABAG activities and programs at the General Assembly.***
- ***Facilitate increased access to ABAG programs, projects, initiatives and resources, through comprehensive update of the website and use of social media.***

For further information, contact
Brad Paul at 510-464-7955
or e-mail BradP@abag.ca.gov.

FISCAL MANAGEMENT SERVICES

ABAG continues to offer fiscal management services to Bay Area public purpose entities and region-wide grant programs. In addition to ABAG itself, we provide financial services to ABAG PLAN Corporation, ABAG Workers Compensation Shared Risk Pool, ABAG Finance Authority for Nonprofit Corporations, ABAG Publicly Owned Energy Resources, and the San Francisco Bay Area Water Emergency Transit Authority. These services include accounting, financial reports, cash management, investments, debt issuance, grants management, and other related financial support services. Over the past year, several grants furthering sustainability have been awarded, requiring substantial fiscal oversight. These included grants for the promotion and incentivizing the evaluation of energy efficiency of homes and the installation of enhancements such as insulation, double-paned windows and solar panels, as well as grants to enhance water quality of the Delta and San Francisco Bay including water recycling, cleaning up creeks emptying into the Bay, and capturing water in natural medians instead into storm drains. The complexity in managing the fiscal side of these projects required close review manifesting itself in four programs requiring Single Audits. In spite of the increased scrutiny, the Federal government granting agencies and our external auditors continue to provide unmodified (positive) opinions as to our fiscal accountability and have reported no fiscal deficiencies. This continuing clean record places ABAG and its related entities in a preferred position by demonstrating its capacity to manage large grants, thereby facilitating applications to obtain additional funding for ongoing energy transformation, land use sustainability planning and environmental programs.

Significant entities currently receiving fiscal management services:

Agency	Type of Business	Assets ($ millions) 6/30/14	Year Services Started
ABAG PLAN Corporation	General, property, public officials liability insurance	$45.46	1986
ABAG Comp Shared Risk Pool	Workers comp insurance	$4.39	1989
ABAG Finance Authority for Nonprofit Corporations	Conduit debt insurance for public entities	$4.67	1990
ABAG Publicly Owned Energy Resources	Natural gas aggregation pool	$3.50	1997
San Francisco Bay Area Water Emergency Transit Authority	Development of water transit	$249.23	2000

In Fiscal Year 2015-2016

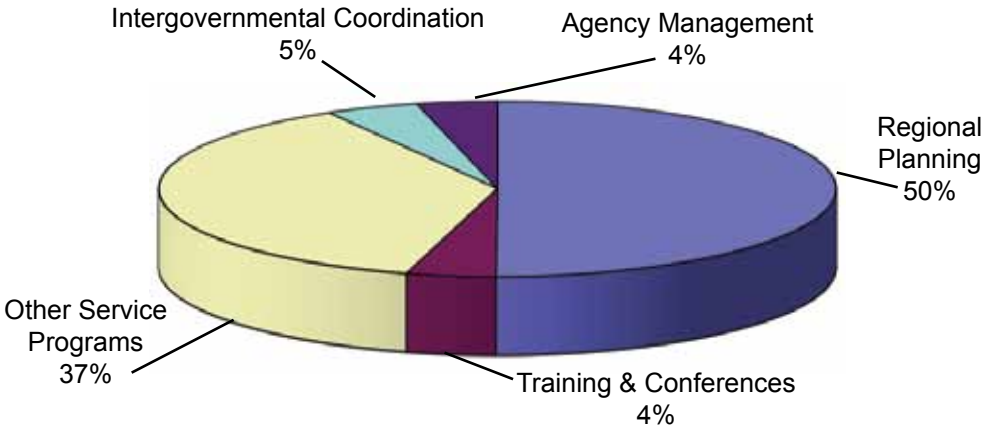
- ***Review and update, in collaboration with Information Technology, business continuation and disaster recovery plans for ABAG services. Work includes documenting the plans, identifying the necessary resources, and implementation of the plans, including such items as off-site operation sites, enabling staff to work from remote locations, and critical supply caches for special check stock and other items.***
- ***Continue to embrace technology to increase productivity of staff, including acquisition of a budgeting system to better enable what-if analysis of various personnel options and to facilitate data entry and download, automate the purchase order input process, and further develop the in-house developed bank reconciliation and expand it into a broader cash management system. All of these will be interfaced with our Oracle financial systems software.***
- ***Continue to provide error-free grants fiscal management services with the incorporation of best practices.***
- ***Initiate regularly scheduled meetings with our significant entities to review service levels with the manager of each to discuss service enhancements to better serve them, for example reporting timelines, formatting reports, and resolving coding issues.***
- ***Provide timely and accurate comprehensive financial information to the Boards and the public. The Accounting Department is committed to ABAG's goals of operating a transparent government, strong accountability, good stewardship, and open communication.***

For further information,
contact Herbert Pike at 510-464-7902
or e-mail HerbertP@abag.ca.gov

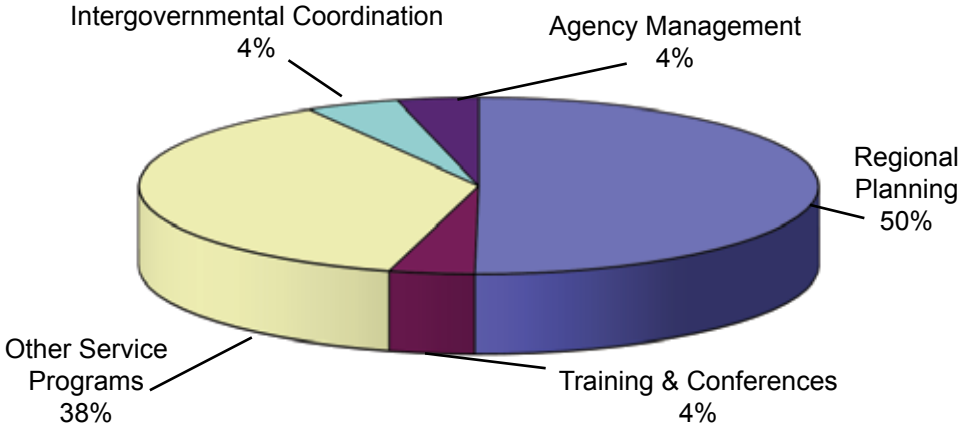
SECTION 11 - BUDGET HIGHLIGHTS

SUMMARY OF REVENUES AND EXPENSES BY PROGRAM GROUP

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov



Revenues by Program Group	
Regional Planning	10,819,000
Training & Conferences	750,000
Other Service Programs	13,136,200
Intergovernmental Coordination	860,000
Agency Management	1,141,622
Total	**26,706,822**

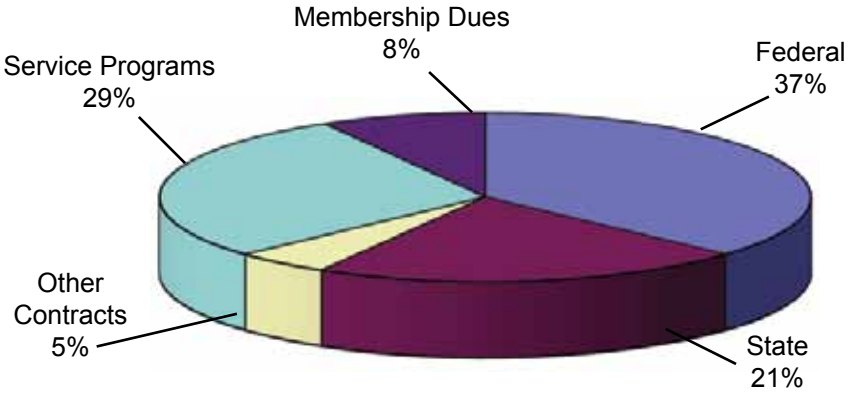


Expenses by Program Group	
Regional Planning	10,819,000
Training & Conferences	750,000
Other Service Programs	13,136,200
Intergovernmental Coordination	860,000
Agency Management	1,091,622
Total	**26,656,822**

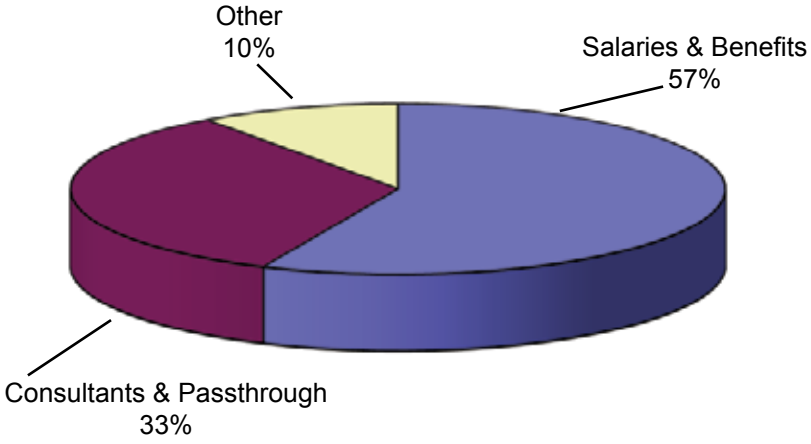
SECTION 11 - BUDGET HIGHLIGHTS

SUMMARY OF REVENUES AND EXPENSES BY PROGRAM GROUP

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov



Revenues by Funding Source	
Federal	6,007,000
State	11,652,000
Other Contracts	1,791,200
Service Programs	5,360,000
Membership Dues	1,896,622
Total	**26,706,822**



Expenses by Category	
Salaries & Benefits	11,588,117
Consultants & Passthrough	12,780,000
Other	2,288,705
Total	**26,656,822**

PROPOSED OPERATING BUDGET

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

ABAG Proposed Operating Budget Revenues and Expenses

	FY 12-13	FY 13-14 Actual	FY 14-15 Actual	FY 15-16 Adopted Proposed
REVENUES				
Federal	8,649,178	5,433,839	5,865,000	6,007,000
State	8,302,123	14,641,063	8,145,000	11,652,000
Other Contracts	2,414,496	1,656,058	1,871,200	1,791,200
Service Programs	5,243,778	5,580,557	5,962,500	5,360,000
Membership Dues	1,724,725	1,763,805	1,821,061	1,896,622
TOTAL REVENUES	**26,334,300**	**29,075,322**	**23,664,761**	**26,706,822**
EXPENSES				
Salaries and Benefits	11,545,644	12,023,915	12,882,088	11,588,117
Consultant Services	4,902,504	13,995,849	4,500,000	10,780,000
Passthrough	7,427,674	591,844	4,000,000	2,000,000
Temporary Personnel Servcs.	202,788	151,311	60,000	60,000
Equipment & Supplies	145,337	112,746	180,000	180,000
Outside Printing	84,192	58,893	100,000	100,000
Conference & Meeting	189,585	205,227	275,000	275,000
Depreciation	184,066	162,817	180,000	150,000
Interest	61,256	67,939	65,000	75,000
Building Maintenance	224,400	236,207	260,000	270,000
Utilities	104,239	140,641	115,000	165,000
Insurance	151,101	160,661	170,000	175,000
Postage	54,049	25,004	60,000	60,000
Telephone	59,840	72,108	64,000	76,000
Committee (per diem)	97,950	70,125	100,000	100,000
Other	423,156	360,739	603,673	602,705
TOTAL EXPENSES	**25,857,781**	**28,436,026**	**23,614,761**	**26,656,822**
Net Surplus/(Deficit)	476,519	639,296	50,000	50,000

PROPOSED REVENUES BY FUNDING SOURCES

ABAG PROPOSED OPERATING BUDGET

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

REVENUES	FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Adopted	FY 15-16 Proposed
FEDERAL REVENUES				
EPA - Environmental Programs	1,916,302	2,574,525	3,150,000	3,150,000
MTC - FTA	228,630	230,916	260,000	240,000
MTC - FHWA	1,227,074	1,014,646	1,230,000	1,015,000
MTC - STP Exchange	877,814	1,328,186	925,000	1,352,000
MTC - HUD Grant	45,421	54,579	50,000	50,000
U.S. Geological Survey	288,214	89,968	100,000	100,000
U.S. Fish & Wildlife Services	13,369	0	0	0
(1) FEMA	0	0	50,000	0
(2) ARRA	3,826,880	(300)	0	0
U.S. Dept. of Interior	149,795	142,287	100,000	100,000
U.S. Dept. of Homeland Security	60,308	(968)	0	0
Army Corps of Engineers	15,371	0	0	0
Subtotal	**8,649,178**	**5,433,839**	**5,865,000**	**6,007,000**
STATE REVENUES				
MTC - TDA	860,874	219,148	1,230,000	237,000
MTC - Bay Trail	289,575	247,921	300,000	250,000
Bay Trail RDP	842,371	691,826	250,000	500,000
CA Dept. of Fish & Game	218,010	98,206	50,000	100,000
Cal Trans	418,522	369,133	400,000	400,000
RWQCB 120.434	3,520,354	90,326	500,000	500,000
California Resources Agency	128,730	45,132	150,000	100,000
CA Dept. of Conservations (Prop. 84)	329,771	1,038,451	300,000	500,000
CA Energy Commission	273,448	1,018,397	2,000,000	2,000,000
CA Dept. of Water Resources	612,865	977,688	400,000	500,000
CA Dept. of Boats & Waterways	27,864	9,019	15,000	15,000
CA Dept. of Parks & Recreation	114,721	42,671	50,000	50,000
CA Public Utilities Commission	665,018	9,654,308	2,500,000	6,500,000
Delta Stewards Council	0	129,341	0	0
CA Housing Finance Authority	0	7,514	0	0
CA Earthquake Authority	0	1,982	0	0
Subtotal	**8,302,123**	**14,641,063**	**8,145,000**	**11,652,000**
OTHER CONTRACTS				
BALANCE Foundation	12,171	17,756	25,000	25,000
Haz Waste MOU Committee	56,462	89,874	60,000	90,000
MTC	453,445	443,967	475,000	500,000
Santa Clara Water District	149,833	154,038	150,000	150,000
Fiscal Agent Services (WETA)	84,142	104,748	100,000	105,000
Alameda County SFEP	139,902	148,249	140,000	150,000
Coastal Conservancy	250,300	235,565	350,000	350,000
Admin. Civil Liability/Northbay Outreach	38,117	27,955	40,000	35,000
PG&E - Energy Efficiency	682,307	10,961	150,000	0
SFPUC - Estuary	110,836	79,838	100,000	100,000
Friends of the Estuary	303	115	5,000	0
Silicon Valley Community Foundation	0	0	10,000	0
Reformulated Gasoline Settlement Fund	180,898	0	0	0
STARS Deferred Comp Program	1,200	1,200	1,200	1,200
Other Local Match/FEMA grants	0	0	15,000	0
City & County of San Francisco	0	0	50,000	50,000
Consortium of Public Agencies	127,674	99,041	50,000	100,000
East Bay Municipal Utility District	72,179	85,078	50,000	85,000
County of Marin	33,581	151,698	50,000	50,000
Sonoma County Water District	21,146	0	50,000	0
Rose Foundation	0	204	0	0
Bay Area /Stormwater Mgmt. Agencies	0	5,771	0	0
Subtotal	**2,414,496**	**1,656,058**	**1,871,200**	**1,791,200**
SERVICE PROGRAMS				
Data Center	42,833	0	60,000	0
Publications	9,328	12,283	10,000	10,000
Training	557,091	581,328	600,000	600,000
Financial Services	1,181,719	1,311,981	1,500,000	1,500,000
Workers' Compensation	134,587	153,497	140,000	150,000
ABAG PLAN Corp	2,542,923	2,660,058	2,900,000	2,200,000
Bay Trail Nonprofit	693	64,480	50,000	50,000
Web Hosting	2,640	990	2,500	0
POWER Purchasing Pool Fees	338,998	381,118	400,000	400,000
Conference Services	135,068	145,117	200,000	150,000
Other	297,898	269,705	100,000	300,000
Subtotal	**5,243,778**	**5,580,557**	**5,962,500**	**5,360,000**
MEMBERSHIP DUES				
ABAG Dues (local and cooperating)	1,724,725	1,763,805	1,821,061	1,896,622
Total Revenues	**26,334,300**	**29,075,322**	**23,664,761**	**26,706,822**

(1) FEMA - Federal Emergency Management Agency (2) ARRA - American Recovery and Reinvestment Act

PROPOSED REVENUES AND EXPENSES BY PROGRAM

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

EXPENSES BY PROGRAM AREA		REVENUE SOURCES						General Fund Equity
	Total Expenses	Federal Contracts	State Contracts	Other Contracts	Services Programs	Member-ship Dues	Total Revenues	
REGIONAL PLANNING								
Planning & Research	3,794,000	2,657,000	1,137,000				3,794,000	0
Bay Trail	1,250,000	0	750,000	450,000	50,000		1,250,000	0
SF Estuary	5,380,000	3,150,000	1,265,000	905,000		60,000	5,380,000	0
Earthquake Mitigation	255,000	200,000		40,000		15,000	255,000	0
Haz Waste MOU Committee	90,000			90,000			90,000	0
Other Planning	50,000			50,000			50,000	0
Subtotal	10,819,000	6,007,000	3,152,000	1,535,000	50,000	75,000	10,819,000	0
TRAINING & CONFERENCES								
Training Center	600,000				600,000		600,000	0
Conference Services	150,000				150,000		150,000	0
Subtotal	750,000	0	0	0	750,000	0	750,000	0
OTHER SERVICE PROGRAMS								
Power Purchasing Pool	400,000				400,000		400,000	0
Energy Programs	8,770,000		8,500,000	150,000	120,000		8,770,000	0
Data Center/Publications	10,000				10,000		10,000	0
Financial Services	1,500,000				1,500,000		1,500,000	0
ABAG PLAN Corp.	2,200,000				2,200,000		2,200,000	0
Workers' Compensation	150,000				150,000		150,000	0
Fiscal Agent Services	106,200			106,200			106,200	0
Subtotal	13,136,200	0	8,500,000	256,200	4,380,000	0	13,136,200	0
INTERGOV. COORDINATION								
Communications Group	770,000				150,000	620,000	770,000	0
Legislation	90,000					90,000	90,000	0
Subtotal	860,000	0	0	0	150,000	710,000	860,000	0
AGENCY MANAGEMENT	1,091,622				30,000	1,111,622	1,141,622	50,000
Total	26,656,822	6,007,000	11,652,000	1,791,200	5,360,000	1,896,622	26,706,822	50,000

PROPOSED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $698 for FY 14-15 to $718 for FY 15-16

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

JURISDICTION	Population 41,640	Approved FY 14-15 Dues	Proposed FY 15-16 Dues
COUNTY OF ALAMEDA	1,573,254	146,015	152,580
Alameda	75,126	14,310	14,716
Albany	18,472	4,097	4,221
Berkeley	117,372	20,538	21,324
Dublin	53,462	9,899	10,824
Emeryville	10,491	2,592	2,708
Fremont	223,972	32,080	33,610
Hayward	151,037	24,493	25,468
Livermore	84,852	15,743	16,464
Newark	43,856	8,692	9,035
Oakland	404,355	47,462	49,515
Piedmont	11,023	2,706	2,809
Pleasanton	73,067	13,741	14,346
San Leandro	87,691	16,327	16,974
Union City	72,155	13,647	14,182
COUNTY OF CONTRA COSTA	1,087,008	105,373	109,706
Antioch	106,455	19,269	19,980
Brentwood	54,741	10,493	11,054
Clayton	11,200	2,744	2,842
Concord	124,656	21,507	22,221
Danville	43,146	8,577	8,901
El Cerrito	24,087	5,108	5,286
Hercules	24,572	5,199	5,378
Lafayette	24,659	5,182	5,395
Martinez	36,842	7,444	7,705
Moraga	16,348	3,693	3,818
Oakley	38,075	7,569	7,939
Orinda	18,089	4,004	4,149
Pinole	18,794	4,140	4,282
Pittsburg	66,368	12,600	13,143
Pleasant Hill	33,872	6,901	7,142
Richmond	106,138	19,322	19,941
San Pablo	29,465	6,096	6,306
San Ramon	77,270	14,490	15,101
Walnut Creek	66,183	12,660	13,109
COUNTY OF MARIN	255,846	35,002	36,420
Belvedere	2,094	1,083	1,115
Fairfax	7,541	2,081	2,148
Larkspur	12,102	2,915	3,013
Mill Valley	14,257	3,307	3,422
Novato	52,967	10,366	10,735
Ross	2,461	1,149	1,185
San Anselmo	12,514	2,991	3,091
San Rafael	58,566	11,350	11,741
Sausalito	7,175	2,010	2,079
Tiburon	9,090	2,364	2,442

PROPOSED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $698 for FY 14-15 to $718 for FY 15-16

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JURISDICTION	Population 41,640	Approved FY 14-15 Dues	Proposed FY 15-16 Dues
COUNTY OF NAPA	139,255	23,251	24,018
American Canyon	20,001	4,361	4,511
Calistoga	5,224	1,656	1,709
Napa	78,358	14,792	15,297
St. Helena	5,943	1,778	1,845
Yountville	3,017	1,248	1,290
COUNTY AND CITY OF SAN FRANCISCO			
County	836,620	83,972	87,629
City	836,620	83,972	87,629
COUNTY OF SAN MATEO	745,196	76,303	79,568
Atherton	6,917	1,969	2,030
Belmont	26,559	5,552	5,755
Brisbane	4,431	1,506	1,558
Burlingame	29,685	6,125	6,348
Colma	1,470	967	997
Daly City	105,076	19,057	19,810
East Palo Alto	28,964	5,987	6,211
Foster City	32,168	6,438	6,819
Half Moon Bay	11,721	2,834	2,941
Hillsborough	11,260	2,748	2,854
Menlo Park	32,896	6,725	6,957
Millbrae	22,605	4,798	5,005
Pacifica	38,282	7,697	7,978
Portola Valley	4,480	1,518	1,568
Redwood City	80,768	15,000	15,730
San Bruno	43,223	8,597	8,915
San Carlos	29,219	6,034	6,260
San Mateo	100,106	18,492	19,198
So. San Francisco	65,710	12,563	13,024
Woodside	5,496	1,702	1,760
COUNTY OF SANTA CLARA	1,868,558	171,188	178,618
Campbell	41,993	8,150	8,682
Cupertino	59,946	11,601	11,989
Gilroy	52,413	10,190	10,635
Los Altos	29,969	6,193	6,402
Los Altos Hills	8,654	2,222	2,359
Los Gatos	30,532	6,277	6,509
Milpitas	70,092	13,047	13,812
Monte Sereno	3,450	1,329	1,372
Morgan Hill	41,197	8,090	8,531
Mountain View	76,781	14,508	15,014
Palo Alto	66,861	12,780	13,231
San Jose	1,000,536	97,622	102,082
Santa Clara	121,229	21,084	21,799
Saratoga	30,887	6,361	6,576
Sunnyvale	147,055	24,160	24,978

PROPOSED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $698 for FY 14-15 to $718 for FY 15-16

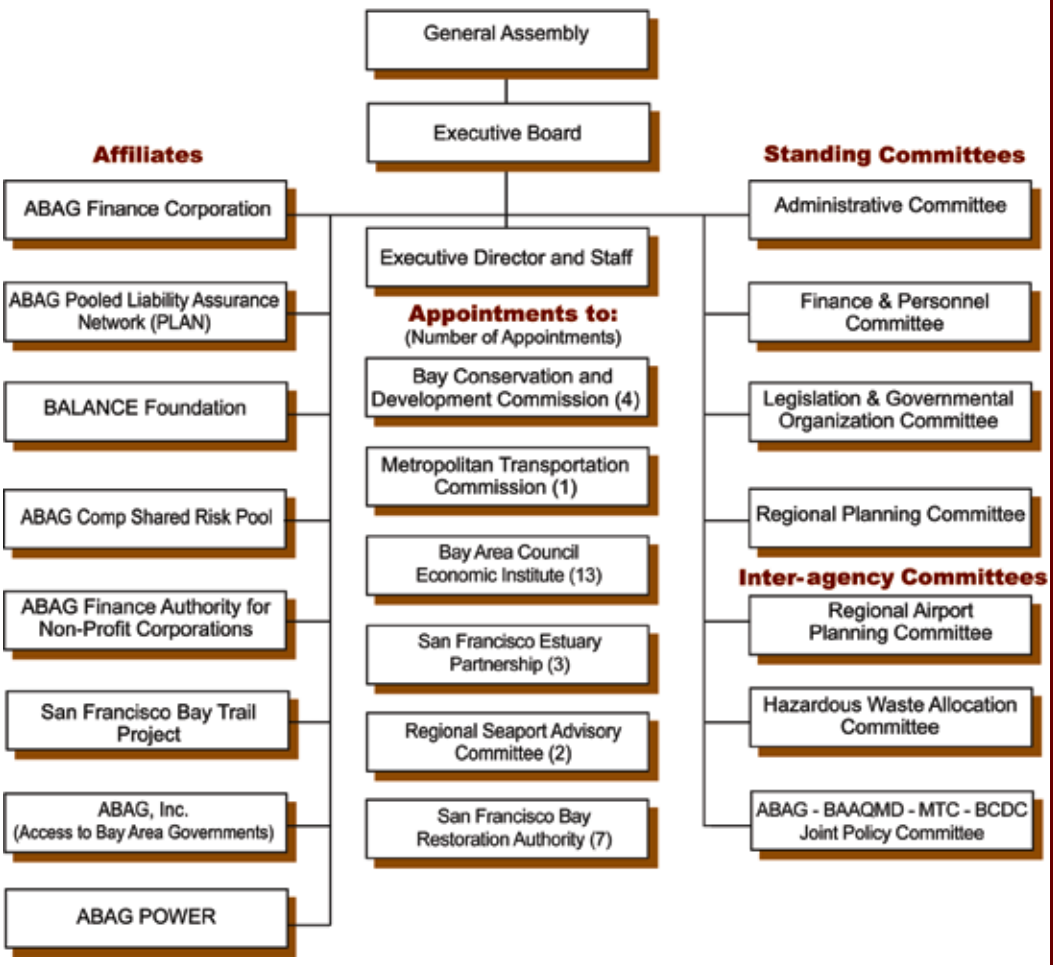
For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

JURISDICTION	Population 41,640	Approved FY 14-15 Dues	Proposed FY 15-16 Dues
COUNTY OF SOLANO	424,233	49,097	51,268
Benicia	27,454	5,708	5,925
Dixon	19,005	4,101	4,322
Fairfield	110,018	19,639	20,419
Rio Vista	7,934	2,100	2,223
Suisun City	28,549	5,905	6,132
Vacaville	93,613	17,377	18,038
Vallejo	118,470	20,705	21,459
COUNTY OF SONOMA	490,486	55,274	57,109
Cloverdale	8,641	2,297	2,357
Cotati	7,288	2,046	2,100
Healdsburg	11,541	2,821	2,907
Petaluma	59,000	11,458	11,819
Rohnert Park	40,722	8,266	8,441
Santa Rosa	170,236	27,048	27,832
Sebastopol	7,440	2,071	2,129
Sonoma	10,801	2,677	2,766
Windsor	24,104	5,702	5,289
Totals	**7,420,456**	**1,816,061**	**1,890,622**
DUES PER CAPITA RATES			
First 50,000		0.1844350	0.1896545
Next 50,000		0.1747279	0.1796727
Next 100,000		0.1197210	0.1231091
Remaining Population over 200,000		0.0857461	0.0881727

** Dues are up an average of 4.10 percent from the prior year because CA Dept. of Finance population projections reflect an increase of 92,830 (1.27 percent) from the prior year in addition to the average 2.83 percent increase in the Bay Area cost of living over the past year.*

ABAG's first offices were located in the Claremont Hotel, Berkeley, 1962.

ABAG ORGANIZATIONAL STRUCTURE



ABAG AFFILIATED ENTITIES

Name	Year Started	Purpose	Assets ($000's) 6/30/14	Revenues ($000's) FY 13/14	No. of Members	Board of Directors	Legal Structure
ABAG Finance Corporation	1985	Serve as a lessor in debt financings for ABAG members and other jurisdictions.	35	0	N/A	ABAG F&PC	501(c)(4)
ABAG Pooled Liability Assurance Network Corporation (ABAG PLAN Corporation)	1986	Provide general liability, property and public officials' errors and omissions insurance coverage to member cities in the pool; also, provide loss prevention programs, claims administration, police training and other risk management services.	45,460	12,039	29	Separate	501(c)(4)
BALANCE Foundation (Bay Area Leaders Addressing the Challenge of the Economy and the Environment)	1987	Raise funds to study and provide a forum for regional issues. Serve as advocate for programs to promote economic development and protect the environment.	364	79	N/A	ABAG Pres, Vice Pres. and one other director	501(c)(3)
ABAG Comp Shared Risk Pool (SHARP)	1989	Provide workers' compensation insurance coverage to member jurisdictions in the pool; provide claims administration services.	4,392	844	5	Separate	JPA
ABAG Finance Authority for Non-profit Corporations	1990	Serve as conduit issuer of debt financings for non-profit and other organizations.	4,672	1,250	72	Separate	JPA
San Francisco Bay Trail Project	1990	Develop and maintain regional Bay Trail around the San Francisco Bay.	137	58	N/A	Separate	501(c)(3)
ABAG, Inc. (Access to Bay Area Governments)	1994	Promote efficiency in governments by improving intergovernmental coordination and cooperation and citizen access through education, training and computer networks.	0	581	N/A	ABAG F&PC	501(c)(3)
ABAG POWER	1997	Purchase natural gas and electricity (electricity currently suspended) on behalf of local governments and special districts in Northern California.	3,500	6,651	38	Separate	JPA
San Francisco Bay Restoration Authority	2008	The San Francisco Bay Restoration Authority (Authority) is a new regional government agency charged with raising and allocating resources for the restoration, enhancement, protection, and enjoyment of wetlands and wildlife habitat in the San Francisco Bay and along its shoreline. The Authority was created by the California legislature in 2008 with the enactment of AB 2954 (Lieber).	55	90	7	ABAG	Regional Entity

NOTES

ABAG Officers

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Julie Pierce
President

Supervisor, County of Sonoma
David Rabbitt
Vice President

Supervisor, County of Napa
Mark Luce
Immediate Past President

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Mission Statement

ABAG is committed to enhancing the quality of life in the San Francisco Bay Area by leading the region in advocacy, collaboration, and excellence in planning, research, and member services.

Photo: Mural on Building in Downtown Pittsburg, Contra Costa County ***Rob Woodson***

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